Innovating through backlogs: The NHS Surgery Conference 2022

Ne NHS Surge

Conference

2022

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Conference

2022

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Jayant Vaidya Professor of Surgery and Oncology at University College London



Ian Binks, Business Development Manager – Global Clinical Solutions at Ascom & Hayley Valentine, Clinical Consultant at Ascom

Managing the bottlenecks in surgical pathways

Joined-up perioperative management with the Ascom Healthcare Platform





How can digital information improve surgical flow?



Identifying and removing bottlenecks



Perioperative flow











Identifying the bottlenecks



Inefficient scheduling

Paper-based assessments





Patient deterioration pre surgery

Multiple silos of information





Removing the bottlenecks



Smart scheduling tools

Digital assessments





Remote pre-operative monitoring

Vendor-neutral integrations





Perioperative flow









ascom

Identifying the bottlenecks



On-the-day cancellations

Static surgical lists





Poor inter-departmental communication

Multiple silos of information





Removing the bottlenecks



Pre-operative safeguards

Dynamic OR management





Seamless staff communications

Vendor-neutral integrations





Perioperative flow





Post-operative

Post-operative challenges





Identifying the bottlenecks



Monitoring multiple patients in recovery

Managing postoperative deterioration



Post-operative documentation

Recovery bed capacity



CODE



Removing the bottlenecks



Medical device integration

Alarm management and clinical decision support



Digital surgical documentation

Wearables support for early discharge





Suboptimal perioperative flow





Suboptimal perioperative flow





Optimising perioperative flow





A whole-system approach



Smart schedulir	ng tools
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Digital assessments



Pre-operative safeguards

Alarm management and

clinical decision support





Remote pre-operative monitoring



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Medical device integration

Dynamic OR management





Seamless staff communications





Digital surgical documentation

The Ascom Healthcare Platform



Why Ascom

Advantages of the Ascom proposal



End to end to solution

Seamless solution from surgical process to intensive care in one single database



Vendor neutral

Vendor neutral solution to integrate to any kind of Medical Device or Information System



Modular and Scalable

Solution is modular and scalable to adapt to needs of the organization



Customizability

The solution can be adapted to hospital specific workflows



Mobility Main user features available on Mobile





Thank you

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ARTIFICIAL INTELLIGENCE IN NHS SURGERY: AN OVERVIEW

Dr Samaa Akhtar MD, MSc (London), MRSPH (UK), ICH-GCP Pediatric Cardiac Surgery Research Fellow

Convenzis Group : The NHS Surgery Conference 2022



CONTENTS

Surgery in the United Kingdom

The Impact of COVID-19 on NHS Surgery

What is Artificial Intelligence (AI) in Surgery

The Advantages of Al in Surgery

Current Applications of AI solutions in NHS Surgery

Limitations

Conclusion



SURGERY IN THE UNITED KINGDOM

The NHS is the single biggest healthcare organization in the world

> Constitutes over 1.7 million staff

Around 1 million patients are seen every 36 hours

Around 5 million surgical admissions every year

The Commonwealth Fund has ranked the NHS with top 4 performance when compared to 10 HIC countries and top 20 globally

WE ARE THE NHS

EXHIBIT ES-1. OVERALL RANKING





Source: Calculated by The Commonwealth Fund based on 2011 International Health Policy Survey of Sicker Adults; 2012 International Health Policy Survey of Primary Care Physicians; 2013 International Health



US

\$8,508

Source: World, M. of. (2018, August)



SURGERY TRENDS

- The number of procedures is slowly increasing whilst the number of deaths is decreasing
- 3,000 operating theaters
- 1200 procedures per theatre per year
- 18% of surgeries are emergency surgeries
- The UK has 2.8 doctors per 1000 population, which is below the OECD average of 3.3







WAITING TIME

Huge rise in waits of more than a year

Patients waiting more than 52 weeks for routine treatments in England, by month



- The median waiting time for general surgery is 6 weeks
- Even though the number of surgeries have been increasing over the last decade, the waiting times are decreasing over time.
- From 13 countries, only 1.6 per cent of the UK population have unmet medical needs.
- The UK is also ahead of the curve when it comes to day surgery. For example, 47 per cent of tonsillectomies taking place as day cases.





