

NHS

North West

London Pathology

Welcome to the 05th NHS Pathology Conference!

NVENZIS

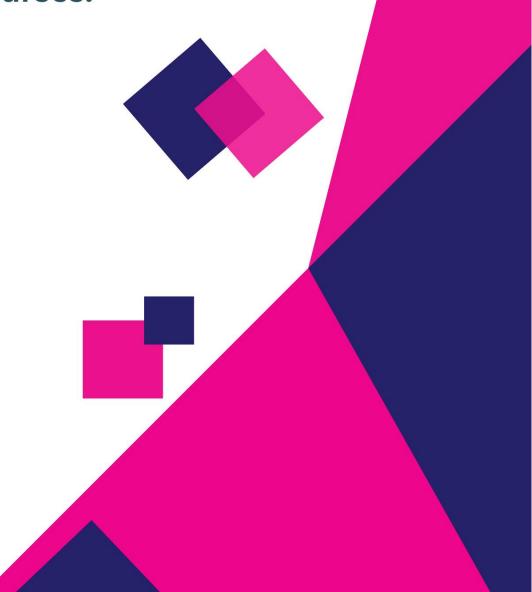


01st July 2025 15 Hatfields Conference Centre, Chadwick Court, London, SE1 8DJ



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Chair Opening Address



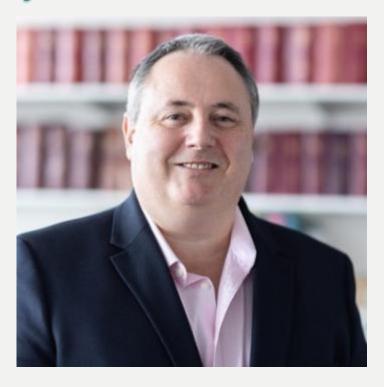
Saghar Missaghian-Cully
Managing Director
North West London Pathology







NVENZIS



Professor Michael Osborn

National Speciality Adviser Pathology – Resilience &
Sustainability, Clinical Lead Pathology - London Region, Clinical
Director North West London Pathology
NHSE, North West London Pathology



NHS England Pathology **Pathology at the Crossroads:**

Building a Sustainable and Resilient Future for Diagnostic Services

June 2025

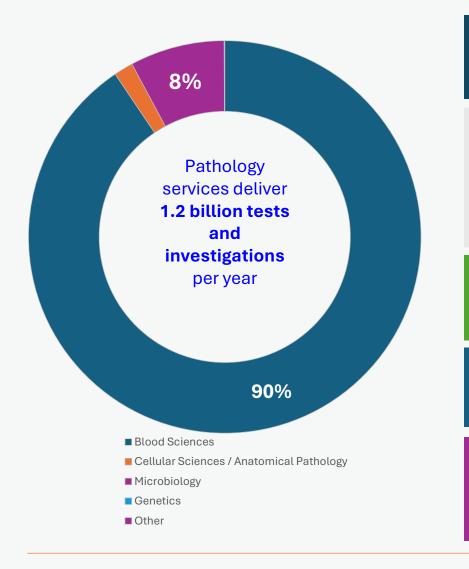
Professor Mike Osborn,

National Speciality Advisor for Pathology, Sustainability and Resilience, NHS England Pathology Transformation
Clinical Director Northwest London Pathology

For further information contact: england.pathservices@nhs.net



Pathology in England



95% of all healthcare decisions that affect diagnosis or treatment involving a pathology investigation.

Key Government Priorities in Health

The 2025/26 NHS Planning Guidance sets out clear priorities to:

- Continue to reduce elective care waiting times, with 65 per cent of patients waiting less than 18 weeks
- Improve ambulance response and A&E waiting times, with a minimum of 78
 per cent of patients seen within four hours
- Improve patients' access to general practice (GP) and urgent dental care access, including 700,000 additional urgent dental appointments
- Accelerate patient flow in mental health crisis and outpatient care pathways

Pathology Priorities

Priorities for 2025/26

Ensure delivery of pathology networks, that are mature across all domains

Support Histopathology Transformation and Recovery, with the implementation of the 6-Point Histopathology Improvement Plan



- Reduce unwarranted variation
- Provide the best possible pathology service for all

Pathology Networks



Where are we now

Pathology provisions in England are organised into 27 pathology networks

North West Region

- N3 Lancashire & South Cumbria Pathology Collaboration
- N4 Cheshire and Merseyside Pathology Network
- N5 Greater Manchester Pathology Network

Midlands Region

- ME1 Black Country Pathology Services
- ME2 Midlands & East 2
- ME3 Birmingham & Solihull Pathology Network
- ME4 South Midlands Pathology
- N8 North Midlands & Cheshire Pathology Service

London Region

- L1 North West London Pathology Service
- L2 North Central London Pathology Network
- L3 NHS East & South East London Pathology Partnership
- L4 South East London Pathology
- L5 South West London Pathology Service

North East and Yorkshire Region

- N1 North East & North Cumbria Pathology Network
- N2 West Yorkshire & Harrogate Pathology Network
- N6 South Yorkshire & Bassetlaw Pathology Network
- N7 Scarborough Hull York Pathology Service

East of England Region

- ME5 Midlands and East 5
- ME6 East Coast Pathology Network
- ME8 Mid & South Essex Pathology Service

South East Region

- S4 South Four Pathology Partnership
- S5 Berkshire & Surrey Pathology Services
- S6 Southern Counties Pathology
- S7 Sussex Pathology Network
- S8 Kent & Medway Pathology Network

South West Region

- S1 Peninsula Pathology
- S2 West of England Network



S1

Our Commitment to Maturing Pathology Networks

Current State

As of 2024 ...

13 pathology networks have reached at maturing or above





Examples of Challenges Faced by Pathology Networks

- Complexity of bringing together a cohesive governance framework across multiple NHS Trusts
- Capital investment in estate to enable 'hub and spoke' operating models
- Securing priority across a competitive landscape of priorities
- Funding post 2026

Benefits of Pathology Networks

- Reduce unwarranted variation in access to high quality pathology services
- Reduce unnecessary duplication
- Increase consistency and standardisation of laboratory practice
- Share best practice
- Training
- Job opportunities
- Resilience & crisis recovery
- Cost

Benefits of Pathology Networks

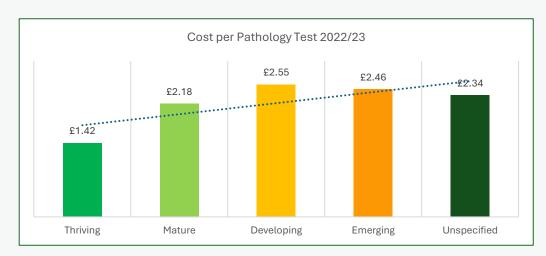
Improved Efficiency and Cost Savings

Enhanced Access to Specialist Expertise

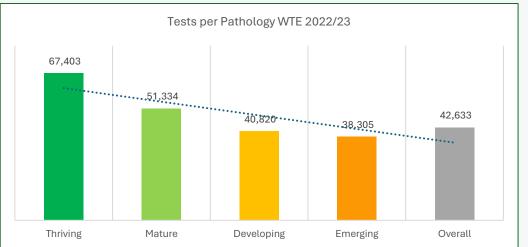
Increased Service Resilience

Innovation and Standardisation of Practices

Improved Turnaround Times and Patient Outcomes









How do have we prioritised Histopathology Services?

Six-Point Histopathology Improvement Plan

Workforce

Network histopathology workforce strategy (train, retain and reform)

1

Thinking differently about skill mix and working to the top of competency

Integration and expansion of Advance Practice

Process Optimisation

Data-driven optimisation of functional laboratory capacity through review of workflow processes

2

Identify and address unwarranted variation in performance and quality

Estate and equipment upgrades

Encourage local investment to locate histopathology laboratories in suitable estate.

Estate in many services is a physical barrier to embedding optimised workflows and automation.

Automation

Integrated laboratory automation enhances the efficiency and hroughput of pathology services, delivering faster test results and improved patient pathways.

The reduction of manual, repetitive, time-consuming processes in favour of progressing scientific and service innovation also helps

4



Digital Pathology

Enhance collaboration between pathologists allowing better use of capacity across a networ

Digital pathology also readies histopathology services for AI as the technology rapidly advances. 5

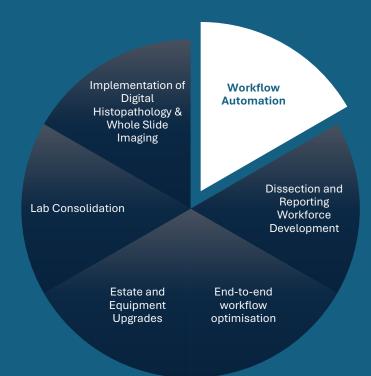
The benefits of extended and flexible working can be further realised through the implementation of home reporting

Service Consolidation

One of the benefits of consolidating pathology services into 27 networks, there are opportunities to consolidate several of the smaller labs within each network either physically or functionally, to leverage economies of scale to best effect.

6

Benefits of Automation



- Optimising Workforce Utilisation: Automation enhances collaboration across the
 pathology team, enabling trained Biomedical Scientists (BMS) and Advanced
 Practitioners (AP) to take on greater responsibilities. By optimising skill mix, consultant
 pathologists are able to dedicate their expertise to the most complex and high-impact
 cases, ensuring the best outcomes for patients while fostering professional growth
 across the entire pathology workforce.
- Streamlining Workflow and Processes: Automated systems reduce bottlenecks, standardise sample handling processes, and increase throughput, leading to smoother operations.
- Improving Efficiency and Accuracy: Automation can improve turnaround times, help clear backlogs, and enhances productivity while ensuring process standardisation, consistency, and minimising human error.
- Ensuring Quality, Patient Safety, and Better Outcomes: By reducing manual intervention and process variability, automation enhances reliability, ensuring patients receive accurate and timely diagnoses.

Acceleration of Digital Pathology

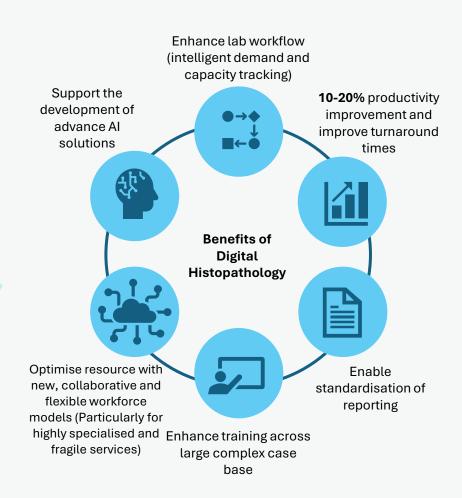
What is Digital Histopathology?

- Digital histopathology is the application of advanced digital technology to create, view, and analyse high-resolution images of tissue samples that would traditionally be examined under a microscope. In this process, biological specimens on physical glass slides are scanned using specialised digital scanners, transforming them into detailed digital images.
- These digital slides (or Whole Slide Images) can then be reviewed and interpreted on computers or other digital platforms, enabling pathologists to diagnose diseases—including cancers—using a combination of traditional expertise and modern digital tools.

Why is it a priority?

- Digital histopathology offers significant advantages to pathology services, enhancing collaboration and enabling remote consultations.
- By bridging geographical gaps, it connects scarce, highly specialised expertise, ensuring service resilience and expanding training and development opportunities.
- This technology also fosters innovative ways of working, strengthening histopathology services for the future.

Progress? Over £150m has been invested across all 27-pathology network to implement digital histopathology to enhance productivity. Implementation is underway across all networks, with some services using digital histopathology for over 90% of cases.

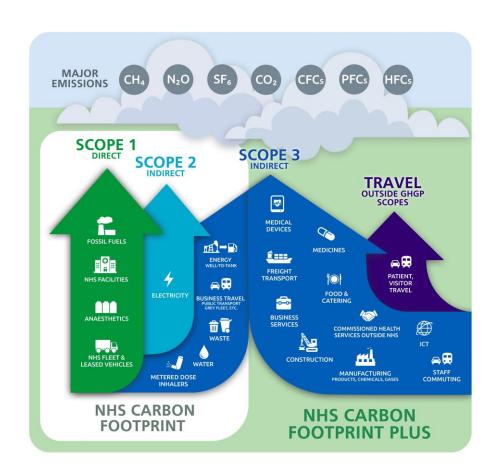


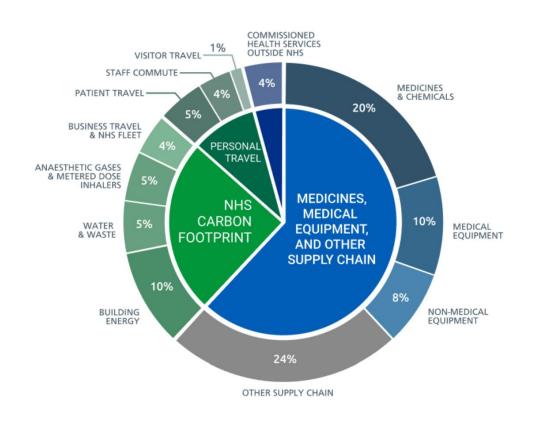
The NHS was the world's first health service to commit to net zero



The NHS is responsible for around 5% of UK emissions and as the largest employer in the UK (1.4 million staff), accounting for over 2% of UK population we can make a real difference. In 2020 the NHS committed to be:

- Net zero for emission we control directly by 2040, ambition to reach an 80% reduction by 2028 to 2032
- Net zero for emissions we can influence by 2045, ambition to reach an 80% reduction by 2036 to 2039

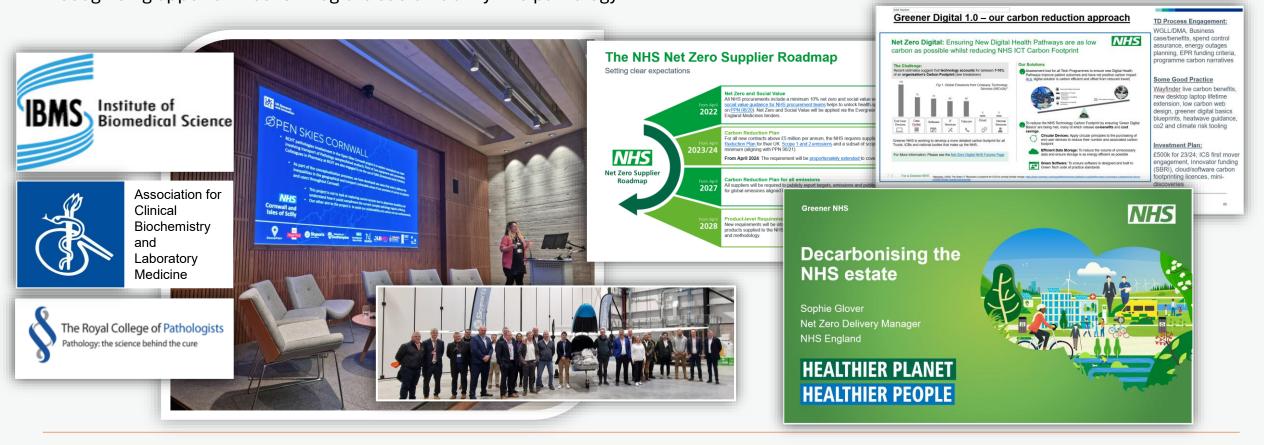




A greener future for pathology: work to date

Developing awareness to drive change: 'How Green is Your Lab' event

Hosted by The Royal College of Pathologists in London, NHS England Pathology and Greener NHS supported by professional bodies, hosted a "How Green is Your Lab?" event bringing together change-leaders to discuss, debate, and ultimately come together in recognising opportunities to integrate sustainability into pathology.



