

Welcome to The NHS Data Conference!



3rd October 2023 10:50am – 3pm Virtual Event



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The NHS Data Conference 2023

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The NHS Data Conference 2023





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Speaking Now...



Heidi Uchiyama

Principal Consultant -Public Digital

ita oublic What can the NHS learn from the management of city data?

3 October 2023

Who we are

What we have achieved

Public Digital is a specialist digital transformation consultancy.

We have transformed the capabilities and ways of working of businesses and governments around the world.

What we do

We help leaders set the institutional conditions to deliver change at scale.

Who we are

We are a global multidisciplinary team of 100+ technologists, designers, product managers, user researchers, policy professionals, and bureaucracy-hackers.



Who we are





Chris Fleming Partner at Public Digital

Chris leads the healthcare practice at Public Digital. Earlier in his career he delivered a number of national platforms for the NHS including the <u>NHS App</u> and <u>111 online</u>. He also led the delivery of new services to support the UK's coronavirus response including the NHS <u>isolation note</u>, and the coronavirus <u>vaccine trials registry</u>.

Prior to his NHS experience, Chris worked in several UK government departments, as well as the <u>Government Office for Science</u>, where he was Head of Data & Analytics. In this role he helped shape a data science strategy for government raising capability and expertise across the government analytical professions.

Heidi Uchiyama

Principal Consultant at Public Digital

Heidi worked as a civil servant for the Peruvian Government's Innovation Lab where she was part of the <u>gob.pe</u> platform founding team, working closely with ministers and senior officials in managing and coaching delivery teams in order to improve user experience for government services.

Heidi has been a consultant for top financial and public organizations in South America, and a teacher of user experience and service design <u>courses</u> for post-graduate students. Recently, her main focus has been helping organisations transform culture, develop team skills, and change processes.

10

What are some of the challenges cities face today?

"What's more important than the number of datasets, is the methodology of **how you run purpose-led data projects around the data needs** that have emerge from teams"

Theo Blackwell MBE



Theo Blackwell was appointed Chief Digital and Data Officer for London in 2017.

Cities - Main data challenges

1

Not meeting user needs

- No use of human centred design methodology when building data services.
- Initiatives with no follow-up or success metrics.

Data focus on transparency only

- Publishing data for
 regulatory purposes only
- (Particularly in Latam)
 Strong focus on data transparency for anticorruption initiatives

Cities - Main data challenges

Work in silos

- Data living in people's computers on spreadsheets
- No means of collaboration or sharing
- No data governance models



- Decisions are made and data is used to justify them
- Real time data rarely exists and is usually gathered on a need-toknow basis

Do these challenges sound familiar to you?

Which one resonates the most?

Our work with cities

Our work with cities

As part of the **Bloomberg Philanthropies City Data Alliance program**, which seeks to help 100 cities mature their data practices in 3 years, we have been using the Data as a Service approach to support 5 cities in their journeys to:

starting small by creating a beacon data service

building a strong community of practice

codifying good practices through a Data Service Standard

Our work with cities

Journey to Data as a Service



Data-informed policy and decision making

Organisations use operational dashboards and data analytics to assist decision-making and policy

Data as a service

Consistent and systematic way of designing and running high quality data services.

Investment in data services is strategic.

Datastores are used to privately share non-opensets with partners.

Data services are supported and continuously improved.

Data maturity

Foundational

other statistics)

Advanced

Key takeaways and questions for NHS leaders

Data-driven integrated care

Direct care

- Single shared care record which sits across all health and care settings and is interoperable with clinical workflow systems.
- Safe cross-organisation care delivery.
- Remote and assistive technology
- Patient communication

Population health and proactive care

- Whole population approaches to understanding needs of different groups and communities
- Information sharing to enable providers to monitor, understand and influence how interventions impact on outcomes
- Screening/prevention, case finding, proactive care, decision support

Planning, oversight and service improvement

- Understand future drivers for change across the health economy and strategic redesign and realignment of services to meet population health needs.
- Population based financial planning, clinical quality improvement and place-based budget management

Research and innovation

- Understand and address common ICS needs and future drivers, pool data about small cohorts, use clinical and wider research to inform understanding of risk for different population groups
- Clinical trial recruitment and follow-up.



- 1. Can you define your data services and list them out clearly?
- 2. Do you understand your users and their needs?
- 3. Are your services simple to find and use?
- 4. Do you have a multidisciplinary team in a place that can work as one with clinical and operational colleagues?
- 5. Do you iterate and improve your most popular or important data products on frequent cycles?
- 6. Does your service protect users' privacy, and are you assured there are no negative ethical impacts?
- 7. Are you showing your working (by publishing source code wherever possible)?
- 8. Are your teams using and contributing to open standards, common components and patterns?

Source: Adapted from Greater London Authority Data Service Standard, codeveloped with Public Digital

How to contact us

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Speaking Now...

Deputy Director of Digital and Business Intelligence Partnership University NHS



Paul Brady Principle Consultant – Data & Analytics -Trustmarque



Adrian Woolmore Head of Data and Analytics -Trustmarque



Speaking Now...



Professor Edward Kunonga

Director of Transformation and Population Health Management -NECS and NENC ICB



North East and North Cumbria

Data Saves Lives –Using experiences and reflections from the North East and North Cumbria



What is Population Health Management?

Population Health...

... is an approach aimed at improving the health of an entire population.