Source: Surgical activity in England and Wales during the COVID-19

pandemic: a nationwide observational cohort study

WHAT IS SMART SURGERY

Artificial intelligence in healthcare/surgery is defined as the use of computer (or machinelearning) algorithms and software to mimic human cognition in the analysis, presentation, and comprehension of complex medical and health care data



- AI does this through machine learning and deep learning
- Machine learning uses algorithms that have the capacity to learn and respond to big data sets, adjusting and improving their performance in response to feedback
- Deep learning constructs algorithms that can handle a high degree of complexity by mimicking the neural networks found in the human brain
- Artificial intelligence (AI) is gradually changing the practice of surgery with technological advancements in imaging, navigation, and robotic intervention



Source: Sevakula, R. K., Au-Yeung, W. T. M., Singh, J. P., Heist, E. K., Isselbacher, E. M., & Armoundas, A. A. (2020, February)

HISTORY OF AI IN SURGERY



Source: IDTechEx Report "Innovations in Robotic Surgery 2020-2030

TOTAL INTEGRATION OF SURGICAL CARE



Remote Surgery



Pre-operative planning Surgical Rehearsal





Intra-operative navigation

Source: Kataria, M., & Soner, S. (2014). *Robotic Surgery*. Slide share. Retrieved 2022, from https://www.slideshare.net/montinokatriano/robotic-surgery-presentation



Minimally Invasive & Open Surgery



Simulation & Training Pre-operative Warmup

- Total integration of surgical care means there is the integration of care into a single and coherent process within/or across the different aspects of surgery
- OR Integration connects technology, information and personnel throughout the hospital to create a purposebuilt system that reduces the dependency on mobile equipment
- This assists seamless operative workflow

WHY ARE ALTERNATIVES SUCH AS AI REQUIRED

- To improve the backlog of surgeries due to the pandemic
- Demand for healthcare has changed significantly since the NHS was formed. The NHS needs reform if it is to continue delivering good quality care. Al could be an enabler of these reforms
- Help empower doctors through additional expertise and assistance
- Help cover personnel and staff shortages
- Manage waiting times through automated scheduling
- Surgical demand in the UK is continuing to grow due to the increase in chronic disease and an ageing population
- Cancer is expected to increase by 2% by 2035

Surgical demand in the UK is continuing to grow due to the increase in chronic disease and an ageing population

Cancer is expected to increase by 2% by 2035

- Neurodegenerative diseases: More than 2 million people in the UK are projected to suffer from dementia by 2050
- Musculoskeletal disease: An estimated 17.8 million people of the total UK population live with a musculoskeletal condition.
 Particularly knee osteoarthritis
- Surgical interventions, such as coronary artery bypass and valve replacement, will continue to be necessary
- Disability will increase by 25%, reaching 2.8 million, reflecting an ageing population

ADVANTAGES

PRE-OPERATIVE





Figure 14. (a) Open surgery with 5–8 inches of incision, (b) multi-port laparoscopic surgery with 4 small incisions, and (c) single-site or single-port surgery with only one incision.

Easier management of complex procedures

robots can analyze data from pre-op medical records to guide a surgeon's instrument during surgery, which can lead to a 21% reduction in a patient's hospital stay.