A greener future for pathology: work to date

- Building sustainability into the Pathology Network maturity selfassessment.
 - 1. Governance
 - 2. Leadership
 - 3. Operational
 - 4. Quality
 - 5. IT & Digital
 - 6. Workforce
 - 7. Shared Supply Chain



Sustainability
embedded across all
7 domains



- 85% response rate across the 27 pathology networks
- 50% of respondents say they intend to work towards one or more sustainability actions listed in the matrix

Building reference materials and resources

Sept 2024 - ongoing



Develop a library of case studies showcasing how pathology services have successfully implemented environmental sustainability initiatives, enabling shared learning and best practice across pathology services in England.

Chief Sustainability Officer's Clinical Fellow Sept 2024 - ongoing



Develop a resource to support sustainable practice in clinical labs



Support clinical labs to measure and reduce carbon emissions







Research Council

Why Go Green

Economic Benefits:

Cost Savings:

 Implementing energy-efficient equipment and waste management systems can lead to lower utility bills and reduced operational costs.

Increased Efficiency:

Sustainable practices can streamline workflows, improve efficiency, and potentially save time and resources.

Competitive Advantage:

 Demonstrating a commitment to sustainability can attract environmentally conscious clients and partners, improving a lab's reputation.

Regulatory Compliance:

Adopting green practices can help labs comply with environmental regulations and avoid potential penalties.

Other Benefits:

Improved Health and Safety:

 Green practices can create a healthier and safer environment for lab personnel by minimizing exposure to hazardous materials and improving air quality.

Enhanced Reputation:

A commitment to sustainability can enhance a lab's reputation and contribute to a positive public image.

Future-Proofing:

• As environmental regulations become stricter, labs that prioritize sustainability will be better prepared for the future.

Promoting a Culture of Sustainability:

• Green initiatives can foster a culture of environmental responsibility among lab staff, encouraging them to adopt sustainable practices in their daily work

Environmental Benefits:

Reduced Carbon Footprint:

 Laboratories are energy-intensive workplaces, and going green helps reduce greenhouse gas emissions and combat climate change.

Waste Reduction:

 Sustainable practices, like reducing, reusing, and recycling lab supplies, can significantly minimize waste generation, including hazardous waste.

Resource Conservation:

Green labs focus on minimizing water and energy consumption, leading to a more sustainable use of resources.

Chemical Management:

Responsible handling and disposal of chemicals are crucial for preventing pollution of air, water, and soil.

How To Go Green

Go Green in the lab

- Reduce wasteful ordering
- Order from sustainable suppliers

Cut your energy usage in the lab

- Switch off lights and appliances
- Install a timer
- Altering equipment settings
- Check your freezers
- Close the fume hood
- Power down computers at night

Stop Plastic Waste

- Use glassware
- Re-use boxes a
- Re-use pipette tips
- Re-cycle as much as possible

Water Usage

- Always turn off taps properly
- Switch from water baths to bead baths
- Responsibly dispose of chemicals

Greener Clinical Labs

Project Aim:

To develop a resource that:

- supports clinical labs that provide NHS services to improve their environmental sustainability
- publicly recognises the progress labs have made through certification



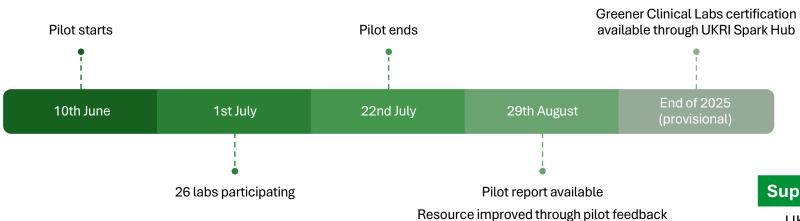
The resource so far...

Recommended actions for clinical labs to take to improve environmental sustainability



Pilot Aim:

To test the recommended actions with clinical labs



Supported by:

- UKRI
- Greener NHS
- NHSE Pathology Transformation
- Peninsula Pathology Network

Dr Ashling Coakley-Burns

Clinical Fellow, Peninsula Pathology Network

Chief Sustainability Officers Clinical Fellow 24/25

Resilience

By implementing some key steps, labs can build a strong foundation of resilience, enabling them to navigate challenges effectively, maintain productivity, and continue to thrive in the face of adversity.

Building a Resilient Team and Culture:

- Foster open communication:
 - o Encourage open dialogue about challenges, successes, and areas for improvement within the lab.
- Promote teamwork and collaboration:
 - Build a culture where team members support each other, share knowledge, and collaborate effectively.
- Acknowledge and appreciate contributions:
 - o Recognize and appreciate the efforts of lab members to boost morale and motivation.
- Develop a growth mindset:
 - o Encourage a mindset that views challenges as learning opportunities and failures as valuable experiences.
- Provide regular feedback:
 - Offer constructive feedback to help team members improve and build confidence.
- Address individual needs:
 - Be mindful of individual circumstances and provide support for stress management and well-being.

Developing Individual Resilience:

- Stress management techniques:
 - Equip team members with practical tools for managing stress, such as time management strategies.
- Seek support when needed:
 - o Encourage team members to seek help from colleagues, supervisors, or relevant resources when facing challenges.
- Reflect on past experiences:
 - Encourage reflection on past challenges to identify what worked well and what could be improved in the future.
- Build positive relationships:
 - Strong social connections can provide a valuable support network during difficult times.
- Maintain a healthy work-life balance:
 - Encourage adequate sleep, exercise, and time for personal activities to prevent burnout.

Implementing Robust Operational Practices:

- Risk assessment and contingency planning:
 - o Regularly assess potential risks to the lab and develop backup plans for critical equipment and data.
- Regular maintenance and system checks:
 - Ensure all equipment and systems are in optimal working condition to minimize potential disruptions.
- Standardized procedures and workflows:
 - Establish clear guidelines and procedures to ensure consistency and minimize errors.
- Invest in redundancy:
 - o Implement backup systems for critical equipment and data to ensure business continuity.
- Adaptability and flexibility:
 - Be prepared to adapt to changing circumstances and adjust protocols as needed.
- Embrace technology:
 - o Utilize technology to streamline workflows, improve communication, and enhance data management.

Crisis Management

- Effective lab crisis management involves proactive planning, clear communication, and a well-defined response strategy.
- This includes identifying potential crises, establishing clear communication channels and chain of command, and conducting regular drills to test the plan.
- Crucially, a post-crisis debriefing is essential for learning and improving future responses.

Crisis Management

Preparation and Prevention

- Identify Potential Crises
- Develop a Comprehensive Plan
- Establish Clear Roles and Responsibilities
- Practice and Train
- Maintain Resources

Crisis Management

Communication is Key

- Designated Communication Channels
- Clear and Concise Messages
- Regular Updates
- Transparency and Honesty
- Two-way Communication

Crisis Management

During a Crisis

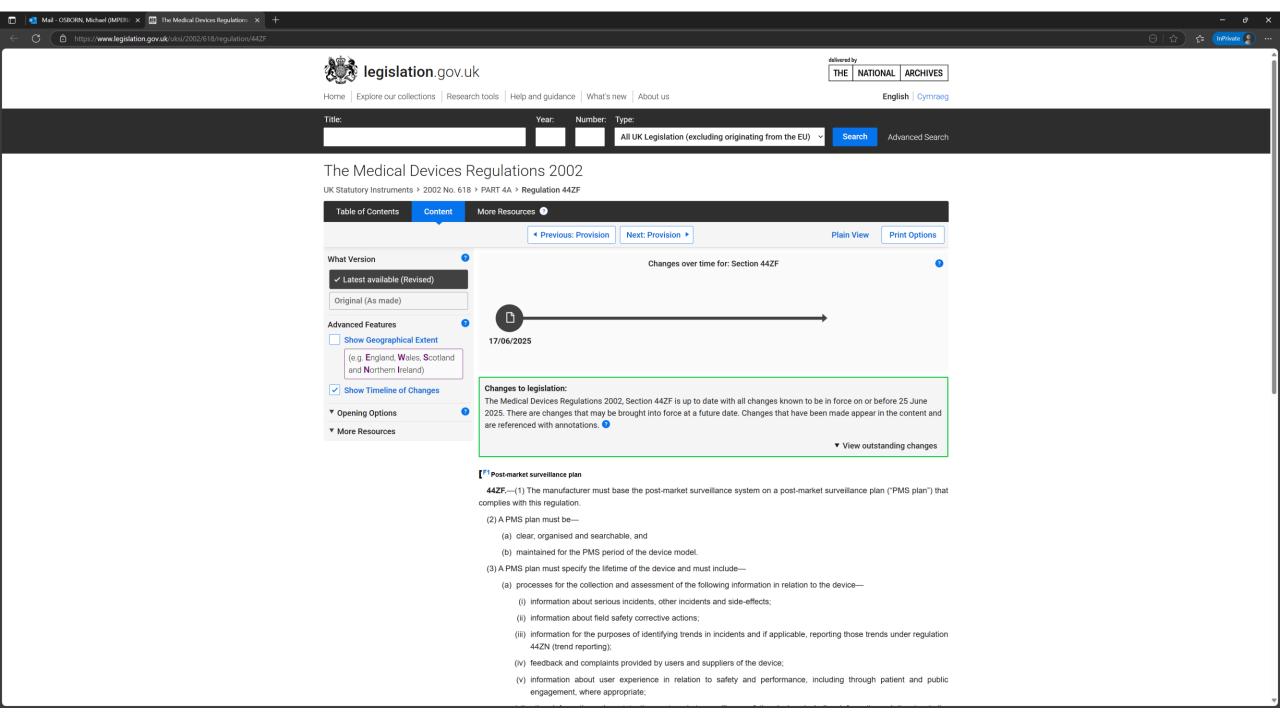
- Follow the Plan
- Prioritize Safety
- Contain the Situation
 - Locally
 - o More widely
- Document Actions

Crisis Management

Post-Crisis

- Debrief and Evaluate
- Update the Plan
- Restore Operations
- Communicate Recovery Efforts

Recently introduced Post-Market Surveillance regulations requires manufacturers to establish a process for communicating effectively with the Secretary of State (i.e. MHRA), the UK Approved Body for the device (if there is one), the UK responsible person (if there is one), users (such as the NHS) and suppliers of the device





Thank You



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Saghar Missaghian-Cully
Managing Director
North West London Pathology



Debra Padgett, MSc, MA, FIBMS, CSci
Clinical Pathology Service Manager / Operational
Lead, Institute of Biomedical Science /
Northumbria Healthcare NHS Foundation Trust /
North East & North Cumbria