It is about **improving the physical and mental health outcomes** and wellbeing of people, whilst **reducing health inequalities** within and across a defined population. It includes action to reduce the occurrence of ill-health, including **addressing wider determinants of health**, and requires working with communities and partner agencies.

Population Health Management...

... improves population health by data driven planning and delivery of proactive care to achieve maximum impact.

It includes segmentation, stratification and impactability modelling to identify local 'at risk' cohorts - and, in turn, designing and targeting interventions to prevent ill-health and to improve care and support for people with ongoing health conditions and reducing unwarranted variations in outcomes.

Population Health Management is about:

- Reducing health inequalities by taking action
- Using data-driven insights and evidence of best practice to inform <u>targeted interventions</u> to improve the health & wellbeing of specific populations & cohorts
- > The wider determinants of health, <u>not</u> just health & care
- Making informed judgements, not just relying on the analytics
- Prioritising the use of collective resources to have the best impact
- Acting together the NHS, local authorities, public services, the VCS, communities, activists & local people. Creating partnerships of equals
- > Achieving practical tangible improvements for people & communities

Achieving your ambition and vision – a PHM programme approach

ICS

- The NECS Director of PHM can provide strategic support at board level to ensure PHM is embedded at all levels and that PHM acts an enabler for achieving the ICS vision.
- Ensure a systematic approach to embedding PHM spanning the 3 pillars for effective PHM (infrastructure, intelligence and interventions).
- Programme Management support to give oversight of PHM across key ICS workstreams.
- Expertise from the NECS PHM team to support identification of key ICS priority areas for PHM and develop collective understanding of population health within the HNY footprint, contributing to delivery of Core20 plus 5 and reducing health inequalities
- Training opportunities throughout the duration of the programme across the ICS

Place

- Design and delivery of a structured place based programme, including stakeholder identification and engagement, linked to delivery of a PCN based programme.
- Coaching and support in identifying and developing local champions to drive forward PHM.
- Clinical facilitation of workshops (this can be delivered by developing expertise within HNY clinicians or utilising clinicians from NECS).
- Establishing action learning sets to build longer term PHM capabilities within HNY across organisational boundaries.
- Translating intelligence into evidence based, tailored interventions, and sharing innovations and case studies from elsewhere.
- Dedicated resources to support embedding PHM as part of business as usual processes (i.e. Analytics, Research & Evidence, RAIDR).
- Working with existing infrastructure to supplement PHM support within HNY (i.e. NECS analytical teams to work with PHM analysts across HNY) to develop collective understanding of segments and cohorts within the HNY

PCN

- Design and delivery of a 16 week structured PCN based programme, including bespoke support for PCNs who have already begun embedding PHM approaches or have completed the national NHSE/I PHM Programme (OPTUM).
- Aligning the offer with the PCN DES requirements to work collaboratively with Health Inequality Leads.
- Dedicated resources to support **embedding PHM as part of business as usual processes** (i.e. Analytics, Research & Evidence, RAIDR).

Better, more personalised care

Precision Medicine

Population n = many

Phenomics Genomics Transcriptomics Exposomics **Metabolomics** Proteomics Poul Brion level health data. Better risk stratic Epigenomics

Individual

n = 1

NHS North East and North Cumbria

FIGURE 1 | The precision public health cycle. The cycle illustrates the benefits of precision approaches to improving patient care and population health.

"Optimizing Precision Medicine for Public Health" - Read it on @ResearchGate:

https://www.researchgate.net/publication/331566859_Optimizing_Precision Medicine for Public Health?utm source=twitter&rgutm meta1=eHNsLU9 6VTdoWXZDdzZ2YIZMYWhDaE1YMUFad3RuU2ZGWUZOQ1dSeDIzaFYzT1pSQ ytpTVpQUHREdmsyUUg0SkdiTjhnNm50OWMzUXZrR2R0QmhKeHRZZ29oN1k %3D

Gartner Analytics Maturity matrix







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nuffieldtrust

The Strategy Unit



North Cumbria

02

03

04

function

05

Making best use of intelligence: setting the scene

The decision-making eco-system of the intelligence function



... underpins the work of the Intelligence Function and the Population Health Intelligence Platform, providing comprehensive information about the whole population, supporting a whole person, population-based approach and promoting cross-system decision-making.





BI platform with a suite of dashboards

- Our Used across the Humber and North Yorkshire region, North Cumbria, North-East and Derbyshire
- Includes multiple data sources including primary care, SUS and CSDS data
- OUSERS can self-serve, drill, receive auto-generated reports and export data back into clinical systems
- Enables actionable insight at system/community/place and patient level
- Developed by Information Analysts in collaboration with clinicians
- Current user base is mainly ICBs and GP practices



Prioritisation framework



	%
Premature mortality	20
Contributing to life expectancy gap	20
Morbidity (Global burden of disease study estimates)	25
GBD risk factors	10
Highest number of people affected (prevalence)	20
Resource utilisation	5

Population segments – North East North Cumbria



- Mostly Healthy (patients with no long term conditions) (1,641,000 people, 53% of the population of NENC)
- Patients with exactly 1 long term condition (619,000 people, 20% of the population of NENC)
- Patients with 2 or more long term conditions (843,000 people, 27% of the population of NENC)

Patients of all ages are included in these segments.