Minimally invasive surgery

Robot-assisted surgery is "minimally invasive" so patients won't need to heal from large incisions

More precise view

Provides 10 times magnification, 3D, high-definition vision 360-degree articulation, and 7 degrees of freedom, it allows us to do things that we couldn't do even with open surgery sometimes

Less error

It has been estimated that only 25% of the important events that occur during a surgical procedure are related to manual or technical skills and that 75% relate to human factors. An NHS study found that AI-assisted robotic procedure resulted in five times fewer complications compared to surgeons operating alone

Increased patient safety

New robotic systems may use AI mechanisms and on-screen checklists to minimize surgical errors. Robotic systems will enable greater remote support from specialists

PERI-OPERATIVE

Easier to attach nerve endings	Less physically strenuous for surgeons	Fewer staff required in the operating room. Which is more cost effective for hospitals
Reduced risk of infection	Lower dose of anesthesia is required	Lesser percentage of blood loss

Automated analysis of all preoperative mobile and clinical data:

In this continuum there is the opportunity to improve clinician decision making through provision of novel information at the point at which it is most needed

In some cases, the information already exists through preoperative diagnosis and surgical planning but needs to be made easily available during surgery

In other cases, data needs to be both collected and displayed during surgery



POST-OPERATIVE

Reduced postoperative pain

Shorter catheter time. 5 vs 14 days

Immediate urinary control

Reduced recovery time and hospital stay

Faster rate of back to normal physical activity (1-2 weeks)

Minimal scarring

Cardiac Surgery



Open Surgical Incision

da Vinci[®] Mitral Valve Repair Incision

Source: University Hospital, R. W. J. (2021).

SUMMARY OF THE ADVANTAGES OF AI



Source: Willink, S. (2021)

INTEGRATION OF AI IN NHS SURGERY



NHS AI Lab in collaboration with the Accelerated Access Collaborative (AAC)



Robot Assisted Surgery: Robotic surgery is a type of minimally invasive surgery. "Minimally invasive" means that instead of operating on patients through large incisions, we use miniaturized surgical instruments that fit through a series of quarter-inch incisions.



Use of Da Vinci robots and Versius robots



So far, nearly 17,000 people have been treated and industry evidence shows it is reducing treatment time by 50%

AN EXAMPLE OF AN AI INTEGRATED OR AT THE GOLDEN JUBILEE HOSPITAL IN CLYDEBANK





DA VINCI ROBOT



DA VINCI ROBOT CONSISTS OF

- A surgical console Patient-side cart Instruments and imaging processing equipment Surgeon's Console
- Optimal hand-eye
- alignment
- Immersive 3D stereo viewer
- Comfortable seat

posture – ergonomic

• Motion scaling & tremor reduction

Da Vinci robots have been operating in the UK since 2001 and there are now more than 4,500 worldwide

VERSIUS ROBOT



- The Versius robot, designed and built in Cambridge, is used in more than 70 hospitals in the UK
- The first NHS hospital to use Versius was The Western General Hospital in Edinburgh, followed by Milton Keynes University Hospital NHS Trust
- Versius has initially been used to perform a range of colorectal surgeries
- It is smaller and portable allowing it to be easily moved to different sites within and between hospitals
- Once in theatre, it can take, on average, 15 minutes to set up the system
- It has the potential to perform up to 700 MAS procedures each year, which otherwise may have been performed by open surgery.



Bladder cancer tumor images using white light and blue light with a contrast agent



Tumors above bladder wall are visible

Flat tumors and margins not visible

Makes flat tumors and margins visible

Blue Light

Source: Medical, I. (2021, August 20)

Tumor tissue visualization

- To enhance intraoperative visualization of tumor tissue
- To enhance cancer diagnosis and resection
- For example, in the NHS it is used to assists resection in the treatment of bladder cancer; specifically non-muscle invasive papillary bladder cancer (NMIBC).

It is known as AI cystoscopy. It uses blue light cystoscopy uses blue light instead of the conventional white. As you can see in the image, the tumor margins are clearly defined

Tissue characterization

System of AI diagnosis in endoscopic videos and representative images of esophageal squamous cell carcinoma The past frames to review = 15 frames (0.5 sec)



Source: Shiroma et al, 2021

Image guided resection

The combination of a fluorescence imaging agent and a multispectral fluorescence camera has enabled image-guided excision of extremely small tumors in ovarian cancer surgery



Source: World, L. F. (2011).