Francesca Trundle

Managing Director

Kent and Medway Pathology Network



Dr Bernie CroalPresident
The Royal College of Pathologists



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Main Sponsor

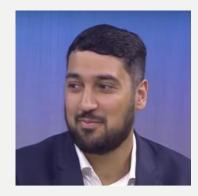








Main Sponsor



Sanj Lallie
Digital Integrations Director
Source LDPath

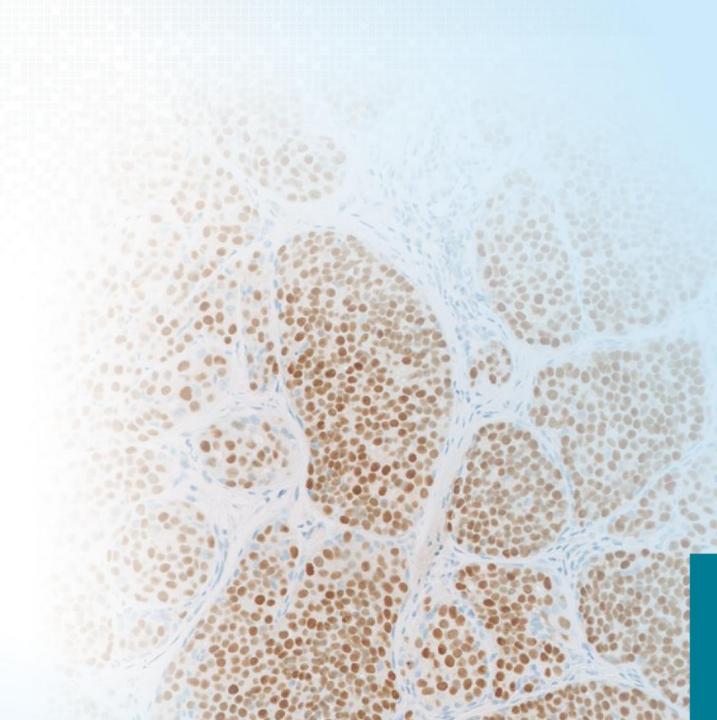


Klaudyna Johnstone Commercial Director Source LDPath



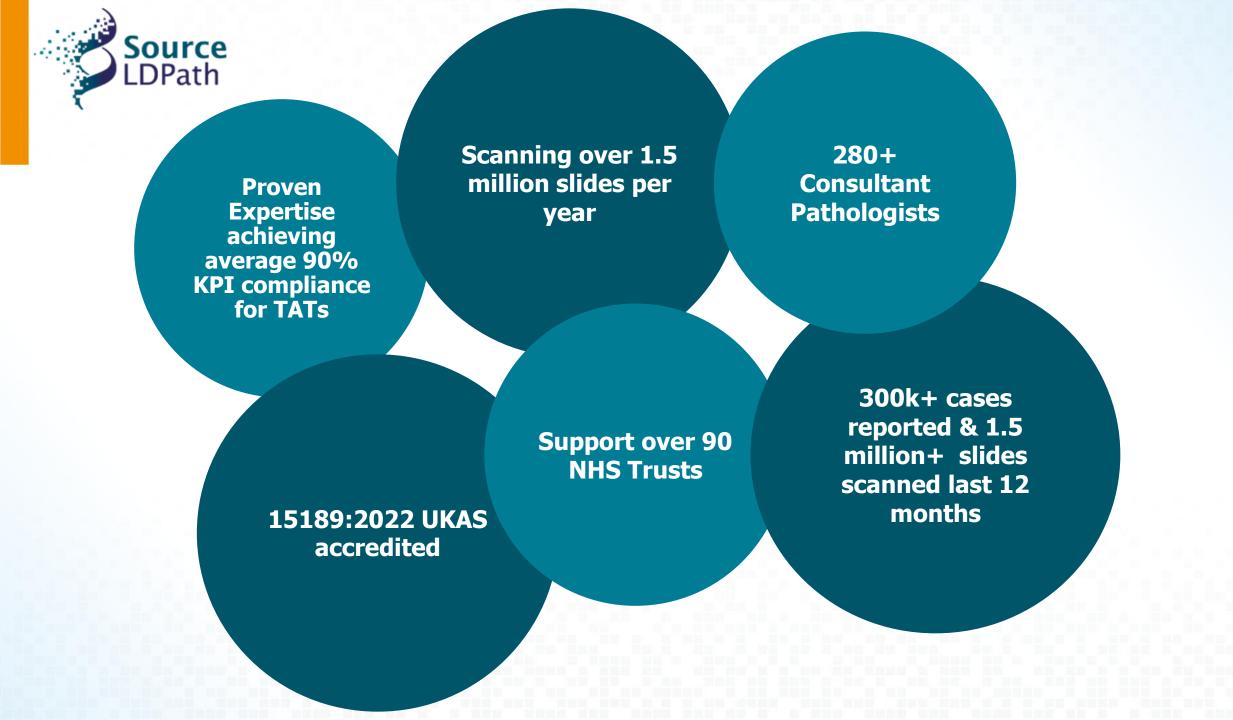


Learnings from Digital Pathology Integrations

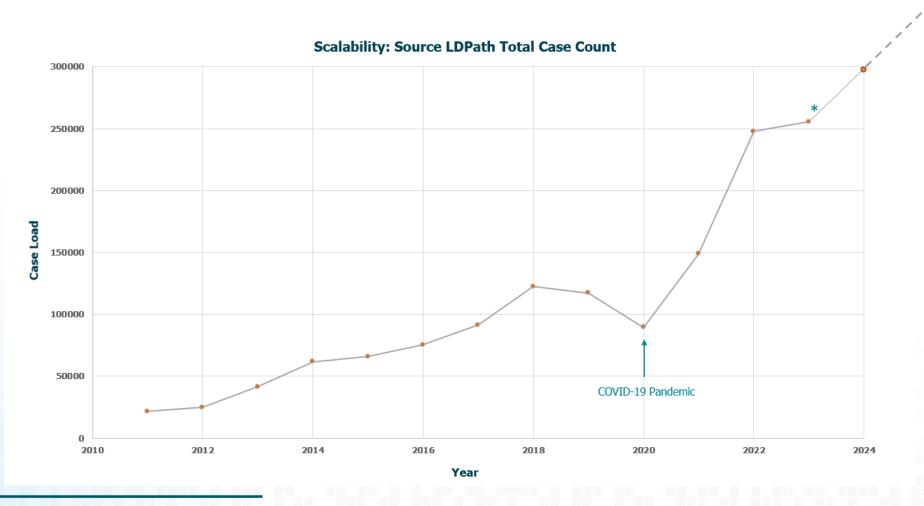


A bit of history

- 1. Since 2014
- 2. LDPath merged with Source BioScience to form Source LDPath
- 3. First of its kind integration with EKHUFT
- 4. Multiple, different varieties of integrations underway currently



Demonstrated Growth and Scalability



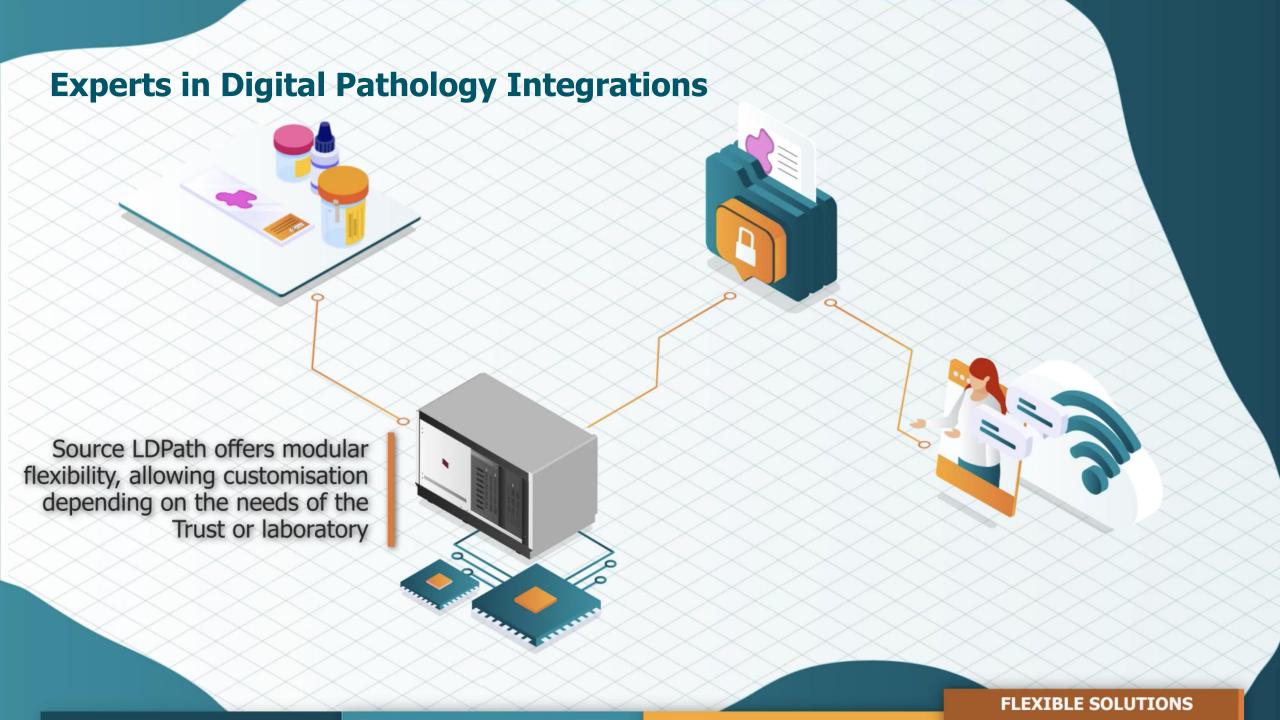
Over 300k cases in 2024

* 2023 – a year of internal development including the build and launch of our bespoke LIMS (HIVE LIMS+™) and facility expansion with our new Chichester laboratory.



2 self sufficient, accredited laboratories (North and South) to support requirements, ensure no downtime in your service, and provide business continuity and disaster recovery





Learnings

What is our starting point?

What will get us to the finish line?

What type of integration is required?

What is our definition of success? (case studies)

Learnings

What is our starting point?

What is your set up? (this list is not exhaustive!)

- 1. What are your scanners?
- 2. What LIMS do you use? What version?
- 3. What IMS do you use?
- 4. Current sending patterns e.g. Wets, Pre-prepared?

- 5. Do you require more help with specific specialities?
- 6. Which pathology network are you part of?
- 7. How many in house staff do you have?
- 8. Are there specific clinics you run?





Clinisys WinPath

Learnings

What is our definition of success?

Success

Current and target TATs

Pathology network integration

NHS 10 year plan

What is our target patient population

Etc...

Learnings

How are we going to get to the finish line?

Getting You Digital: Eight Phase Implementation Plan

- Detailed plan shared as part of the tendering process, includes 8 key phases from initiation to digital integration
- Experience in delivering highly complex integrated customised services
- Experience in scaling without compromising service delivery

Phase 1: Project Kickoff and Requirements Alignment

Phase 2: Infrastructure Setup and Consumable Deliveries

Phase 3: Service Design and Regional Customisation

Phase 4: Staff Training and Regional Onboarding

Phase 5: Proof of Concept (PoC) Testing for Small Volume Sites

Phase 6: Staggered Go-Live and Full Service Launch

Phase 7: Post Go Live Support and Continuous Monitoring

Phase 8: Digital Integration - HIVE LIMS+ & IMS

Learnings

What type of integration will this be?

Digital Integrations



Source LDPath – Leaders in Digital Pathology & AI

1. LIMS-to-LIMS

Bridging connectivity within and between hospitals with custom solutions for system integration.

Source HIVE™ - built by pathologists, for pathologists.



2. Scanning

Digital imaging directly to Source LDPath or by Source LDPath.

Source LDPath has consultant pathologists in every discipline for rapid reporting of digital images.



Scanner to Scanner

Digital Image Transfer to Source LDPath

We support direct image transfers and can convert files into the relevant format.

Images can be transferred via:

File Push Model (†): Direct transfer of images to us.

File Pull Model (††): Retrieval of images from a secondary location.

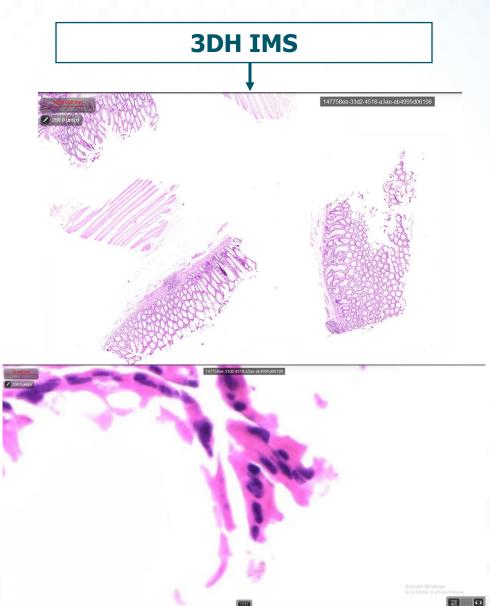
Scanner Agnostic: We accept images

from all scanner types directly.

Scanner	Image Format
Hamamatsu	NDP Image files
3D Histech	mrxs
	iSyntax v2
Philips	iSyntax v1
Glissando	SVS
Leica	SVS
KFBIO	SVS
Roche - Ventana Scanners	Roche TIFF
Sectra	WS DICOM
	JPEG
	JPEG200
	ВМР
Others	TIFF

Conversion Tool





Benefits to the Trust

Faster turnaround times (TATs)

Scanned WSI are sent directly to Source LDPath for analysis by our validated digital reporting pathologists.

Making results easier to interpret

Digital pathology simplifies result sharing and enables second opinions. It also improves access to images for discussion during MDTs.

Supporting NHS Cancer Targets 2025

The NHS aims to utilise digital pathology to enhance the analysis of cancer samples, improving diagnostic accuracy and efficiency.

Reducing the risk of sample loss or damage

Digital pathology removes the need for pathologists to be physically present in hospitals, eliminating the risk of sample loss or damage during transit.

Image Storage and Archiving

Digital images are stored for a minimum of <u>8 years</u>



- Any reported digital images remain on our primary servers (accessible at any time) for 3 months from the report date. This ensures sufficient time for cases to be re-opened or discussed at MDMs.
- Digital images between 3 months and 1 year old are moved to intermediary storage, where retrieval can take up to 5 minutes.
- Digital images between 1 and 8 years old are stored in deep glacier storage, where retrieval may take between 1 and 12 hours.

LIMS-to-LIMS WinPath Plugin sourcebioscience.com

Winpath Plugin

LIMS-to-LIMS Integration

Seamless connection between Source LDPath and Trust LIMS for streamlined case information transfer.

- Quick and easy assignment of cases to Source LDPath.
- Faster case management, enabling efficient allocation to Source LDPath reporting pathologists.
- Reduced administrative burden—direct access to reports within WinPath.

Next Steps

• Trust's Clinisys Representative: Trusts should express interest in integration.

Integration Types

- **Type I:** Without preliminary reports (Final Report Only) ready to go live in Q1 2026.
- **Type II:** With preliminary reports and automated report authorisation go-live date TBC.



Third

Third Partner Integrations



FujiFilm Integration

This allows us access the Fujifilm Cloud- so images can be obtained more easily rather than a manual approach.

Advantages:

- Quicker referral of cases to be outsourced
- Slides and patient information sent together

FUJIFILM

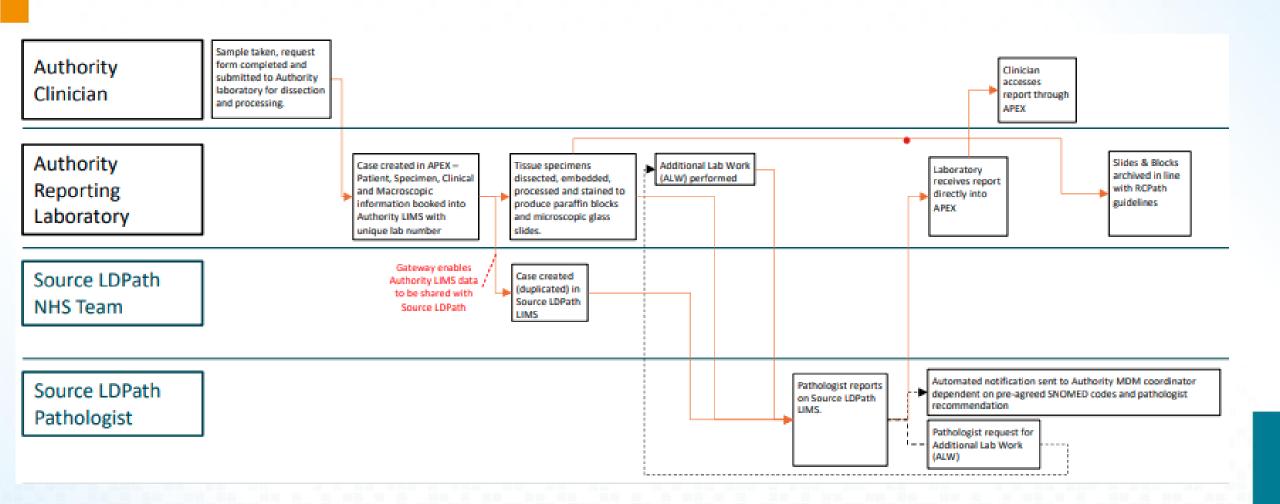


APEX LIMS to LIMS Integration East Kent Hospital NHS Foundation Trust (EKHUFT)

LIMS Integration:

- ✓ **Enables seamless transfer** of cases between Source LDPath and the Trust.
- ✓ **Faster turnaround times** (TATs)—eliminates the need for shipping slides and request forms.
- ✓ Improved case tracking—all information is stored in LIMS, ensuring a full audit trail.
- ✓ **Simplifies case management** for Second Opinions (SO) and MDT support.