RAIDR Population Health – Segmentation



3,456,318

Others

43.7%

£1,702,250,940

74.2%



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Population Health - NENC > Population > Population Segmentation

NECS Segmentation Resource Use




Patients with 1 recorded Long Term Condition

Long Term Condition	Number	%
Anxiety	177,714	<mark>29%</mark>
Hypertension	<mark>118,568</mark>	<mark>19%</mark>
Depression	<mark>89,709</mark>	<mark>14%</mark>
<mark>Asthma</mark>	<mark>77,364</mark>	<mark>12%</mark>
<mark>Diabetes</mark>	<mark>29,055</mark>	<mark>5%</mark>
Cancer	24,638	4%
Hypothyroid	23,261	4%
Osteoporosis	15,373	2%
IHD	10,988	2%
COPD	7,917	1%
Mod-severe LD	7,881	1%
Epilepsy	6,808	1%
CKD	5,358	1%
AF	5,115	1%
SMI	4,592	1%
Stroke	3,300	1%
CLD	2,658	0%
Dementia, etc.	2,452	0%
MS	1,896	0%
TIA	1,872	0%
HF/LVD	1,473	0%
PVD	1,306	0%
Total	619,298	

For 3 in 10 patients with 1 long term condition, that condition is **anxiety**. For a further 2 in 10 the condition is **hypertension**.



2+ LTCs:



This matrix shows **correlations** between traits of those with **2+ LTCs**. Darker colours mean a stronger correlation: orange for positive, and blue for negative. Nonsignificant correlations are removed.

Correlation does not imply causation.

The **black boxes** are **clusters** of correlations, e.g. Dementia, etc., In care home, and Housebound show similar patterns.

Three LTC combinations with highest correlation:

Depression and anxiety: 37% with one condition have the other

Diabetes and **hypertension**: 21% of those with one have the other

Heart failure / left ventricular dysfunction and atrial fibrillation: 19% of patients with one have the other

Criteria	Gender	1	2	3	4	5	6	NHS
Premature mortality	Males	External causes	Cancer	Circulatory	Digestive	Respiratory	Mental and behavioural	orth East and
	Females	Cancer	Digestive	Respiratory	Cardiovascular	External	Covid-19	orth Cumbria
Contributing to LE gap	Males	Accidental poisonings	Suicides	Cirrhosis and liver disease	Lung cancer	Chronic lower airway pulmonary disease	Stroke	
	Females	Lung cancer	Chronic lower airway disease	Accidental poisoning	Cirrhosis and liver disease	Other cancers (8%)	Heart disease (7%)	
Morbidity	All persons	Low back pain	Depressive disorders	Headache disorders	Diabetes Mellitus	Neck Pain	Anxiety Disorders	
GBD risk factors	All persons	Dietary risk factors	High body mass index	Smoking	High <u>systolic_BP</u>	High fasting blood glucose	High LDL cholesterol	
highest number of people	All persons	Hypertension	Depression	Obesity	Diabetes Mellitus	Asthma	Non Diabetic Hyperglycaemia	
Health resource utilisation	All persons	Adults and elderly with SMI	People with Dementia	Adults and elderly with LD	Elderly with 4LTCs	Adults with 4LTCs	Adults with 3LTcs	
Core20Plus5 Adults	All persons	Maternity continuity of care	SMI	COPD	Early cancer diagnosis	Hypertension and lipid management		
Core20Plus5 CYP	All persons	Asthma	Diabetes	Epilepsy	Oral health	Mental health		
Major conditions strategy	All persons	Cancer	CVD including stroke and diabetes	Chronic respiratory diseases	Dementia	Mental ill health	Musculoskeletal conditions	

RAIDR PH– Risk Stratification – COPD

Rapid Actionable Insight Driving Reform





Pop Health Analytics - SMI Profile, Community MH transformation project, County Durham - Demographics



With SMI Without SMI



Pop Health Analytics - SMI Profile, Community MH transformation project, County Durham - Comorbidities





Pop Health Analytics - SMI Profile, Community MH transformation project, County Durham – Lifestyle Risk Factors

NHS North of England Commissioning Support Unit Business Information Services Department Severe Mental Illness Profile for NHS County Durham CCG

necs

Patients within NHS County Durham CCG who have a severe mental illness show far higher prevalence of lifestyle risk factors than the population without such a diagnosis. They are 2.0 times more likely to be overweight and 2.5 times more likely to be obese. Smoking rates are 2.7 higher amoung those with an SMI, while the prevalence of substance abuse is also much higher, at 7.0 times - to look at this another way, 7.2% of patients with a record of substance abuse also have a diagnosis of a severe mental illness.

There is a higher incidence of frailty (at 3.0 times) amoungst those with an SMI compared to those without. This should be expected to some extent as the average age of a patient with a diagnosis of severe mental illness is higher than the population as a whole.













7.2% of substance abusers have an SMI

RAIDR – Waiting Well



necsu.nhs.uk

Official-Sensitive: Commercial

RAIDR – Waiting Well

necsu.nhs.uk

Official-Sensitive: Commercial

A tiered offer

Universal

For example, motivated and independently able to access digital offers.

Cumulative results - Uptake

Gartner Analytics Maturity matrix

North East and North Cumbria

Data Saves Lives –Using experiences and reflections from the North East and North Cumbria

Up Next...

Speaking Now...

Oliver King-Smith CEO and Founder - smartR AI

Speaking Now...

Miguel Peralvo

Senior Solution Architect -Databricks

Mike Dobing

Senior Solution Architect - Databricks

Who are Databricks?

Who are Databricks?

