# Combining the power of people, data and technology

to optimise NHS care pathways

**FOUREYES INSIGHT** 

# Hello. We are Four Eyes Insight

#### Our mission is to find clinical efficiencies

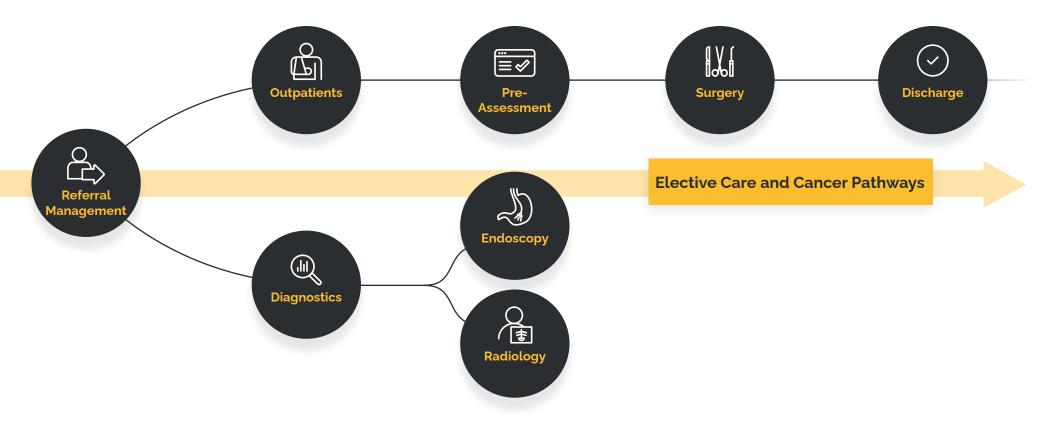
Four Eyes Insight uses the combined power of our people, data and technology to get to the root cause of elective care pathway inefficiencies. We implement interventions that enable the NHS to effectively use data to understand where improvements could be made for both immediate and long-lasting change.

#### **Care Pathway Optimisation**

With demand exceeding capacity, the challenge of delivering more elective activity is about much more than clinical and administrative capacity available - elective care pathways need to be optimised at pace. Four Eyes Insight is committed to supporting the NHS to embed a sustained culture of continuous improvement to tackle this current challenge.

- Working across the full elective care pathway
- Tried and tested methodologies and best practices to impact NHS productivity

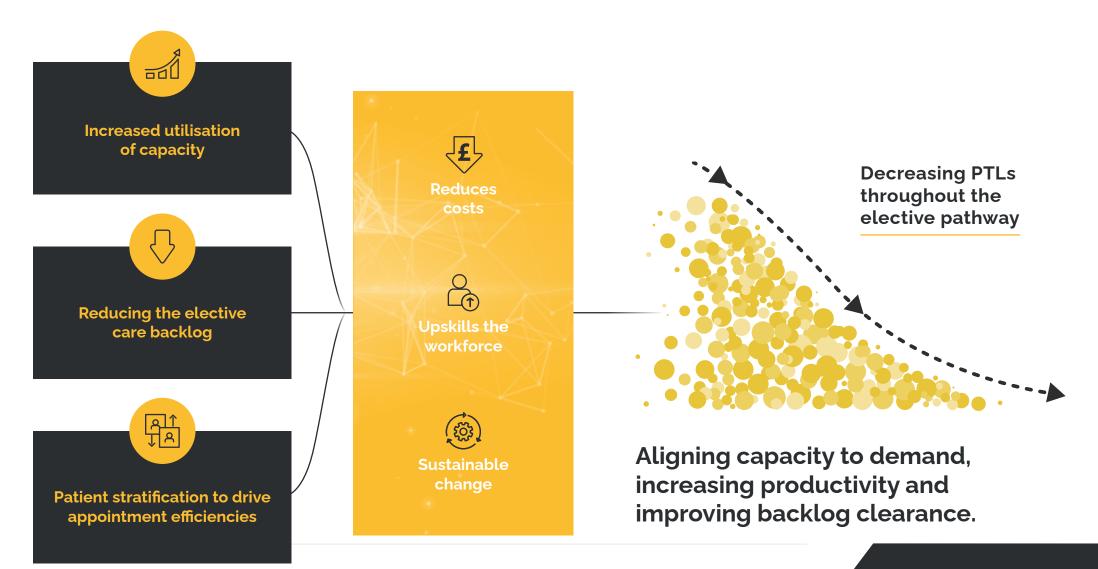
- Optimising service delivery
- Bringing long-term sustainability to the NHS
- Strong focus on technology and analytics, to underpin everything we do
- Expertise and subject matter experts with NHS experience