Implant positioning

- Robotic orthopedic procedures for patients requiring joint replacements, such as total and partial knee or hip replacements, by utilizing the Mako Robotic-Arm Assisted system.
- It involves the implantation of a joint replacement smart chip:
- This minimizes the need for revision surgery
- A smart implant could be used to monitor the progression of this process and inform the surgeon when the implant is starting to loosen.

GoSurgery

• Every minute in the theatre per surgery is estimated to cost the NHS £20.117

 GoSurgery, uses AI to ensure that the right surgical process information is displayed to the right surgical team member, at the right time, during the procedure

qER

Evaluation of the use of AI to support emergency department clinicians to analyze CT scans. Jubilee example: In this case, they are removing the patient's thymus gland from between the lungs.

Moorfields Eye Hospital

 AI cataract surgery technology to help train surgeons, improve theatre flow, develop surgical teams and help analyze and reduce risks of cataract surgery

First PLUS

- Al to analyze the size of the placenta during the first trimester, and flag those that are abnormally small, which is an indicator for Fetal Growth Restriction.
- This is a risk factor for stillbirth and other neonatal conditions

Smart glasses

In both surgery and cardiology, the surgeon works with the patient, but is looking away, in some cases at a whole wall of monitors

•NHS Highland has developed an AI solution as a wearable computer that adds information to what the user can see by projecting an image onto the screen. They have a high-resolution camera as well as voice recognition software which turns speech into text



Source: McBeth, R. (2017, January 25)



Source: Lovell, T. (2021, September 30).

- Leeds Teaching Hospital uses 3D model to allow surgeons to rehearse brain aneurysm procedures by predicting stents
- The BHF-Turing Cardiovascular Data Science Awards

<u>Machine learning for risk prediction in adult cardiac</u> surgery in United Kingdom. Which will in turn assist in surgical decisions

HoloLens augmented reality headset

Allows surgeons to easily access digital images of patient data

It also provides surgeons with the opportunity to learn, rehearse and practice surgical procedures within a safe and controllable space. Example: orthopedic procedures


Source: Azizian, M., Surgical, I., Liu, M., Khalaji, I., & DiMaio, S. (2022).

We can summarize the integration of AI in the NHS in three main domains. Innovation, support and analytics and training and education

LIMITATIONS OF AI

High cost

Purchasing of the robotic system, maintenance and the disposable instruments required for each procedure

costs include those of training, technical support, insurance and potential litigation

commentators quantify the learning curve as up to 200 robot-assisted procedures before achieving the best outcomes

current robots are cumbersome and heavy, resulting in their lack of mobility and reduced availability around the country and in remote areas

Training

The current state of the National Health Service (NHS) with the financial burden and cost cutting efficiency measures makes it almost impossible to introduce this technology training in the near future.

Insufficient evidence of the effectiveness of robot-assisted surgery

there are questions around what level of error the NHS is willing to accept in the diagnosis of conditions and working out who should be held responsible in the event an AI misdiagnoses a patient.

issues around data privacy and patient trust

CONCLUSION

- The use of artificial intelligence n surgery has applicability to pre-operative planning, perioperative guidance imaging and navigation during surgery improved post-operative outcomes
- To fully harness the benefits of AI technologies within safe and ethical boundaries, a call to action within the NHS to speed up the development, deployment and use of AI in surgery can help deploy the benefits to more people - patients and staff alike - more quickly

THANK YOU

I	

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SOMETHING OLD FOR SOMETHING NEW



Dr Prathima Gogineni SHO, General surgery

Innovation?