Databricks Lakehouse Platform

Simple

Unify your data warehousing and Al use cases on a single platform

Multi-cloud

One consistent data platform across clouds

Open

Built on open source and open standards

An open foundation for your data ecosystem

The Challenges of Interoperability of NHS

"With new models of care emerging and evolving, there is a clear need for more effective information sharing between care settings, organisations and geographies, as well as between professionals and citizens, to optimise patient outcomes and quality of care. This is reliant on the ability of IT systems across health and care to be interoperable with one another and is key to the delivery of the future vision of care in England." - NHS England Interoperability

Data Silos, **Integration &** Quality

Governance & Access

Sharing and Collaboration

Many disparate data silos sitting on a variety of platforms and solutions, including on-premise and cloud, coupled with varying standards and formats, make deriving value and actions from data a time consuming and costly process

The complexity and the sensitive nature of NHS data estate creates a challenge of controlling who can access what and where, often across different platforms and solutions, but also what they do with the data and capturing the lineage from source to serving

Integration and sharing of data securely between various organisations, such as Local Authorities, NHS Trusts, Central 59 bodies and other organisations

The Open Lakehouse hinges on open source standards, approaches and protocols that:

- Allow, reduce or remove vendor lock-in, data duplication and total cost of ownership in a scalable fashion
- Let NHS organisations own and govern their data, including proprietary AI models and IP
- Increase community engagement (RAP) and opportunity for training and scale skill reuse

Data Silos, Integration & Quality

Governance & Access

Sharing and Collaboration Delivering a multi cloud platform, leveraging open formats and industry standards that allows for data integration and processing across shapes and sizes of data, preventing data duplication

Provide a single layer of governance for data access no matter where the data sits, removing risk, cost and greatly simplifying your analytics estate

Provide capabilities to share data securely, without the need for data movement, and provide timely access to data to interact collaboratively whilst maintaining security and governance

Open Lakehouse Architecture

Open Lakehouse Architecture

Federated Multi-Org Lakehouse

Zooming out a bit...

Federated Multi-Org Lakehouse:

- Data Access In a complex multi-organisation domain such as the NHS, organisations can interact, share and collaborate using open platforms and formats such as Delta, Spark and MLFlow and thus providing more timely and secure access to data
- **Delta Sharing** provides an open and vendoragnostic protocol allowing organisations to share data assets without duplication or vendor lock-in
- The **Delta Open Source Storage Standard** provides a durable, performant storage standard capable with dealing all shapes, sizes and speeds of data
- With Lakehouse Federation, query data where it sits, be it SQL Server, Oracle, Postgres or others remove the need for risky and costly data imports/exports and enabling, for ad-hoc data analysis spanning organisations

Technical Solutions

64

Challenge	Technical Scenario	Technical Solution
Data Silos, Integration & Quality	Data access across the whole organisation without data duplication:	Lakehouse Federation: Federate Data Platforms with governance
	1: Cloud Agnostic Storage 2: Federated Data Access	<u>Uniform/Delta</u> : Lakehouse format for governance and performance
	3: Industry Standards	Open Standards: Facilitating skills and assets reuse
		Cross-cloud Data access: Leverage Delta cross- cloud
Governance & Access	4. Single Governance Layer	Unity Catalog: Lineage and Catalog for Federated Data Assets
		MLflow: AI Model Lifecycle with Standard
Sharing and Collaboration	Share Data Assets and AI models between organisations without duplication:	Delta Sharing: OSS vendor-agnostic approach for data, AI model, code and asset sharing
	D: Federated Data Assess	Marketplace: Curated Data Assets
	 2: Federated Data Access 5: Secure Data Sharing 6: Serve, publish, and push 	Databricks SQL: Best Price-performance for

How Databricks has helped tackle **some** challenges in the NHS

England NHS FO

East Suffolk and North Essex

Bwrdd Iechyd Addysgu Powys Powys Teaching Health Board

National Secure Data Environment

- Linked electronic health records for research on a ESNEFT Saved 75% data engineering time and reduced data processing costs

Powys Teaching Health Board - Great accelerated data acquisition and data governance with immediate plans to implement cross

Want to learn more? Reach out to us - <u>Mike Dobing</u> and <u>Miguel Peralvo</u>

Solution Accelerators

Databricks Community & AnalystX

Training and Specialist Sessions

Databricks Academy (Free Access for NHS - reach out to us for access info

Speaking Now...

Diane Clark Senior Business Analyst - NHS Arden & GEM CSU

Adam McCamley Senior Analyst -Liverpool City Council

Linking health and social care data to improve services

NHS Arden & GEM CSU Liverpool City Council

We had a clear vision to tackle the complexity

We identified a clear need to link patient level data across health and social care at a national level to enable standardised and consistent data and analyses across the complete patient journey.

Combining Liverpool City Council's 'on the ground' experience of collecting and linking local data with Arden & GEM's expertise in operating 'at scale', managing standardised and national datasets. Active involvement from multiple organisations including NHS England, NHS Digital, DHSC as well as regional and local.

This enabled us to combine the best elements of both **'bottom up' and 'top down'** approaches. Hard work, persistence, dedication and a clear vision of our ultimate goal kept us making progress and kept the work 'high priority' despite instability and uncertainty.

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Established standards for submission of adult social care data at a client level, and mechanisms for linking to health data, and sharing this with relevant local, regional and national organisations.

Arden and

Greater East

Adult Social Care Client Level Data now exists across the country in a single repository.