# Data driven solutions

#### Supporting the elective care backlog

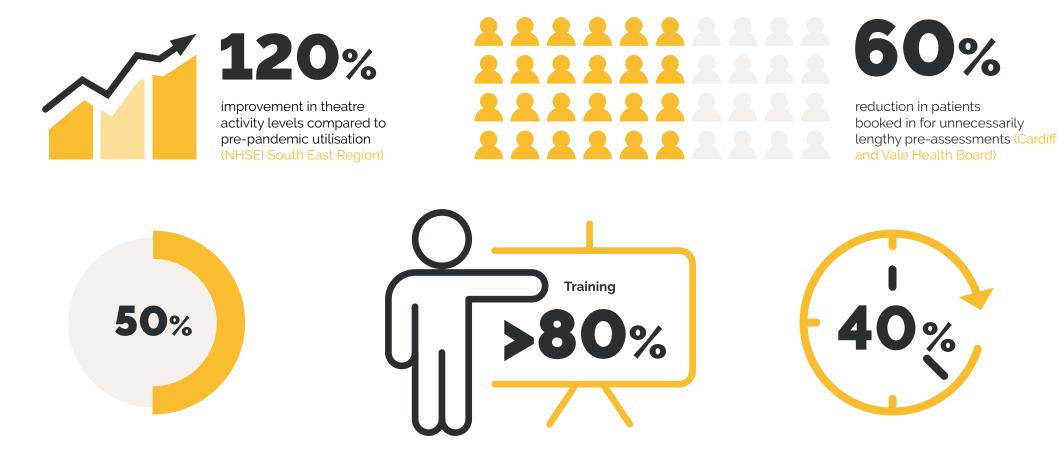
With a range of software and consultancy services spanning multiple service specialties and working with all stakeholders to translate and embed these changes, we can bring sustainable reality and effective change that lasts.



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## Impact

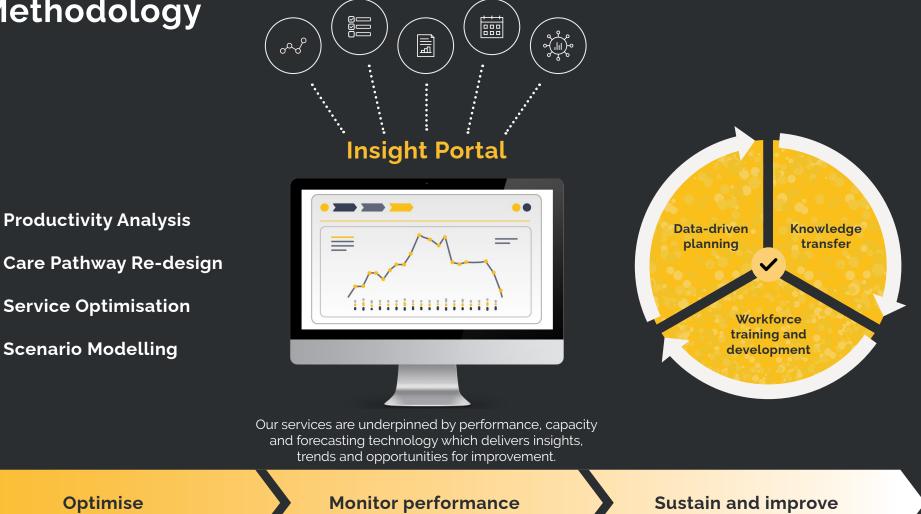
Working shoulder to shoulder with NHS organisations and systems across the country, the Four Eyes Insight team has delivered significant impact.



reduction of late starts in theatres (Coventry & Warwickshire ICS) clinical and operational staff within an ICS to enable data-driven decision making (Coventry & Warwickshire ICS)

reduction in the Cancer backlog (NHS Trust)

# **Our Methodology**



**Continuous Improvement** ......



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#### **Subject Matter Experts**

The Four Eyes Insight team is unique, our 40-strong team combines clinical and operational expertise to deliver improvements to the NHS. Many of our consultants have held roles within the NHS before joining Four Eyes Insight, from trained doctors and registered nurses to former chief operating officers (COOs). Our team fully understand the challenges you face and have proven expertise in delivering effective solutions to solve them.