APEX LIMS to LIMS Integration East Kent Hospital NHS Foundation Trust (EKHUFT)





Case Study 1: Direct Integration LIMS-to-LIMS

Capabilities:

- Outsource patient cases directly via hospital LIMS
- Reports returned to LIMS at point of authorisation

Coverage:

- 11,000+ cases reported in 2024
- 9 Specialities, 60 Consultant Histopathologists

TATs:

- 90% reported within 5 days, including additional cases
- Hospital preferences: authorisation queue or auto-authorised
- 20% increase in outsourced cases post- integration
- Reduced from 9 to 5 days from procedure to outsourcing
- Requirements:
- Same SNOMED version, no conversion needed
- Locally adapted datasets, as if reported in-house



Case Study 2: Scanning

Capabilities:

- Slides scanned directly from NHS to our servers
- Ingested into SLDP IMS with out conversion
- Received via 3DHistech P1000 Scanners
- Linked to patient records in SLDP LIMS via HL7

Coverage:

- 6,000+ cases reported in 2024
- 7 Specialities, 2 Consultant Histopathologists

TATs:

- Average TAT from scanning to SLDP pathologist: 0.81 days
- 92% reported within 5 days including additional
- 30% increase in outsourced cases post-integration
- Procedure to outsourced time reduced from 7 to 3 days



Case Study 3: LIMS-to-LIMS & Scanning

Capabilities:

- Direct LIMS-to-LIMS integration
- Slides scanned from NHS to our servers
- Case selection via hospital LIMS
- Final reports sent directly to LIMS at authorisation (no provisionals)
- Custom configuration to only receive final reports (no provisional reports sent)
- SNOMED and local datasets aligned-no conversion needed

Coverage:

- 14,000 + cases reported in 2024
- 5 Specialities, 42 Consultant Histopathologists

TATs:

- 90% reported within 4 days, including additionals
- Average TAT from SLDP receipt was 2.86 days
- 166% increase in outsourced cases post-integration
- Procedure-to-outsource time reduced from 18 days to 4 days







Multi Disciplinary Meetings (MDMs)

HIVE LIMS+ allows us to:

- Send notifications to relevant users (e.g. clinicians, administrators, MDM coordinators) for cases necessary to discuss at MDM
- Send notifications for cases with unexpected diagnosis to relevant users e.g. clinically benign, histologically malignant cases
- Send notifications for cases that have been pre-agreed to be discussed at MDMs based on the SNOMED codes used in reports

Source LDPath have over **280 pathologists covering all specialties'** and are therefore able to:

- Provide a list of cases which require discussion (with any additions as necessary from consultants)
- Provide the digital images for the associated cases (as the original reporting pathologist may not be the pathologist reviewing and discussing at the meeting)
- Provide a pathologist to join the MDM





"We are really pleased with the service you provide and I look forward to continuing our working relationship."

Laura Thomas

Anatomical Pathology Technician





sourcebioscience.com enquiries@sourcebioscience.com



SCAN TO VISIT WEBSITE





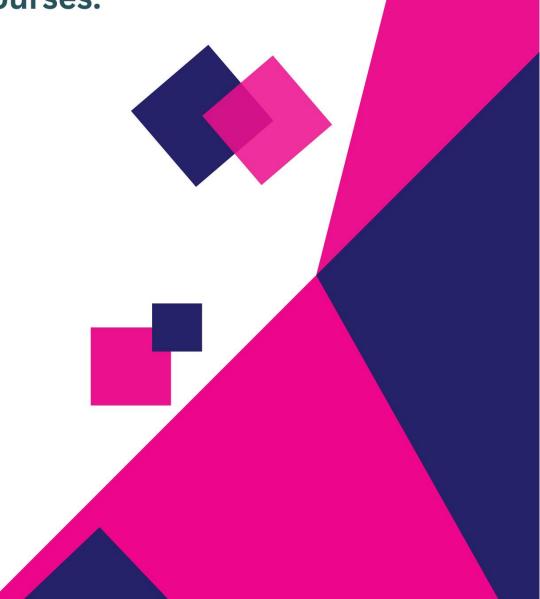
Refreshments & Networking





Please scan the QR Code on the screen below to register your interest for our accredited training courses.











Saghar Missaghian-Cully

Managing Director

North West London Pathology









Case Study

Pr₂filerLive







Case Study

Simon Brown

Director ProfilerLive







Digitising Staff T&C

The first step in unlocking workforce potential

Simon Brown
Director
1st July 2025



Who are we

UK business, customers in Healthcare, Financial Services, UK Utilities and users across Europe





Deployed at scale in Pathology networks

Pr9filerLive

We work collaboratively

Your

technical knowledge & understanding



ProfilerLive

expertise, tools & experience





Digitising Staff T&C

The first step in unlocking workforce potential

How we do it

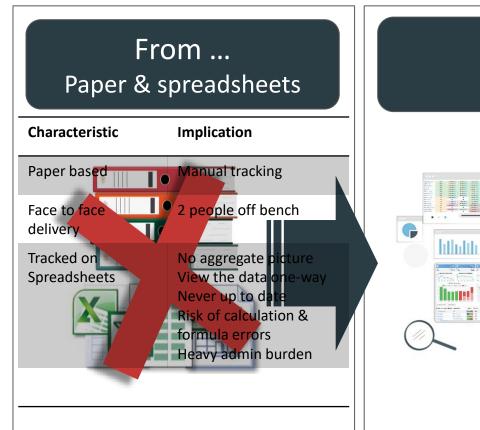


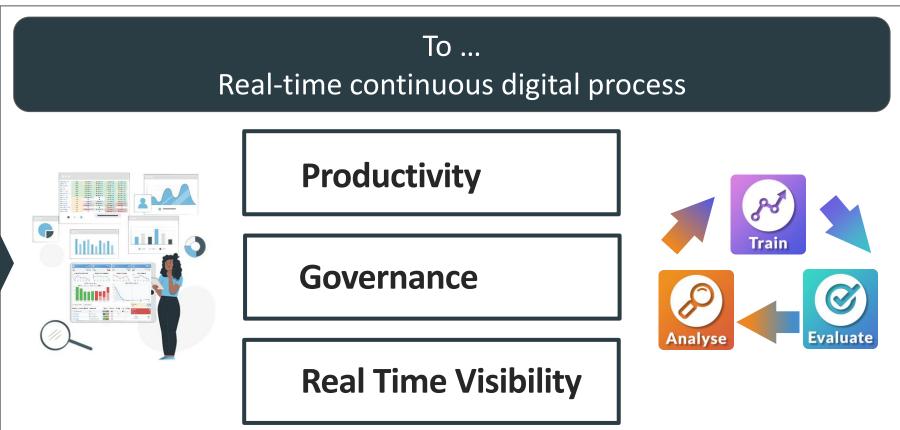
We enable productivity upsides worth £millions with fast payback





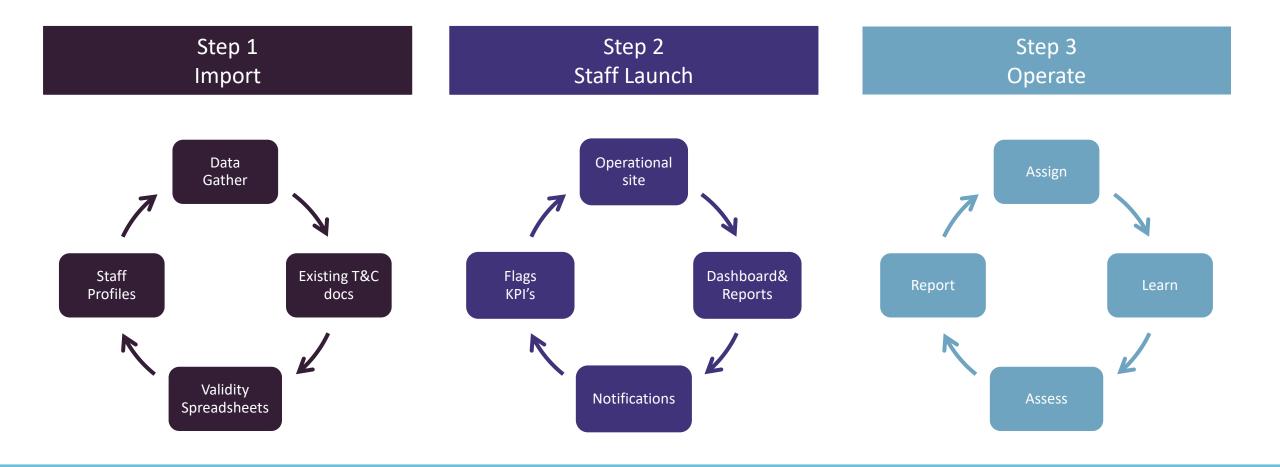
What changes





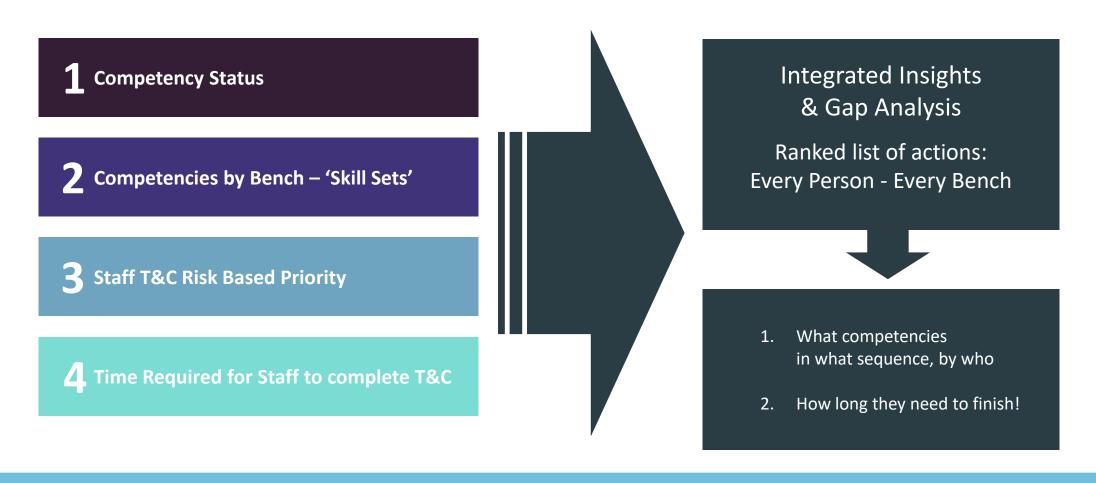


3 step launch





Then ... data optimisation





Staff/management feedback

LOVE the lapsed training page ... makes it easy to address specific staff

It's not just T&C ... ProfilerLive is an enabler to so much more, it's truly **transformational**

UKAS really like what we are doing with ProfilerLive

We worked with ProfilerLive to build all the T&C content to support the 5 user roles on our new Document Management system

Within 14 weeks of project start 80% of staff across the network are valid—just amazing!

Goodbye paper!

We have **never** seen anything like this before ... It's **amazing**, and so simple to use

So excited about the work

ProfilerLive are doing with us

transforming Training & Education,

it's a key enabler

Staff really like it ..

It's faster and easier than our old process

Great reports ... so EASY to use!

We have so many areas **outside** of technical T&C where we want to use **ProfilerLive**

ProfilerLive is just what

We need ...
the more you use it the
better it gets!



Core benefits delivery

Productivity











Digitisation systematises change

Comprehensive toolkit & support, to navigate the constant change at every level of your organisation

Transitions

- New equipment
- New ways of working
- > **New** software
- > Harmonisation
- New location

Steady State

- > More for less
- New regulations
- Act Now
- > CPD / CI

Staff changes

- > Starters
- Movers
- Leavers
- > Locums/banks

Every network is navigating ongoing change at multiple levels. It's not one project. It's a continuous state.

What is Your enabler?

Your network's investments will only deliver value if your people are ready and have the support they need.

ProfilerLive connects

- >>> your people to your systems,
- >>> your plans to your delivery.



Pr9filerLive

Turning isolated improvements into a cohesive, integrated model.

In conclusion:

You're already doing the hard part - together we will make it easier

Systems matter. But people deliver.



Systematising 'people change' unlocks the value of all your other investments.

ProfilerLive helps ensure your workforce can keep up - with structure, visibility & assurance.

Pr@filerLive

Turning isolated improvements into a cohesive, integrated model.

Let's talk!



Want to explore how this could work in your network?

We're here to listen, show, and support.

Visit the stand or book a session with us.

Pr9filerLive

Turning isolated improvements into a cohesive, integrated model.





Digitising Staff T&C

The first step in unlocking workforce potential

Simon Brown
Director
6th February 2025





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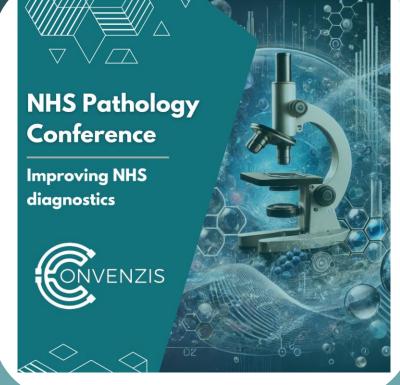


Case Study









Case Study



Vassan Thavarajah
Operations Manager, Blood Sciences Laboratories
Synnovis





Scopio's Digital Cell Morphology Technology

Bringing full-field digital imaging and the power of Al to hematology & hematopathology labs around the world

Opposing Trends in Lab Sciences



Staffing is **DOWN**



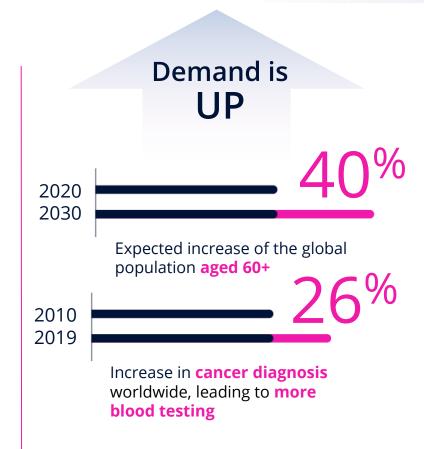
73%

of U.S. medical laboratory are severely or moderately understaffed

(S) (YA)

16.7%

Anticipated retirement in the next 5 years in the Hematology labs of U.S





Evolution of Cell Morphology





Manual Microscopy

- It's time-consuming to review samples, perform differentials and report findings
- Consulting with colleagues or morphology experts requires going back to find suspicious cells again
- Reviewers must be in same physical location as slide and microscope

Digital Cell-locating Technology

- Snapshots of single cells don't provide full context for sample review
- Frequent reversion to microscope due to limited scan area
- May be difficult to close case remotely

Scopio Labs: Leading the Full-Field Digital Revolution





*Full-Field Peripheral Blood Smear (PBS) Application

CE mark and FDA clearance for use with Scopio X100 and Scopio X100HT.