Liverpool City Council

A fresh approach to engagement and onboarding

Our key aims were to remove blockers, alleviate concerns and add value.

A fresh approach

- 'Bottom up' engagement
- Clear communication and transparency

Arden and

Greater East Midlands

- Flexibility on submission deadlines
- Encourage to submit whatever was possible/partial submissions were welcome

Direct support

- Dedicated, bespoke 1:1 engagement to 'push' the voluntary submission agenda
- Engagement and onboarding sessions
- Regular 1:1 sessions
- IG support
- Dedicated webpage

This approach was successful with over 50% of LAs voluntarily submitting data.

- Advocate for 'protecting' LAs data, ensuring it's used appropriately for the benefit of the system
- Alleviate concerns over data quality for early submissions
- Incentivise submissions with NHS number tracing and data quality reports

Intermediary support

- Intermediary advice for tech issues
- Feeding back concerns to DHSC on behalf of LAs
- Key NHSD/E people engaged to support and avoid helpdesk queues

Liverpool

Citv Council

Benefits

Single source of the truth

A dataset that LAs can use to answer day-to-day requests from service areas and commissioners

Improved data quality, including completeness of the **NHS number**

Improved communication and understanding

Improved consistency and transparency with central data transformations and standardised terminology

Providing more frequent and timely monitoring of social care activity, cost and outcomes

Linked health and social care data

Whole patient pathway and journey

Seeing impact of health on social care and vice versa

Identifying where there are blockers in care pathway
Current position



QUARTER 1 MANDATORY SUBMISSION

QUARTER 2 SUBMISSION





12 councils submitting **MONTHLY** with more aiming to move to this frequency voluntarily

Quarter 2 submissions 31 (July, Aug and Sept data)

Liverpool

City Council







CLD concept

4 Core Actions (EVENTS)







Practical impact

Arden and Greater East Midlands Commissioning Support Unit

- Re-establishes the person at the centre of data / intelligence system
- Single language for social care without major redesigns to local systems
- Simplification of case management for front line staff
- Facilitation of data linkages across health and social care
- Enablement of a persons health and social care timeline
- Centralised accessible data resource.



Event timeline model

Liverpool City Council



Arden and Greater East Midlands Commissioning Support Unit

So why CLD?

CLD provides an unbroken flow of data from front line to national strategy for the first time.





CLD in reality



CLD in reality

Integrated operational oversight



Routine national monitoring



Commissioning behaviour and market management



Multi agency research







Arden and Greater East Midlands Commissioning Support Unit

This project has fundamentally changed the philosophy of why and how we collect and use data.

Any questions?

Get in touch with us at:

www.ardengemcsu.nhs.uk

🍠 @ardengem

contact.ardengem@nhs.net



Up Next...



Speaking Now...



Britta Srivas

Customer Solutions Engineer - Apheris



Speaking Now...



Max Kindred Net Zero Carbon Insight Manager - NHS Estates, Commercial Directorate NHS England



Simran Sansoy Net Zero Carbon Senior Analyst - NHS Estates, Commercial Directorate, NHS England



ERIC

Bringing Sunshine to Estates Data

Presented by: Lyn Howard, Strategy & Delivery Data Analyst Max Kindred, Net Zero Carbon Insight Manager Simran Sansoy, Net Zero Carbon Insight Manager



Estates Returns Information Collection

The Estates Returns Information Collection (ERIC) collects financial and operational data about the providing, maintaining, and servicing of the NHS Estate used in delivering secondary care and ambulance services. ERIC is a mandatory trust return requiring Director of Estates signoff.

It includes data on:



building quality



overall costs



costs and consumption of utilities



What we do with the ERIC data:

The data is used to answer the following:

- Parliamentary Queries (PQ's)
- Freedom Of Information requests (FOI's)

Dealt with by the NHS E team stopping requests going directly to trusts.

Collect once Use many

Also used for:

- Data Modelling
 - New Hospital Program long list
 - Spending Review
 - Long Term Infrastructure Strategy
 - Backlog Maintenance
- Capital Funding
 - £640m funding achieved
- Benchmarking
 - Model Health System
 - Efficiency programmes (CIPs)
- Carbon Footprint Reporting
- ICS + Trust Estates Strategies + Policies





ERIC Reporting

- 212 trusts covering 9,761 sites within the secondary sector.
- 6,475 sites reported within the ERIC collection.

Site GIA	No Inpatient Beds	1 – 9 Inpatient Beds	10+ Inpatients Beds
Up to 150m ²	Not Reported	Not Reported	Individually reported at site level.
151m² – 499m²	Other Reportable Sites	Other Reportable Sites	Individually reported at site level.
500m ² or more	Individually reported at site level.	Individually reported at site level.	Individually reported at site level.

- 228 published data categories and 62 internal KPI's, total data quantity is **854,849** observations
- ERIC raw data available at ERIC 2021/22
- Data quality statement available at <u>Data Quality statement ERIC 21/22</u>

Data Quality



ERIC: Cost Summary



ERIC: Cost of Occupancy



ERIC 2021/22

Cost per kWh and Cost per tonne



Electricity

- Max: £6,909/kWh
- Min: £0.04/kWh



Electricity - Green

- Max: £8.0 /kWh
- Min: £0.0008 /kWh



Alternative Treatment waste

- Max: £21 /tonne
- Min: £28,579 /tonne

Note: Data quality remains the Trust's responsibility

Radial charts show trust aggregate position. A larger range is observed at site level.