- Innovation itself is not a new concept. However, Innovation in medicine means 'new or improved' health policies, practices, systems, products and technologies, services, and delivery methods that result in improved healthcare.
 - WE AIM TO USE SOMETHING OLD TO CREATE SOMETHING NEW, A BETTER VERSION THAT COULD HAVE A SIGNIFICANT IMPACT ON OUR PATIENTS.

ACUTE APPENDICITIS

History taking

Clinical examination : signs

Lab Investigation

Investigation: scans

Aim

- Our AIM for today is to assess whether the clinicians use detailed history to diagnose appendicitis or rely too much on the imaging modalities.
- To evaluate how effectively are we using the investigations that are being done

Observation

- Over the course of time, there has been a decrease in clinical acumen in diagnosing appendicitis
- Appendicitis has always been more of clinical diagnosis, but in recent times more and more doctors have started to rely on imaging such as US and CT scan to reduce the amount of unnecessary surgery being done on the patients.
- This has led to decrease in clinical diagnosis of appendicitis by the use of ALVARADO scoring.

Objectives

ALVARADO Score: Interpretation and review

- Triage tool for ruling out appendicitis and identifying those at higher risk who would benefit at most from an admission to a hospital.
- Simplified tool to stratify patients for referral for surgical consultation
- Consider what imaging to be done next.

QUALITIES OF AN EFFECTIVE SCORING SCALE

- It should be simple
- It should be capable of being administered by all strata of medical personnel
- It should be possible to assess quickly
- There should be no ambiguity

Alvarado Score

		Score
Symptoms	Migratory RF Pain	1
	Anorexia	1
	Nausea and Vomiting	1
Signs	Tenderness (RIF)	2
	Rebound tenderness	1
	Elevated temperature	1
Laboratory	Leukocytosis	2
	Shift to left	1
Total		10

INTERPRETATION OF ALVARADO SCORE

- Scores < 5 can rule out (unlikely to be appendicitis)
- Scores > 6-7 can rule in (can be appendicitis)
- Scores > 8 most likely to be appendicitis

Symptoms Recording- Stats



Graph Interpretations

- From the illustration, it is evident that migratory pain was not recorded in more than 75% of the patients.
- Anorexia was not recorded in the history of any patients.
- The complaints of Nausea and Vomiting were recorded by just over 25% doctors.
- The non recorded data can have significant value like in this case. Failure to take complete history and lead to missed diagnosis.

Signs observed- Patient Data

Percentage of signs observed vs not observed

- Tenderness in RIF
- Rebound tenderness
- Elevated temperature



Graph Interpretations

- From the previous slide, it is observed that, in about 80% patients, rebound tenderness was not elicited
- Most of the patients showed no rise in temperature on their charts through out their admission.
- About 40% patients had Right Iliac Fossa Tenderness.

Laboratory Data



- Elevated leukocytosis
- Shift to the left
- Around 75% patients had both elevated leukocytosis and shift to the left.

Laboratory data



Imaging Stats

Use of Imaging

- US Scan
- CT Scan
- BOTH- US + CT scan



Imaging-Patient Data

- All 30 patients had a CT scan, where as ultrasound was done merely for 10 patients.
- 5 patients underwent both the imaging modalities, because of non visualisation of the appendix.
- Most of the patients who came to the surgical triage had already a CT scan prior to entering

CT SCAN DIAGNOSTIC CRITERIA

- CT is highly sensitive (94-98%) and specific (up to 97%) for the diagnosis of acute appendicitis and allows for alternative causes of abdominal pain also to be diagnosed.
- CT findings include:
- appendiceal dilatation (>6 mm diameter)
- wall thickening (>3 mm) and enhancement
- Thickening of the caecal apex: caecal bar sign, arrowhead sign
- Periappendiceal inflammation
- Focal wall non-enhancement representing necrosis (gangrenous appendicitis) and a precursor to perforation

Appendix Diameter Data

CT SCAN: APPENDIX DIAMETER

From the illustration, we can see that approximately in around 15 patients the diameter was not recorded in the CT scan. Count of APPENDIX DIAMETER



APPENDIX DIAMETER

Specimen reports

- 100% of the reports came out to be positive in terms of pathology.
- The specimens collected showed a varying degree of pathologies ranging from sub-acute appendicitis to Low Grade Appendiceal Mucinous Neoplasm.