**Full-Field Bone Marrow Aspirate (BMA) Application

CE mark for use with Scopio X100 and Scopio X100HT.

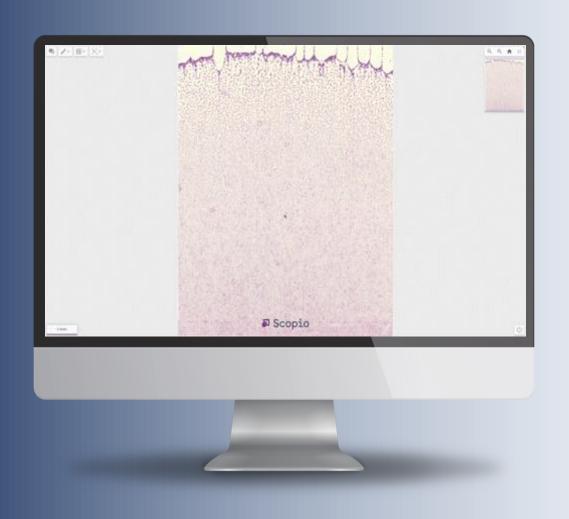
[■] Scopio

^{*}Scopio's X100/ X100HT with Full-Field Peripheral Blood Smear™ Application is CE marked and FDA Cleared. The availability of the RBC-DSS capability may vary by region.

^{**}Scopio's Full Field BMA is CE-Marked and cleared for sale in CE countries as well as in additional regions. Not commercially available in the US for in vitro diagnostic procedures

Scopio Full-Field PBS ApplicationTM: Same as it looks on the glass. But digital.





Peripheral Blood Smear review experience at 100x

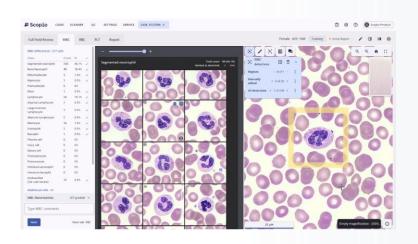
- Comprehensive Sample Exploration: Digital scan of the entire clinically relevant areas, from the monolayer to the feathered edge, at 100x oil immersion resolution.
- **Dynamic Assessment Experience:** Zoom, pan, and navigate the sample to analyze individual cells in full context.

Scopio Full-Field PBS ApplicationTM: Streamline review with AI driven decision support



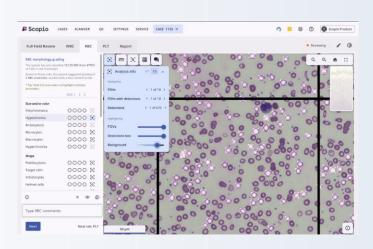
White Blood Cell AI-DSS

- Automatically performs ICSHrecommended 200-cell differential.
- Detection and pre-classification into 14 customizable classes.



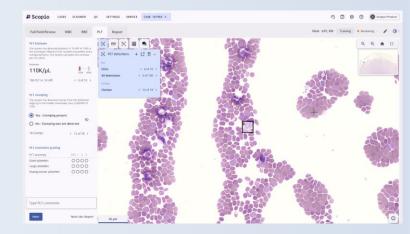
*Red Blood Cells AI-DSS

- Analyzes more than 10,000 cells and pre-grades 22 RBC morphological parameters.
- Detection of morphologic abnormalities such as parasitic inclusions and schistocytes.



Platelets AI-DSS

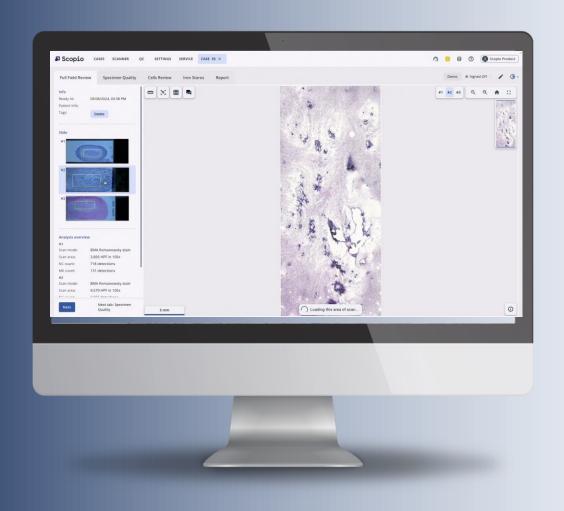
- Platelet estimation from 10 high-powered FOV at 100x.
- Automated platelet clumps detection across the scanned area, from the monolayer to the feathered edge.





Scopio Full Field-Bone Marrow AspirateTM Application





Experience the Full-Field Digital Scan:

Dynamic Review:

Fully digital High-resolution scans allow zooming, panning, and thorough exploration of critical analysis areas.

Unparalleled Clarity:

100x oil immersion magnification, providing unmatched detail for accurate analysis of bone marrow samples.

Scopio's Digital Morphology Imaging Platform



Scopio X100

- Designed for small to medium labs with up to 50 samples per day
- 3 slides at a time (one slide tray)
- Throughput per hour:
 PBS | Up to 15 slides
 BMA | Up to 3 slides



Scopio X100HT

- Designed for small to medium labs more than 50 samples per day
- 30 slides at a time (three 10-slide cassettes)
- Throughput per hour:
 PBS | Up to 40 slides
 BMA | Up to 9 slides



Scopio's Secure Digital review platform Transforming hematology with true digitization



- Digital Sample Review: Full-Field™ imaging creates a high-resolution digital copy for comprehensive, standardized analysis.
- **Efficiency:** Al-powered analysis reduces manual workload and improves turnaround time.
- **Remote Collaboration:** Enables case review and expert consultation anytime, anywhere.
- Scalability: The Scopio Network Suite streamlines multilab management and integration.
- Security & Compliance: Built to meet HIPAA, GDPR, ISO 27001, and SOC 2 standards, ensuring data privacy and regulatory compliance.

Current UK Installations

- South West Pathology Services
- Plymouth University Hospitals NHS Trust
- Liverpool University Hospitals NHS Trust
- Synnovis
- Darent Valley
- Cambridge University Hospitals NHS Trust
- Birmingham University

- Stepping Hill
- South West London Pathology
- North West London Pathology

Scopio Labs: Leading the full-field digital revolution





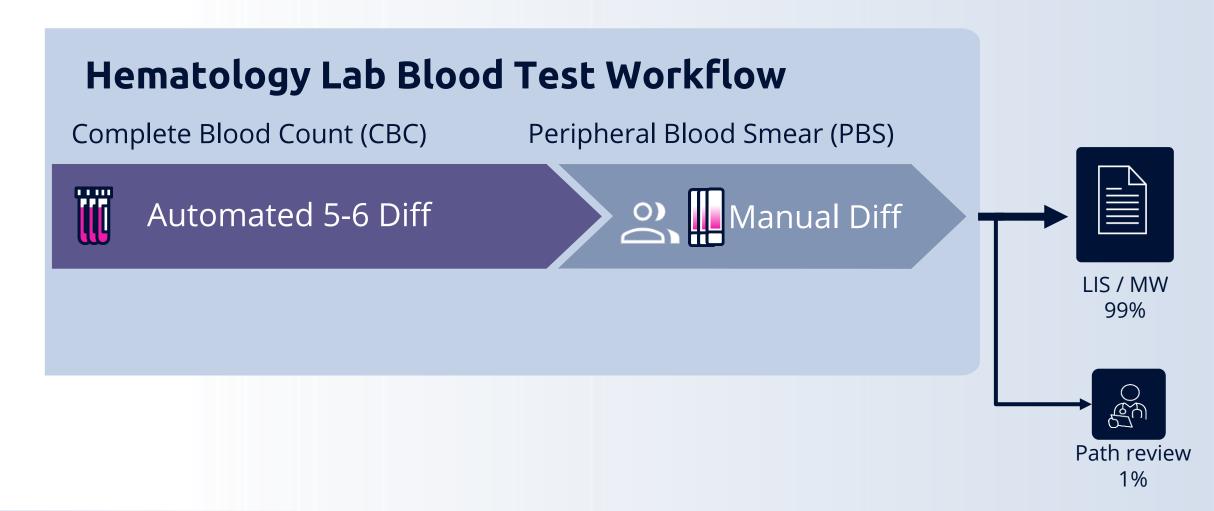
What is next?



*Scopio's (CBM®) Analyzer is still In development, not yet available for in vitro diagnostic use.

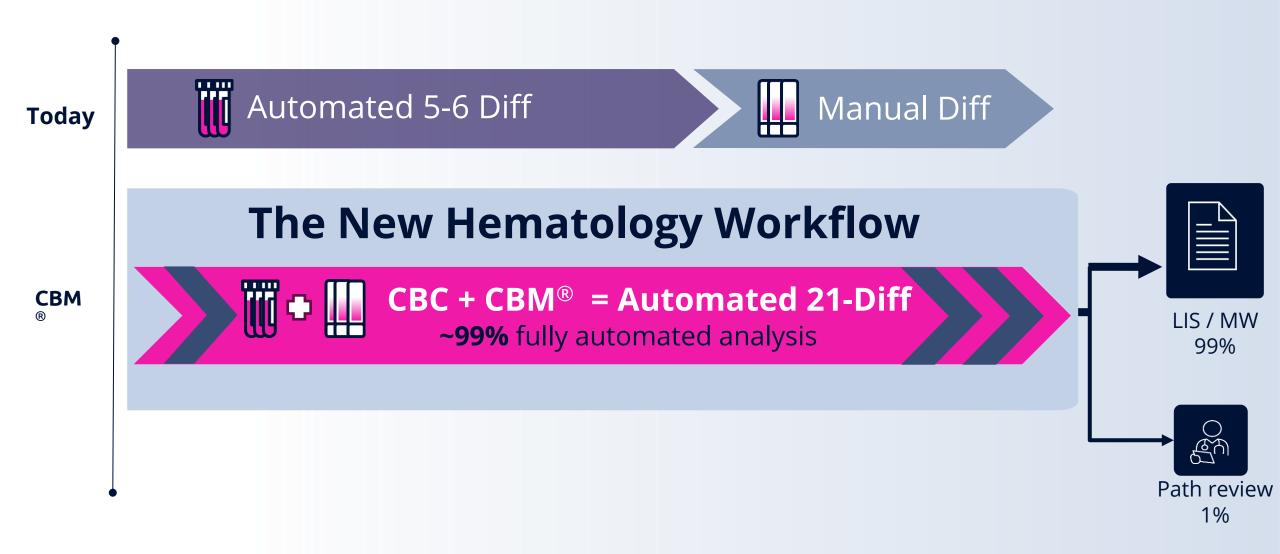
Current "Automatic" Hematology Line Workflow: The Hidden Labor-Intensive Reality





From Manual to Fully Automated: The Complete Blood Morphology (CBM®) Analyzer Workflow





Complete Blood Morphology (CBM®) Analyzer





Full **Automation:**

Augmenting current CBC analysis with fully automated 21-diff PBS report.



Process Standardization:

Quantitative results automatically transmitted to LIS/MW systems.



Advanced Diagnostics:

Unlocks the potential to enhance patient care with new clinical insights





Synnovis Implementation Perspective: From manual to digital cell morphology

Presenter: Vassan Thavarajah

Role: Blood Sciences, Operations Manager







Agenda



- Synnovis + Haematology Lab Overview.
- Blood Film Morphology and how it worked prior to Scopio.
- Synnovis's challenges.
- Planned workflow with Scopio at the Hub
- Operational benefit of Scopio for Synnovis.







Synnovis at a glance





- Guy's & St Thomas' Hospitals (GSTT)
- King's College Hospitals (Denmark Hill & Princess Royal).
- Royal Brompton & Harefield Hospitals (RBHH)

Providing services for <u>over 190</u> Primary Care Practices from Southeast London

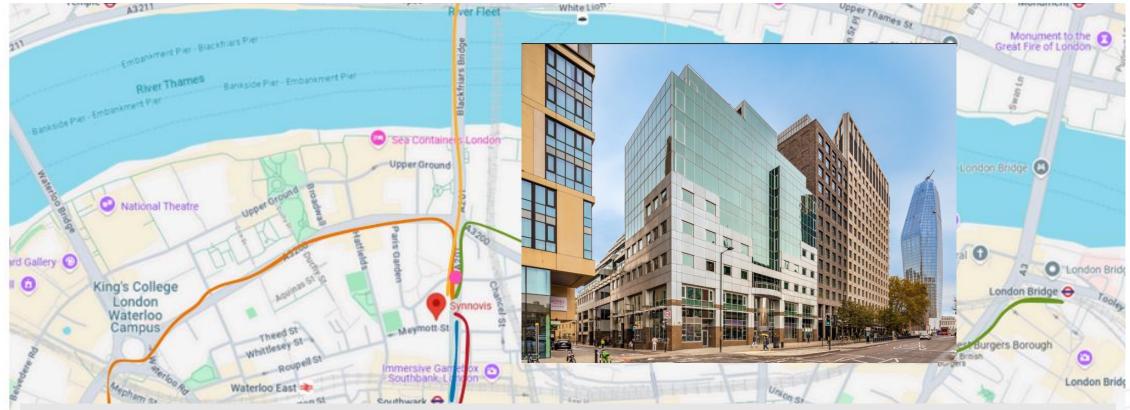






Synnovis Hub (Blackfriars)





It opened in April 2024 and Blood Sciences were the first service to go live





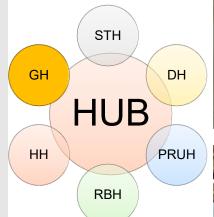


Synnovis Haematology Overview

SYNNOVIS

A SYNLAB // pathology partnership

- Seven automated haematology sites.
 - Hub being the largest site (2x XN-9100 tracks).
 - Essential Service Laboratories.
- One analytical platform for all: FBC + Morphology
 - Sysmex XN-10/XN-20.
 - SP50
 - Scopio X100 and X100HT
- Single IT
 - Middleware (Sysmex EPU) and LIMS (Epic Beaker).
- Harmonised haematology processes, reference ranges, critical limits and blood film criteria for BMS/SpR review.











King's College Hospita
NHS Foundation Trus

Blood Film Morphology and how it worked prior to Scopio



- Prior to April 2024 Synnovis had a manual morphology solution utilising microscopes across the network
- Optical microscope method <u>Gold standard.</u>
- Morphology reporting on site at the laboratory area.
- Peripheral Blood Film Morphology (PB) request made using site specific laboratory defined clinical criteria.
- Specialist BMS required on site to perform daily review.
- Haematology SpR/Consultant required on site for routine referrals.
- On call Haematologists required to attend the lab during out of hours for critical referral.
- Glass slide couriered, in the event any rare specialist cases that required clinical input on another site.