Last year's approach

Spreadsheet based, so:

- Labour intensive
- Difficult to reproduce for consistency
- Difficult to audit
- Output was a spreadsheet, so not user friendly

• 31,000 validations, less than 12% were subsequently adjusted

New Process



ERIC Validation Process – 2022/23



This year's approach

R and R Markdown based, so:

- Much less labour intensive
- Easily reproducible for consistency
- Easy to audit
- Output as html report, opens in browser & much more user friendly

• 10,000 validations, a reduction of ~70%

ERIC R Validation Process



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215 216 injund 2021 2023 ~ joined 2021 2023 %%	
17 # mutate/reported value 2023-ifelse/reported value 2022-0 & reported value 2023-0 NA integer reported value 2023)) %-8	
318 mutate(year_change=ife]se(reported_value_2022==0 & reported_value_2023==0, NA_integer_, year_change)) %>%	
319 group_by(metric_code) %>%	
320 mutate(threshold_max=quantile(year_change, movement_rank_percentiles_upper, na.rm=TRUE),	
321 threshold_min=quantile(year_change, movement_rank_percentiles_lower, na.rm=TRUE),	
<pre>322 "flag_change%" = case_when(`year_change%`%in% c(-inf, Inf) ~ NA_character_,</pre>	
323 year_change% <(0- movement_criteria_(+/%)) & year_change <threshold_min movement_low_text,<="" td="" ~=""><td></td></threshold_min>	
324 year_change% >(0+ movement_criteria_(+/%)) & year_change>threshold_max ~ movement_high_text))	
222 296 Amite Jurideined 2001 2001 United 2002 July	
227 www.rte_ktsk.(joined_2021_2023, joined0/0023.ktsk.)	
$\frac{327}{328}$ sinin the movement check table back to the original 2022/2023 only table to have all the validations in one place	
330 Long_2022_2023 <- Long_2022_2023 %>%	
331]eft_join(joined_2021_2023) %>%	
332 relocate(reported_value_2022, reported_value_2023, year_change, `year_change%`, threshold_max, threshold_min, `flag_change%`,	
333 .before = original_order)	
334	
335 #rm(Long_2021_2022)	
232 232	
$\frac{32}{328}$ threshold checks <- joined 2021 2023 %%	
330 salect metric code metric name x threshold max threshold min) %%	
340 distinct ()	
341 0000000	
342 * *******	
343 #outliers check	
344 #created outliers table to allow filtering of na and 0 values before calculating percentiles and running checks	
345 #creating a duplicate graph table where the percentiles are calculated based on site type	
346 # then rejoining to the main table	
34/ ×	
290 240 Outliers 2022 2023 - Long 2022 2023 %-%	
550 filter(is na(reported value) reported value)-0)%%	
31 group by (metric code) %%	
352 mutate(
354 # threshold_min=quantile(year_change, movement_rank_percentiles_lower, na.rm=TRUE),	
355 percentile_lower_bound=quantile((reported_value),percentile_lower,na.rm=TRUE),	
356 percentile_upper_bound=quantile(reported_value,percentile_upper,na.rm=TRUE),	
357 IOR Tower_bound=quantile(reported_value, 1qr_Tower, na. rm=TRUE) - 1.5*IOR (reported_value, na. rm=TRUE),	
338 INV INNEE DEMANDED IN THE PARTY AND AND THE TOP INNEE A PROPERTY A STORY PARTY AND THE PARTY AND	R Serie



1 Islandserfac

18 Der Rektory 18 Martin 27 Appendix

Making the reports easier to use



Comparison to other Teal impatient sites

 Movement charts identify sites with significant changes against the previous year.

 Outlier charts identify data values outside the range of values from the majority of sites.

– 🗗 🗙

Estates2 - RStudio Source Editor

Send_emails_code.R* > 🖛 👞 🚛 🔚 🔳 Source on Save 🔍 🎢 🚛 📑 Run 🛛 🛧 🖡 📑 Source 🗸 🗦 4 list.of.packages <- c("readxl", "emayili") # List the needed packages 5 new.packages <- list.of.packages [!(list.of.packages %in% installed.packages()[, "Package"])] # of the needed packages, list those that are not already installed 6 if(length(new.packages)) install.packages(new.packages) # Install any packages which arent already installed 7. for (k in 1:length(list.of.packages)) { 8 library(list.of.packages[k], character.only = TRUE) # Load the needed packages using library 9 ▲ } 10 rm(list = c("k", "list.of.packages", "new.packages")) 24 smtp <- emayili::server(host = "send.nhs.net",</pre> port = 587, username = Sys.getenv("EMAIL_ADDRESS"), password = Sys.getenv("EMAIL_PASSWORD")) 29 email_df <- read_excel(file.path(Sys.getenv("MY_PATH"),"07. ERIC 2022 23/Validation/04. Distribution list/ERIC and Sustainability Contacts Lists.xlsx", sheet = "ExportContacts")) |> rename(trust_code = "Trust Code", trust_name = "Trust Name") 30 review_deadline <- "27/09/2023" 32 - for(t in unique(email_df\$trust_code)){ Selected_Row = email_df |> filter(trust_code == t) 34 email <- emayili::envelope() %>% emayili::from(Sys.getenv("EMAIL_ADDRESS")) %>%
emayili::to(unlist(strsplit(Selected_Row\$`Combined email`, ";")))%>% emayili::cc(Sys.getenv("EMAIL_ADDRESS")) %>%
emayili::subject(paste0("Trust: ", Selected_Row\$trust_code, " - ERIC 2022-23 Validation Report (ACTION REQUIRED)")) %>%
emayili::text(paste0("Dear Colleagues, Trust: ", Selected_Row\$trust_code, " - ", Selected_Row\$trust_name, " 44 Many thanks for completing your trust ERIC 22/23 data return, we appreciate the effort that your teams have put in to complete this work. We appreciate your continued involvement in this journey with us, ensuring published data regarding NHS trusts is as accurate as possible. 48 Note: Saving HTML report. Right-click on the attached file and select Save As, save where appropriate. NHS England National Estates Team) %>% emayili::attachment(file.path(Sys.getenv("MY_PATH"),"07. ERIC 2022 23/Validation/Summer validation/03. Outputs/Reports", paste0("Report_", t,"_(", Sys.Date(), ").html"))) 54 57 smtp(email, verbose = TRUE) 58 🔺 } 50:1 (Untitled) R Script