Conclusion

- Proper history taking and clinical examination is very significant for effective health care.
- Using our clinical knowledge and following proper protocols will avoid unnecessary investigations.
- Unnecessary investigations are not only a waste of NHS resources but can also lead to unnecessary radiation exposure to the patients.

Recommendations

- Proper Addition of scoring system whenever possible in history taking helps us take proper history.
- It is important to note that the heavy patient load in A&E and triage is the main reason why we skip taking proper history and go directly to high end scans like CT instead of USS. However, we should try to improve our daily practice to optimise healthcare services.
- Follow a basic protocol for patient safety and prevent unnecessary investigations.





Dr David Laith Rawaf,

Research & Design (WHO Collaborating Centre for Public Health Education & Training, Imperial College) London Surgical Trainee (Epsom & St Helier Hospitals, London Deanery)



Healthcare Workforce Retention

David L Rawaf



A bit about me



5th July 1948

- Aneurin Bevan (Clement Attlee)
- "Unified Medical Service"
- Now employs 1.4m FTE



The current climate



• No national NHS workforce strategy since 2003

- NHS Long Term Plan focused recognized need only
- Travel / visa restrictions on overseas workers
- O Increased costs of UK study
 - Nursing bursaries; reduced numbers
- O Sickness (COVID etc)
 - O 125k isolating / sick in December '21
- Chronic excessive workload / Burnout / intention to leave
 - 38k nursing vacancies; poor workplace cultures; work/life balance
 - October '21: 1 in 5 actively planning to leave and 2 in 5 thinking of leaving

Problems



• NHS: Shortage of 100k FTE (1 in 11) • Unfilled posts place pressure on remaining staff O Unattractive rota's O Bank/agency cover = cost + lack of continuity • Bottlenecks during training O Reduced numbers of applicants (nursing) • Vilification in the press • "Grass is Greener"

• Gender pay gap. Work-place sexism. Institutional Racism.

Solutions Short vs long term

"Employees need to feel as though they are thriving, personally and professionally, in the workplace, if they are to be retained"

Workforce: recruitment, training and retention in health and social care, Association of British Neurologists, Jan 2022

£30m DHSC funding

- Focus on "identity"
- Flexible job plans
- Ability to take TOOT
 - Streamline process
- Reduce Foundation length
 - Final year = F1 (IMG best practice
- Increase training & medical school numbers
- o Improve salaries / AL
- HR support / well-being / MH
- Active & constructive feedback
- Workforce optimisation

LTFT

• More seeking LTFT numbers

- Will exacerbate staffing issues if numbers are not expanded
- Widen accepted reasons
- Supporting flexible training (in / out)
- Enhancing wellbeing
- Encourage further education
- Courses / training blocks to gain competencies
- Simulation training

|--|--|



- Poor pay of UK NHS staff compared to EU, Aus etc.
- Pension changes
- Disincentivizing tax system penalties if 'working too much'
- Retention issues
 - Fastest time to Orthopaedic consultancy 11 years vs 5 years
 - Poor succession planning
- Family or elderly relatives abroad
- Lack of standardized digital health
- Moral dilemma: "A rich country should not be taking staff from developing countries with even greater healthcare delivery problems"

'Grass is Greener'

Alternative Careers



- 21% planning on leaving the NHS for an alternative career (n=5521)
 "Drexit"
- "Put simply, we nurture a system which treats doctors badly."
 - Retaining the doctors we train, G Quiney, BMJ Sep '21
- Health tech, management roles, medical device industry, banking
- NHS Clinical Entrepreneurship Program
- O Sunken-cost fallacy

Q's and Discussion