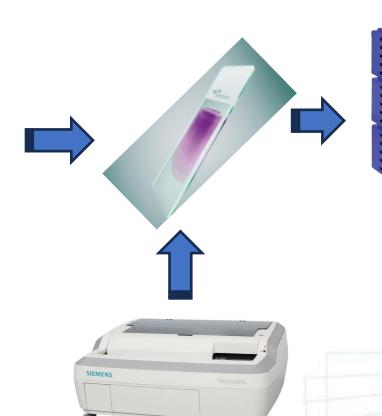
PB Film Morphology workflow prior to Scopio

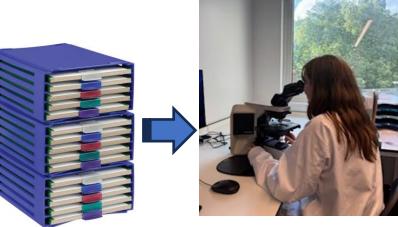




Manual Slide Prep

24/7 AP and MLA





Manual Microscopy Review in Lab

Specialist BMS 24/7 on site



Clinical Haematology Referral Review

Specialist registrar on site and available to visit lab during on-call







Synnovis's challenges



- BSL transformation to Hub and Spoke model started in September 2023 and ongoing.
- Alongside multiple large scale organisational changes.
- Cyber incident June 2024 soon after the move to the Hub in April 2024 that lasted for several months
 with varying effect on different services.
- Significant effort made to rebuild and recover the IT infrastructure.
- Re-patriation of services back to the Hub.

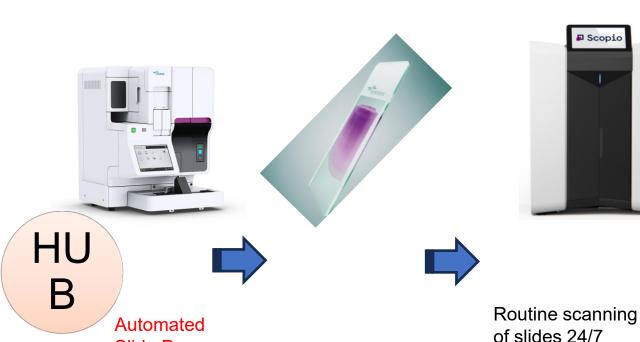


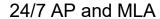




Planned workflow with Scopio at the Hub Synnovis



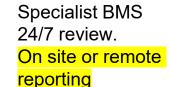




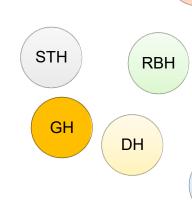
Slide Prep













Haematology Specialist registrar review.

Performed remotely 24/7.



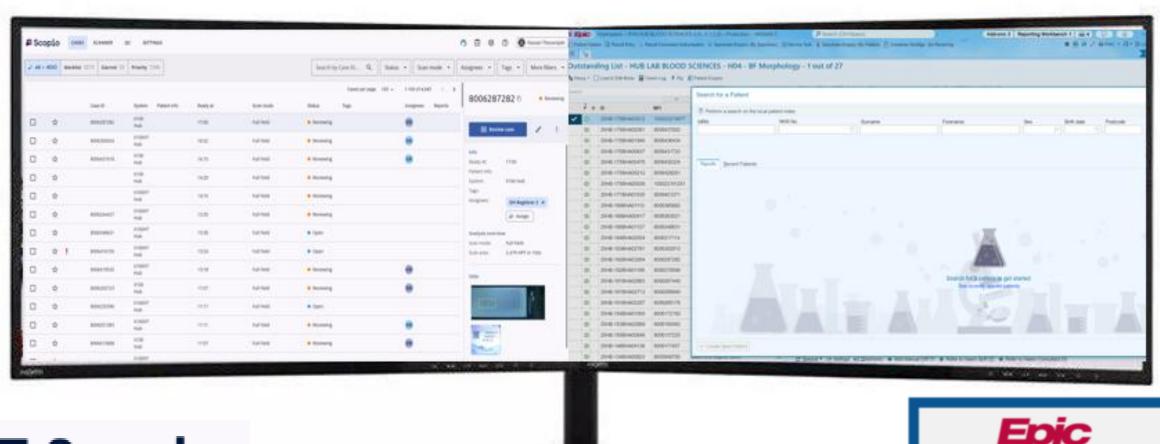




HH

PRU Н

Scopio set up and connectivity

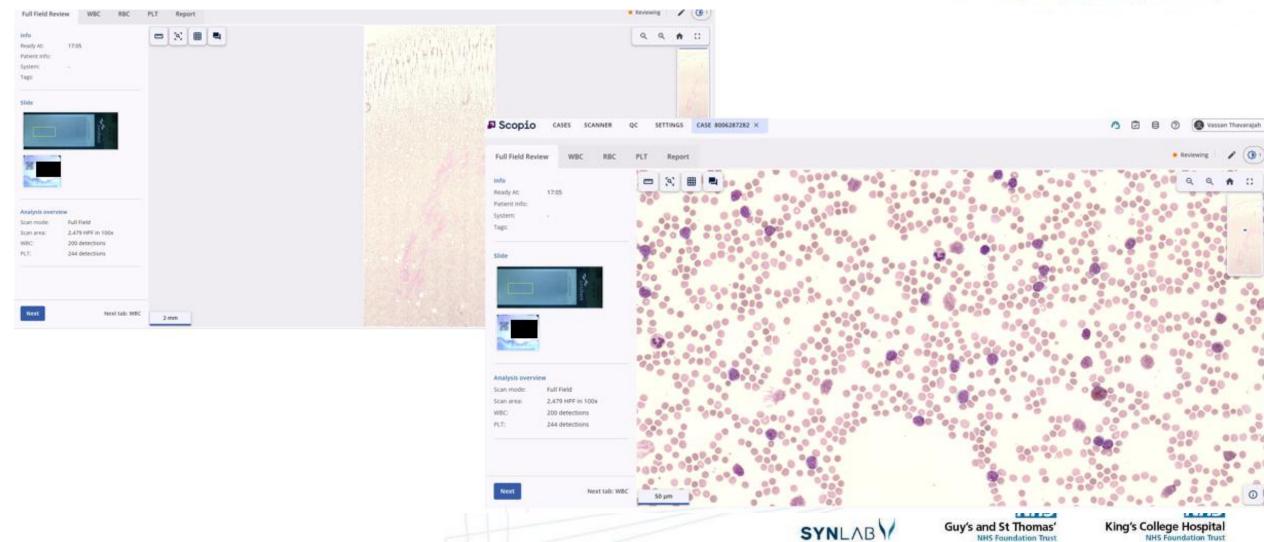






Scopio set up and connectivity





Distribution of workload changes



Prior to April 2024

Laboratory	Annual FBC	Blood Films @ 5% Annual
Hub	-	-
KCH ESL	975,341	48,767
GSTT ESLs	858,360	42,918
PRUH ESL	805,797	21,430

Current

Laboratory	Annual FBC	Blood Films @ 5% Annual
Hub	1,580,807	79,040
KCH ESL	184,938	9,247
GSTT ESLs	226,038	11,302
PRUH ESL	112,435	5,622







Benefits of Full-Field Digital Morphology



- Allow remote access to all blood film slides for reporting by Scientific and Clinical staff.
- Allow **full field view of the slide** and avoids the need for the review with a microscope.
- Delivery of a robust and resilient morphology service across multiple sites.
- Support cross site working across all network sites including standardised processes, training and reporting processes.
- Better utilisation of scientific and clinical expertise.
- Improved turnaround times for Morphology overall.
- Eventually the aim is to utilise the Al-powered Decision Support System (DSS) to support and improve result reporting !!!







Thank you



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NVENZIS

Mr Chris Sleight MSc BSc FIBMS
Chief Officer
Greater Manchester Diagnostics
Network



Michelle Martin
Deputy Director of Elective
Improvement - London Region
NHS England (London Region)





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Case Study









Case Study



Donal O'SheaChief Executive Officer
Diagnexia



Pathology Futurescape

Donal O'Shea Ph.D.

Chief Executive Officer, Deciphex



Pathology Services Are Facing A Major Global Supply & Demand Challenge Within The Next 10 Years

> Getting access to **Experts is** challenging

Demand on

Pathologists has

never been greater

at its most

Available Expertise is not maintaining pace with service demand

The Diagnostic Crunch And What It Means for Patients

UK pathology services face significant challenge as one-third of pathologists are over 55 and approaching retirement while only 3% of departments have enough staff to meet clinical demand



7.2% Compound Annual Growth in Sample Volumes



Reporting gap of 26% nationally



Over **1.4m cases** annually underaddressed



2x Overtime +
3x Outsourcing in
Last 3 years





This Will Be Driven By A Combination Of Digital Pathology And State Of The Art Al



DIAGNEXIA

A global network of 250 expert subspecialty pathologists, connected through a state-of-the-art digital platform, ensures timely, accurate, and high-quality diagnostic services accessible around the clock

Our Vision

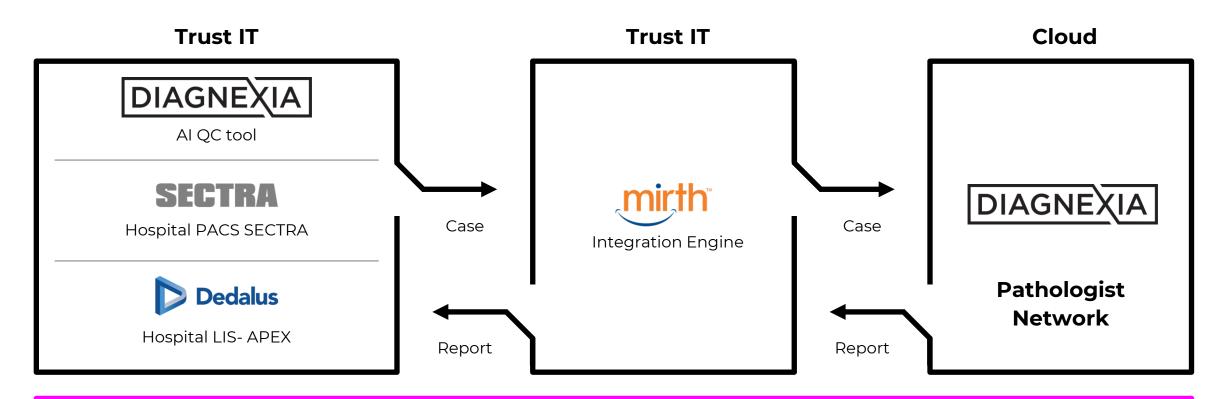
Digitally connect diagnostic laboratories to locally registered, subspeciality pathologists worldwide to TRULY increase local pathology capacity



Diagnexia Provide Regulated Primary Diagnostics And Consults in Multiple Countries Worldwide



Truly Embedded in the Workflow Diagnexia as a Virtual Extension of a Clinical Team





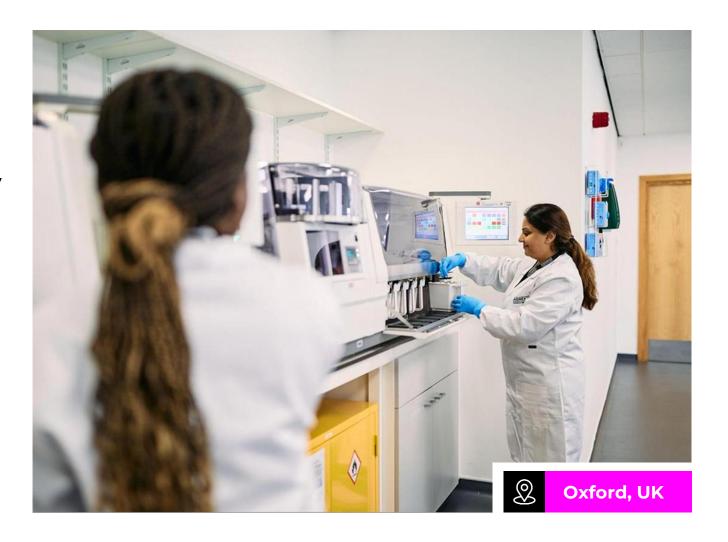
With Highly Scalable Laboratory Support where Tissue Processing Challenges Exist

New **Oxford histopathology lab** launched in 2024 with CQC registration and **400,000 peak annual specimen capacity**, expanding UK diagnostic capabilities.

Diagnexia is a digital-first fully integrated **pathology provider with UKAS accreditation** under ISO 15189:2022. **Accreditation in principle achieved for Laboratory in June 2025.**

Advanced tissue processing and automated staining systems installed to handle high-volume specimen preparation with precision and consistency.

Modern laboratory information management system (LIMS) integrated with digital pathology platform for seamless case tracking.