Lessons learned

- "One size fits all" charts
- Make outputs usable for non-technical audience
- NHS Firewalls
- Time on inputs is well spent
- Materiality





"Much easier to use than last year"

"A vast improvement; it is much easier to interpret and review than in previous years. The graphics are good, and the ability to export works really well indeed. Thank you and well done! " "This report is a lot easier use than what we've had historically. I can clearly see why our data was flagged"

"The validations portal is much easier to use than the spreadsheets in previous years – thank you for this!"



Thank You



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england.nhs.uk





Speaking Now...



Rob Watton Pre-Sales Technical Account Manager, UK Public Sector - Veritas



Speaking Now...



Mr Len Richards Chief Executive – Mid Yorkshire Teaching Trust



The Impact of High Risk Adults

An Update

Len Richards – Chief Executive MYTT

3rd October

Proud to be part of West Yorkshire Health and Care Partnership



What is a 'High Risk' Adult?

- Compared to other over 50s in the population they are more at risk of ongoing acute healthcare needs
- Long lengths of stay mean this group account for a significant number of occupied beds at any one time and a significant number of occupied bed days in a year
- By adapting our system to either prevent these people needing acute care services, or avoiding an extended length of stay there is the potential to improve Health and Wellbeing and
 - release hospital bed capacity immediately and
 - reduce the risk of future long admissions

1% of our population accounting for 60% of occupied beds




Understanding High-Risk and their Impact

The following slides use Mid Yorks Teaching NHS Trust data with time series analytics

The findings have been replicated in South East Region, 4 Welsh systems, Northern Health, Melbourne and Canterbury, NZ

Additional information has been sourced from Cardiff and Vale Regional Partnership Board





Planning for Populations -The Impact of High Risk

Adults

Occupied Beds at Midnight Monthly Average- MYTT



This is the average daily occupancy in that month. So High Risk Adults accounted for 538 beds each day. Non-High Risk with Diabetes and COPD accounted for 13.





Occupied Beds (Midnight Snapshot)

This measures the total number of occupied beds (at midnight) for people identified in the inpatient data who have been clinically coded with an ICD code which puts them into one of the selected cohorts (excludes patients that have not been discharged in the past 3 years).

Fitted

For high risk adults, this includes the index and returning event. For chronic diseases this is measured anytime.

Each cohort is unique and exclusive.

All patients in the COPD segment of the Venn diagram have been coded with COPD. The patients who have only have been coded with COPD and have explicitly NOT been coded with any of the other 3 conditions are highlighted in the segment which does not overlap with any other segment.

Cohort Definitions:

High Risk Adult: Unique patients aged over 50 that have been discharged with a length of stay equal to or greater than 14 days.

Heart Failure: Unique patients with a CE diagnosis code of I50 Heart Failure, J81.X Pulmonary Odema and I11.0 Hypertension with Congestive Heart Failure (coded at any time).

Diabetes: Unique patients with a CE diagnosis code of E10-E14 Diabetes Melitus (coded at any time).

COPD: Unique patients with a CE diagnosis code of J40 Bronchitis, not specified as acute or chronic, J41 Simple and Mucopurulent Chronic Bronchitis , J42 Unspecified Chronic Bronchitis, J43 Emphysema and J44 Other Chronic Obstructive Pulmonary Disease (coded at any time).





High Risk Adults-Population

This excludes people who have died in a MYTT hospital . The High Risk cohort is less than1.5% of the population.

The yellow numbers indicate the beds occupied by the cohort population on average. Indicating the opportunity to tightly focus interventions on populations that contribute most to bed occupancy.





Living Cohort Population Size - Return Within 3 Years

This measures the total number of people who have been discharged in the past 3 years, who have not died in hospital and meet the other criteria which puts them into one of the selected cohorts.

Each cohort is unique and exclusive.

All patients in the COPD segment of the Venn diagram have been coded with COPD. The patients who have only have been coded with COPD and have explicitly NOT been coded with any of the other 3 conditions are highlighted in the segment which does not overlap with any other segment.

Cohort Definitions:

High Risk Adult: Unique patients aged over 50 that have been discharged with a LoS greater or equal to 14 days.

Heart Failure: Unique patients with a CE diagnosis code of I50 Heart Failure, J81.X Pulmonary Odema and I11.0 Hypertension with Congestive Heart Failure.