# **Core Capabilities**

# Working across elective care pathways

- Productivity
- Pathway Redesign
- Booking and Scheduling
- Waits Recovery and Sustainability
- ✓ Job Planning
- Demand and Capacity
- Performance Management
- Cancellation Avoidance
- Performance Incentives
- Insourcing and Outsourcing
- Waiting List Management
- Cost Improvement

Our software helps organisations reduce waiting lists by maximising elective theatre utilisation and enhancing the patient scheduling process

Diagnostic reviews Our data-driven pathway reviews focus on operations performance and the workforce to highlight improvement areas and quick wins that will improve patient throughput.	• <b>Productivity measurement</b> Triangulation of onsite observations combined with service performance data and clinical engagements are analysed to highlight areas for improvement.	Demand & capacity modelling With seasonal variation in patient demand, we use historic, baseline data and predictive analytics to anticipate the impact of these variations, enabling you to better match capacity with future demand.
<b>Training</b> Knowledge transfer programmes to upskill and empower clinical and administrative teams, helping them more successfully embed optimisation programmes into practice.	• Service optimisation Implementation of interventions and process improvements to ensure resources are being used effectively and mechanisms for forward planning to support the backlog reductions and reduce insourcing costs.	Workforce planning Optimisation of clinical and administrative workforce functions through modelling of effective job planning, delivery and the need for developing and training.
Communications Key to sustainable change is the sharing of best practice across the system. We work with single Trusts, integrating care systems and regions to ensure that everyone benefits from shared expertise.	• <b>Resource support</b> Our team identify resource issues and opportunities; working collaboratively to support multidisciplinary teams.	• RTT Recovery Efficiency measures to reduce Referral to Treatment delays through good waiting list and demand management through accurate recording and reporting of RTT waiting times.
• Outpatient Transformation Programme of works to help NHS organisations understand how new initiatives and digital solutions will help deliver the same care, in a different way; improving patient experience and considering the reduction in carbon footprint that digital transformation can provide.	Analytics & Insight Encouraging data-driven decision making through automated aggregation of data and improved accuracy of reporting.	Cath Lab Efficiency Standardising methods and metrics to promote optimisation of cath lab services; addressing performance gaps which require corrective action and opportunity gaps including the potential to introduce new technology.

## **Example Programmes**

#### Our NHS Regional work



Elective Recovery Modelling and Support

#### NHSEI South East Region Combined 6 Trust Engagement

Stress-testing recovery plans, capacity scenario modelling and implementation:

- Delivery of sustainability assessments
  Identification of blockers to improvement and initiation of mitigation actions
- Building and testing of medium-term recovery plans to improve backlog clearance trajectories
- Training designed to develop the core skills required to:
  - **Maximise** elective capacity
  - Improve poor performing areas
  - Efficiently manage elective pathways

#### **Partnering with ICSs**



Performance Software Implementation and Intensive Improvement Support

#### **Coventry & Warwickshire ICS**

#### Accelerated recovery support:

- On-the-ground delivery support driving fast-paced, impactful and sustainable recovery
- ✓ 5 specialty focus
- Launch and embedding of performance management and forecasting software to track activity, identify capacity gaps and drive accelerated recovery
- Comprehensive technical and scenariobased integration training delivered to over 80 operational and clinical staff
- Average **late starts decreased by over 50%** during the programme enabling increased utilisation of capacity

#### **Supporting NHS Trusts**



Improving Compliance Against Operational Cancer Standards

#### **NHS Trust Service Support**

Improving cancer pathways to aid recovery and increase compliance against cancer operational standards:

- PTL management
- Capacity and demand modelling at the pathway level
- Enhanced Covid-19 recovery and service planning within the Endoscopy service
- Improved compliance with Cancer operational standards
- **40% reduction** in the cancer backlog
- 44% reduction in 104-day breaches
- 27% increase in 62-day compliance

# We support all organiations involved in the delivery of care across the NHS, including:



#### **UK Nations**

Four Eyes Insight has an in-depth knowledge of the health systems in the UK to ensure optimisation programmes are personalised to the location we are working in.

#### Local Regions & Integrated Care Systems

Working at a regional and ICS level, our multi-trust programmes have positively impacted theatre activity levels at a wide scale, encouraging inter-organisational collaborations to tackle the backlog.

#### Organisations

With projects across the healthcare eco-system, the Four Eyes Insight team work collaboratively with clinical and administrative teams to identify opportunities for optimisation and best practice which can be amplified on a wider scale.

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