We Need to Radically Overhaul Global Reporting Capacity





State-of-the-Art



Speed



Safety



Quality





Flying Higher Faster & Safer

The Six Sigma Mindset drives us towards Higher Quality Efficient Diagnostics

Lean

- Eliminate waiting times
- Streamline workflows
- Reduce handoffs
- Standardize processes
- · Patient-centered value



VS

- Reduce diagnostic errors
- Control turnaround times
- Standardize reporting quality
- · Optimize resource allocation
- · Patient-centered outcomes

Impact of improved reporting processes



Improved Quality



Improved Delivery



Satisfied Pathologists



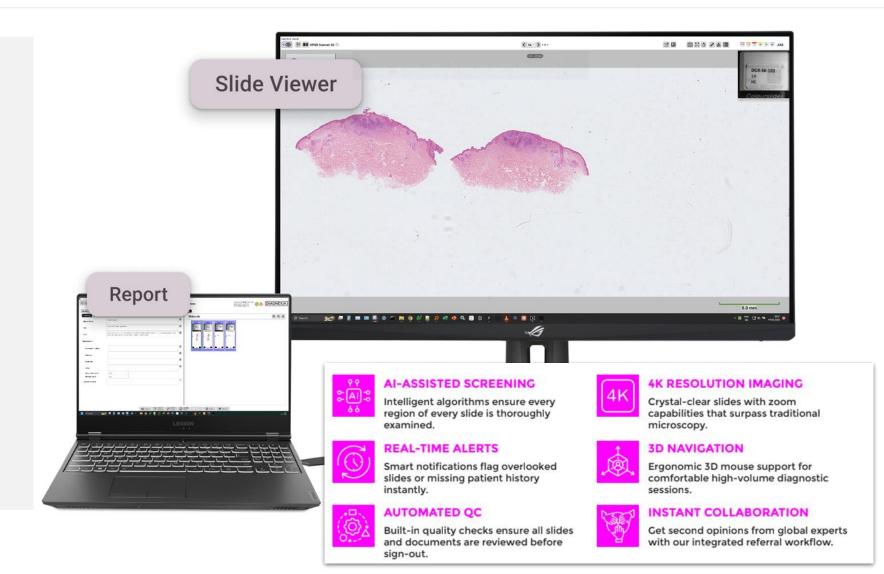
Satisfied Patients



Enhanced Ergonomics for Reporting Efficiency

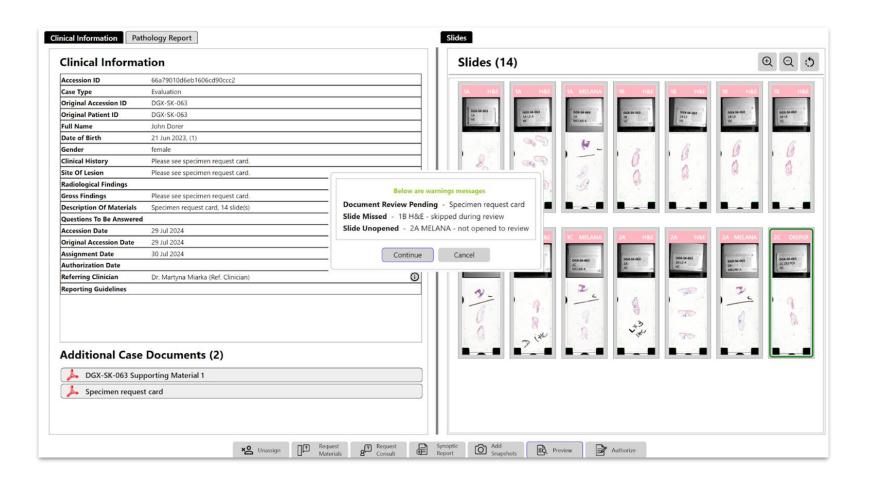
Continuous Focus on Ergonomics Enhancement

- Pathologists Workshops
- High Frequency Releases
- Continuous Compliance
- · Acute focus on click reduction
- · Reduce Mouse Movements
- Fast Keys
- · Voice Dictation
- Canned Report Templates
- Automation





Technical Controls For Risk Management All Images and Documents Opened Before Sign Out



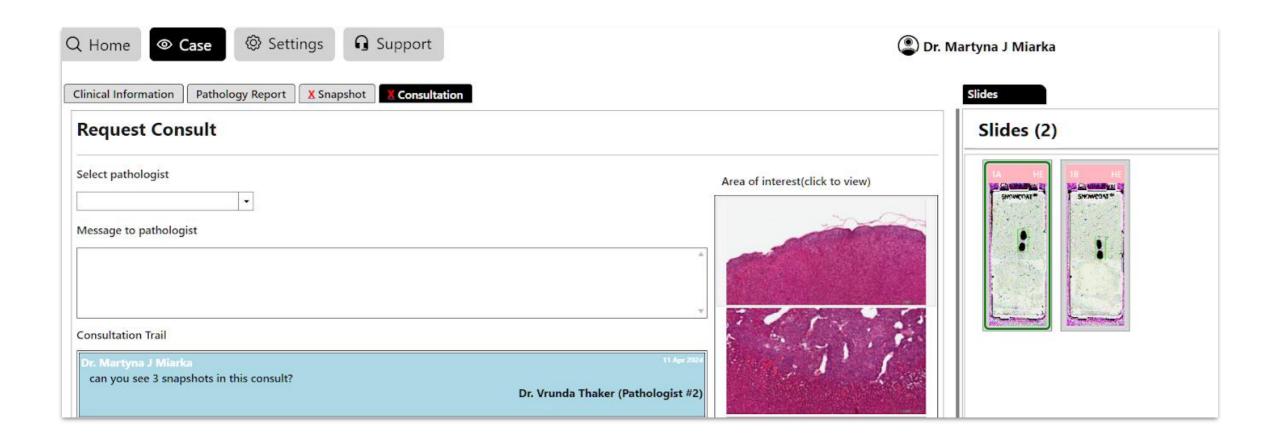


Technical Controls For Risk Management Heatmap of all observed regions captured and stored





Technical Controls For Risk Management Inbuilt Virtual "Corridor Consults"





Pathologists Don't Want to Make Mistakes and Appreciate The Inbuilt Safety Initiatives

The system used by
Diagnexia is very good, easy
to use and helpful.
The AI system ensures
that all parts of the image
are examined.

9.4

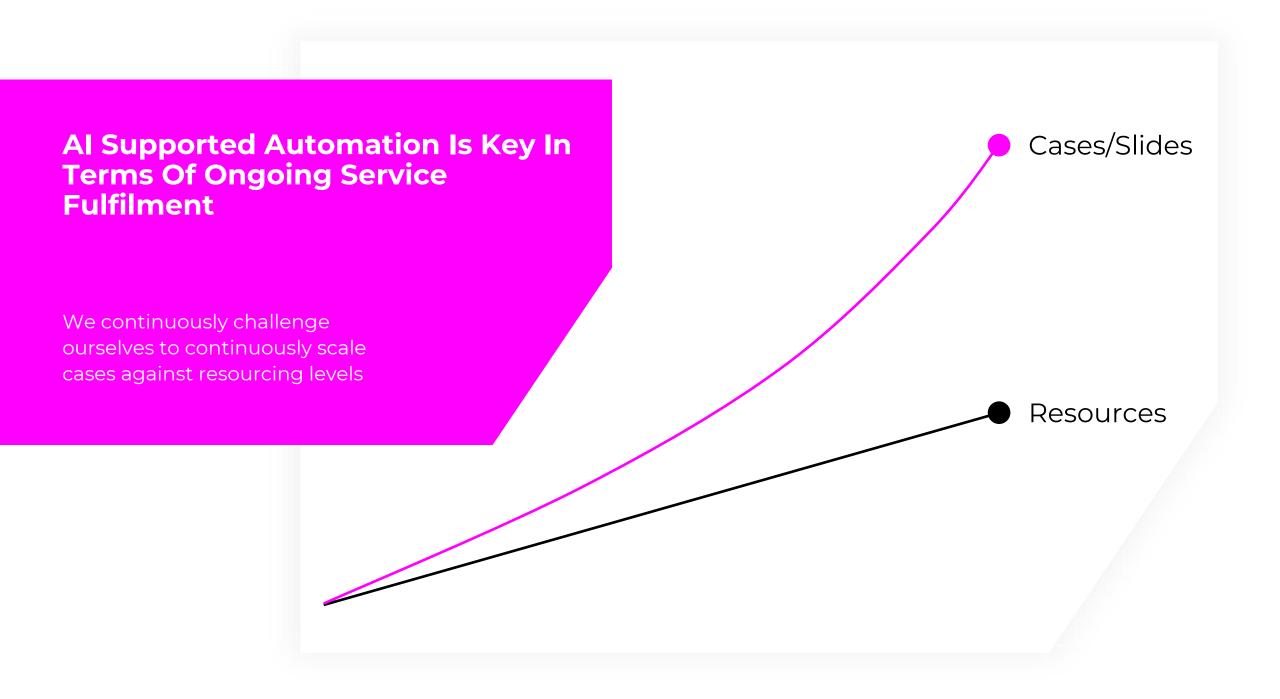
Pathologist NPS

40%

Pathologist estimated faster reporting on Diagnexia

Dr. Ghada Bashat





Al Is Shaping The World



Artificial intelligence is the new electricity.

Andrew Ng

Al pioneer and co-founder of Google Brain





Al Through a Vendor Lens



Al Through the Diagnexia Lens

Service Oversight & Management Pathologist & Client Interactions

Clinical Diagnostics

א פּע א פּע

Cancer Diagnostics And Prognostics

Laboratory Automation

Case Distribution

Al Through the Diagnexia Lens

Service Oversight & Management

Pathologist & Client Interactions

Clinical Diagnostics

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Cancer Diagnostics And Prognostics

Laboratory Automation

Case Distribution

We Are Making Good Progress In Automating Digital Pathology Processes

In 18 months we



Compound monthly Increase case throughput

- **→** Reduced
- Case accession time
- Manual interventions



Increasing **automated first scan** success rate to 97.5% using Al in the scanner



Elimination of manual **image quality checks** using AI focus and completeness checks



Automated label reading facilitating accelerated case assembly for assignment



Fully **automated case assembly and assignment**using Al

Al Through the Diagnexia Lens

Service Oversight & Management

Pathologist & Client Interactions

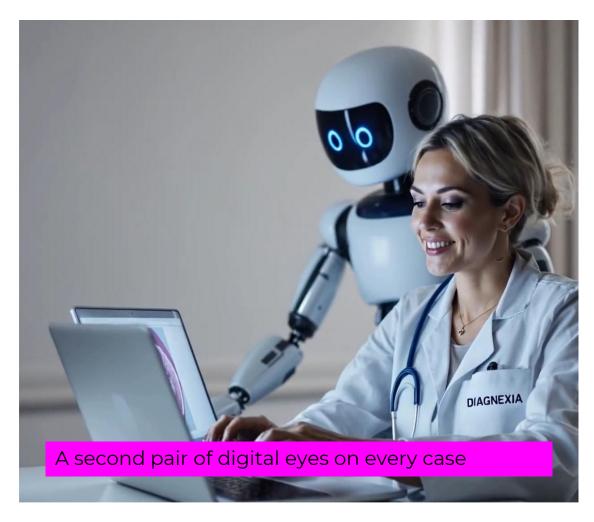
Clinical Diagnostics

Cancer Diagnostics And Prognostics

Laboratory Automation

Case Distribution

Diagnexia is Utilising its Data Resources to Develop a Fully Comprehensive Al driven IQA program











GU

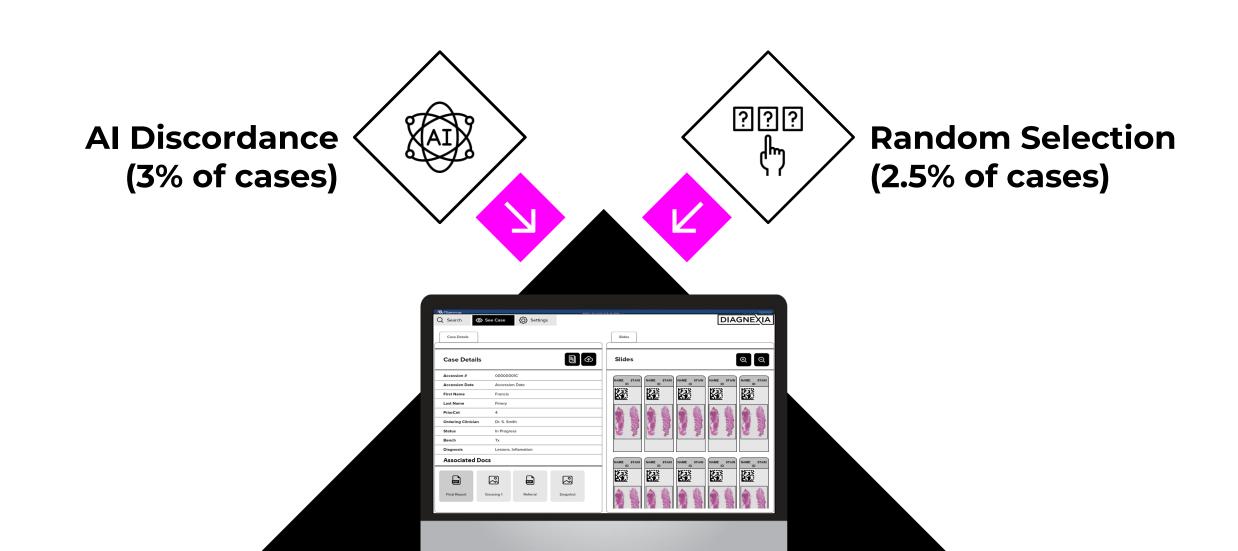
BST

Others

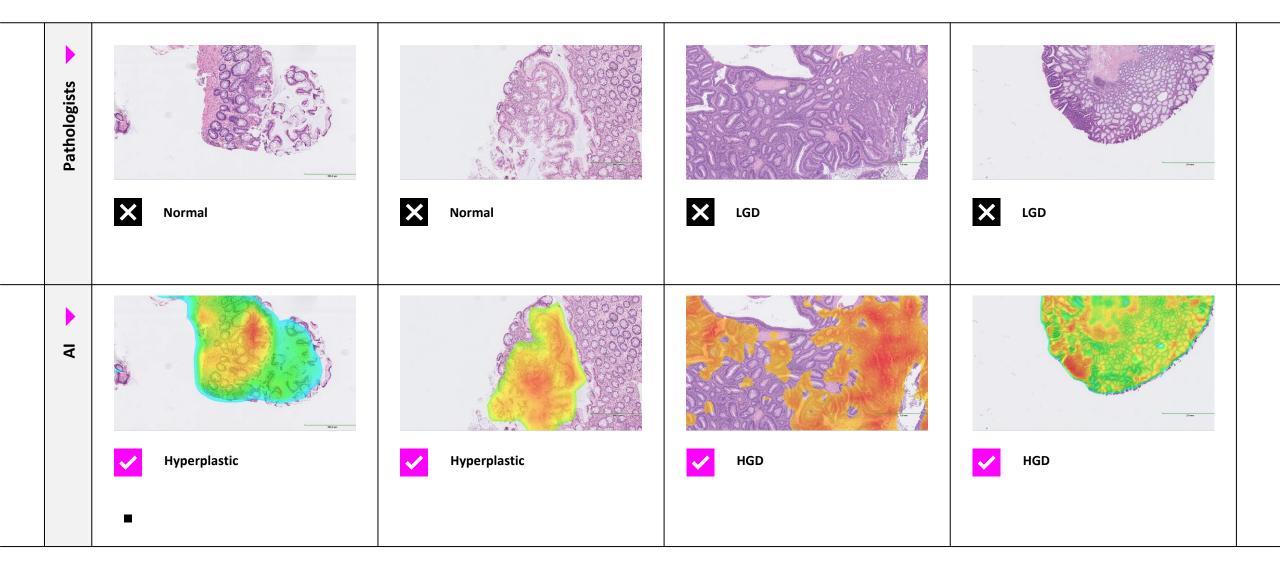
Service volumes will allow us to build gold standard performance AI algorithms to cover **80%** of our caseload