Diabetes: Unique patients with a CE diagnosis code of E10-E14 Diabetes Melitus.

COPD: Unique patients with a CE diagnosis code of J40 Bronchitis, not specified as acute or chronic, J41 Simple and Mucopurulent Chronic Bronchitis , J42 Unspecified Chronic Bronchitis, J43 Emphysema and J44 Other Chronic Obstructive Pulmonary Disease.

Note: this population measure can only be filtered monthly or quarterly



Welcome Page

High-Risk Index Admissions





80 to 100 admissions per week account for 350 to 400 occupied beds.

AloS 28 days

Reduced during Covid but now showing a strong upward trend





High Risk Returners



100 to 130 ED attendances per week account for 200 to 240 occupied beds. Usual admission rate is 66%

The focus on reducing hospital stays during Covid impacted the size of this cohort but it has now returned to previous trend.



Mid Yorkshire Teaching High Risk Adults Wait Longer







NHS Trust

ED Time from Arrival to Departure (Hours)

This measures the average time from ED arrival to departure for patients identified in the inpatient data who have been clinically coded with an ICD code which puts them into one of the included cohorts (excludes patients that have not had an admission in the past 3 years).

For high risk adults only patient activity that occured after first identification into the cohort is measured. For chronic diseases this is measured anytime.

Each cohort is unique and exclusive.

All patients in the COPD segment of the Venn diagram have been coded with COPD. The patients who have only have been coded with COPD and have explicitly NOT been coded with any of the other 3 conditions are highlighted in the segment which does not overlap with any other segment.

Cohort Definitions:

High Risk Adult: Unique patients aged over 50 that have been discharged with a length of stay equal to or greater than 14 days.

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> Return to Welcome Page

89% arrived by ambulance

NHS

High Risk Adults Spend Longer Mid Yorkshire Teaching in Hospital



Average Length of Provider Spell (Overnight Patients), by Discharge Date

This measures the average length of provider spell by discharge date (for patients that stay overnight), for people identified in the inpatient data who have been clinically coded with an ICD code which puts them into one of the selected cohorts.

For high risk adults, this includes the index and returning event For chronic diseases this is measured anytime.

Each cohort is unique and exclusive.

All patients in the COPD segment of the Venn diagram have been coded with COPD. The patients who have only have been coded with COPD and have explicitly NOT been coded with any of the other 3 conditions are highlighted in the segment which does not overlap with any other segment.

Cohort Definitions:

High Risk Adult: Unique patients aged over 50 that have been discharged with a length of stay equal to or greater than 14 days.

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Fitted - 100% +



Frailty Scores and ED Attendances

- Rockwood score from Cardiff and Vale illustrates that 90% of high risk adults over 65 score 4 or more but so do 69% of not high risk.
- There is an overlap in the populations of frequent ED attendees and High Risk Adults but the cohort of high frequency ED attenders only account for 15% of the occupied beds
- The High Risk cohort allows tighter targeting of the cohort that will actually have an impact on bed occupancy







Can we make a difference?



Together, we will work with the people of Wakefield district to create a connected system that supports people in their homes and communities to live healthier, happier lives



Using Data to Connect Care for the High Risk Cohort

Reduce the admissions and length of stay for high risk returners

- Acute care plans for winter for most at risk subset (identified in the data)
- Dovecote pilot (discharge from ED to a rehab focused LA facility)
- Social work, physio, OT in ED (EAT)
- Focus on discharge from ED, assessment units, via SDECs or discharge lounge
- Virtual Ward supporting alternative pathways
- Focus on discharge (EDAT)
- Redesigning ICT and Reablement and building capacity to meet the demand and reduce the rate at which new people join the cohort.





Live Data Alert

-U													
Patien	tlev	el data for	selected f	ilters. Please cl	neck that record	l count matches the	expected rec	ord count.					.*
Atte	q	Q. Age	ED atds Q last	Left before clinical assessment	Admits via ED Q last 12m	Admits last 3y Q with LOS>14d	Beddays over last 3y where LOS >14	Has open ACN referral	Q CaseloadTeam	Q referral Q date	Q. Triage	NEWS2 C	RockwoodFrailtyScore
		80+	4	0	3	2	43	-	*		Major	0	Clinical Frailty Scale level 7 - severely frail
		70-79	3	0	2	1	32	Yes		2023-03-29	Major	0	Clinical Frailty Scale level 4 - vulnerable
		50-69	5	0	3	1	28		*		Major	1	
		80+	0	0	0	1	26	-	-	-	Minor	0	Clinical Frailty Scale level 4 - vulnerable
		50-69	1	0	0	1	23	Yes		2023-06-26	Major	7	
		80+	1	0	0	1	22		*	•	Unknown	÷	
		70-79	5	0	4	1	19	Yes		2023-02-17	Minor	3	Clinical Frailty Scale level 4 - vulnerable
		80+	2	0	1	1	16		-		Major	9	Clinical Frailty Scale level 6 - moderately frail





Is it working ?

Wakefield

Kirklees

Other

Beds occupied by people who have exceeded 14 days stay for the first time - High-Risk Index admissions



Beds occupied by people who previously have had a High-Risk Index admission and have returned .



50 plus- Reduction



Canterbury, NZ Example 2008-2022

Total Bed Days Used









Keeping people well and healthy and in their own homes and communities

Time in long term care declined as community based care improved.







Thank you for attending The NHS Data Conference!



Register for the next Data Conference in June 2024....