Al-Enriched Colorectal QC Review Implemented In Our Daily Service

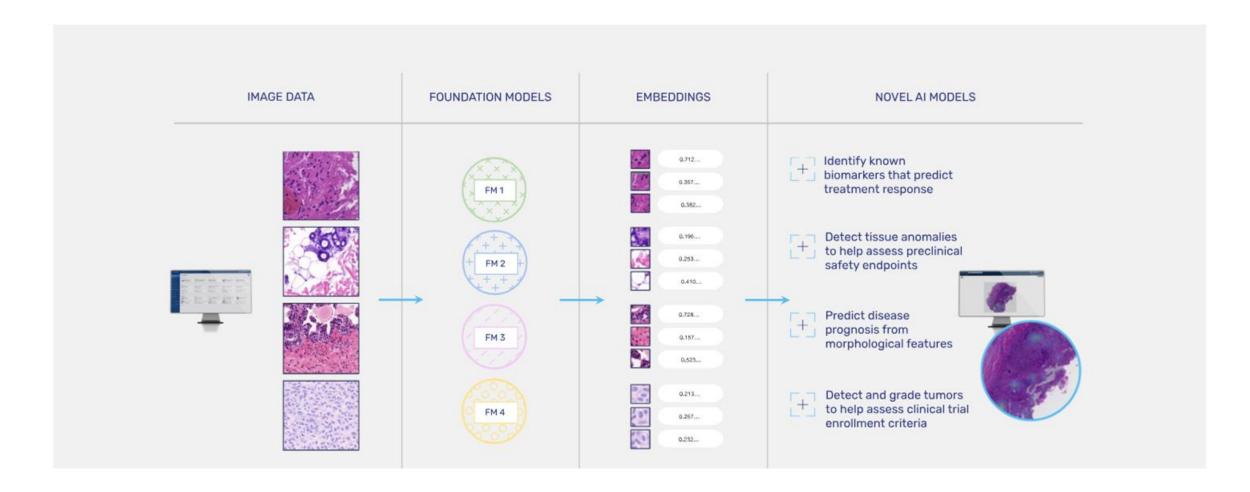


Example Colorectal Discorances Detected by AI-IQA





Foundation Models Are Only The Beginning To Try And Digest the Vastness of Pathology





Data Access is Critical and Very Much Dictates Which Problems Can be Solved

Quality of data curation and labelling is essential for high performance, Diagnexia is uniquely positioned









Deciphex DTI FM Benchmarking well with best in class peer equivalents

Data Size

100,426 slides

100,130,900 tiles

Data Source

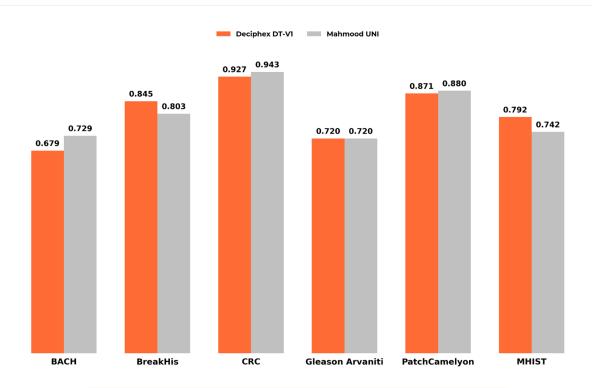
66% Diagnexia

33% The Cancer Genome Atlas Program (TCGA)

Technical Considerations

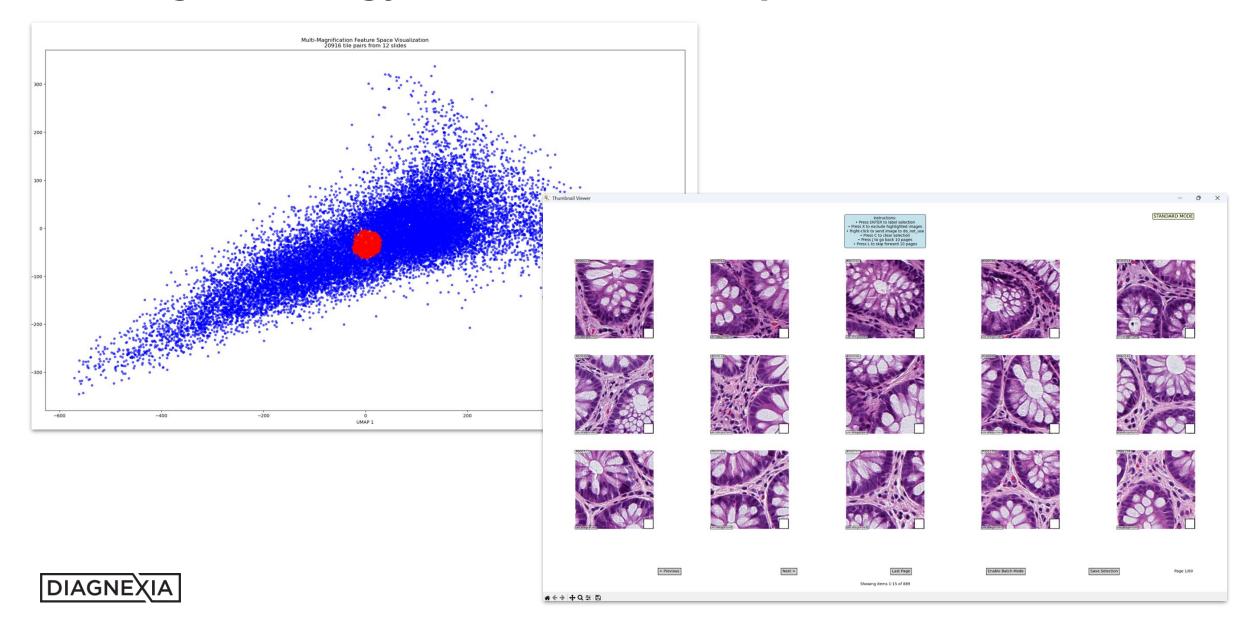
ViT-L/16 - Self Supervised Learning using DINOv2

16 Nvidia H200

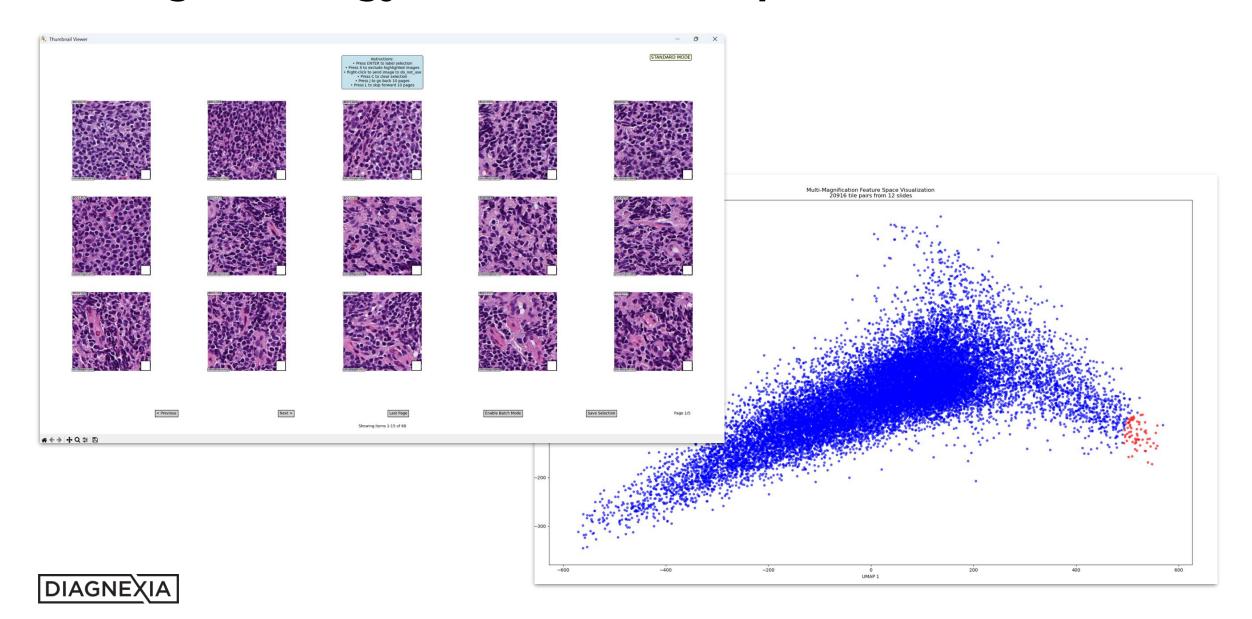


Dataset	Task	Tissue Type
ВАСН	Classification (4 classes)	Breast
BreakHis	Classification (4 classes)	Breast
CRC	Classification (9 classes)	Colorectal
Gleason Arvaniti	Classification (4 classes)	Prostate
PatchCamelyon	Classification (2 classes)	Breast
MHIST	Classification (2 classes)	Colorectal Polyp

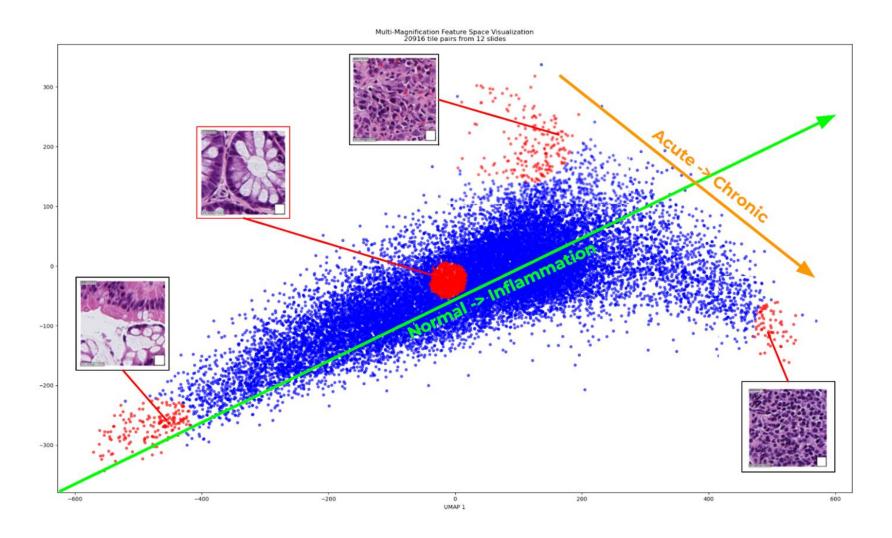
Turning Pathology into a Feature Map



Turning Pathology into a Feature Map

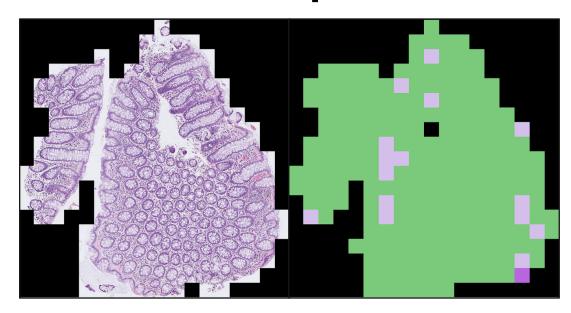


Turning Pathology into a Feature Map





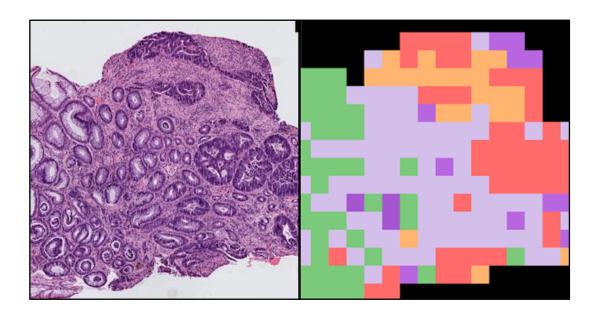
Spatial Distribution of Predicted Features Drive Al Descriptions of Morphology

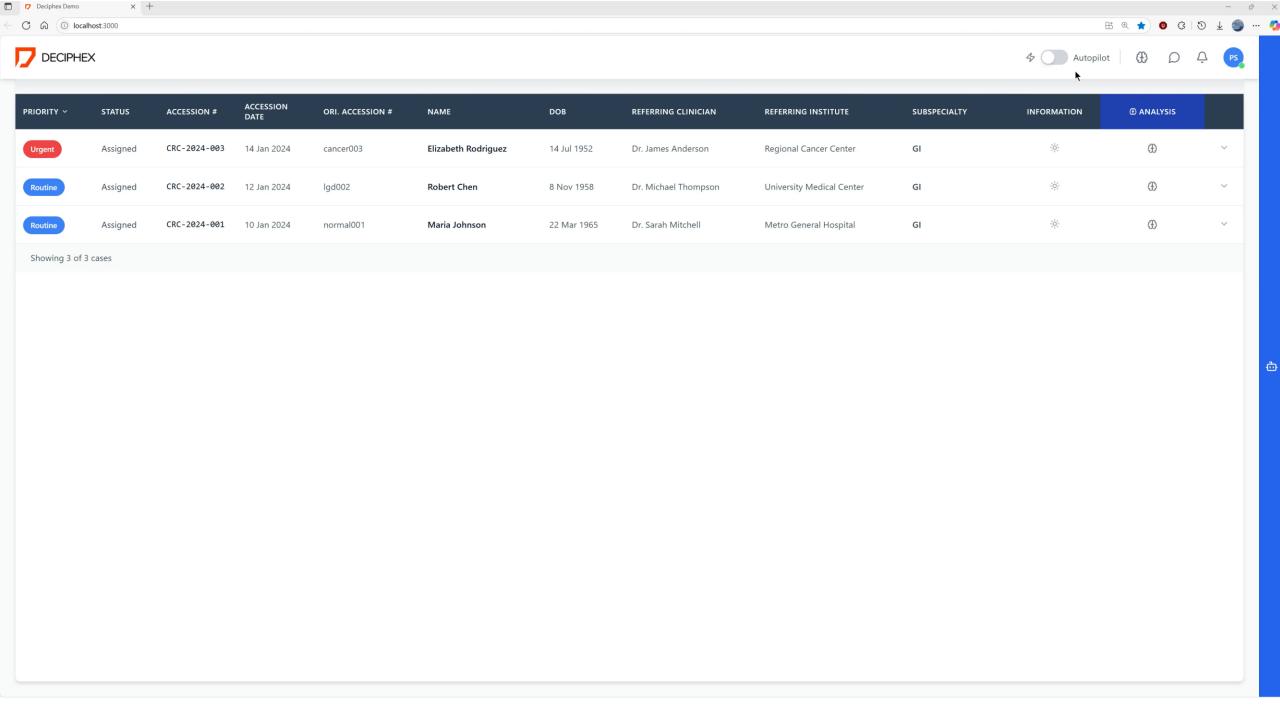




"sections show the presence of a moderately differentiated infiltrating adenocarcinoma with stromal desmoplasia"

"sections show the presence of normal intact colonic mucosa with underlying normal lamina propria. No evidence of acute inflammation."









Avoid Unintended consequences



Careful process monitoring



Introduce unintended bias



Regulatory consideration



Robust testing and validation



Balanced data sets, stepwise introduction







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Lunch & Networking









Saghar Missaghian-Cully

Managing Director

North West London Pathology









Case Study









Case Study



David SimsClinical Solutions Executive
InterSystems





Barriers to a Successful LIMS Deployment and Adoption

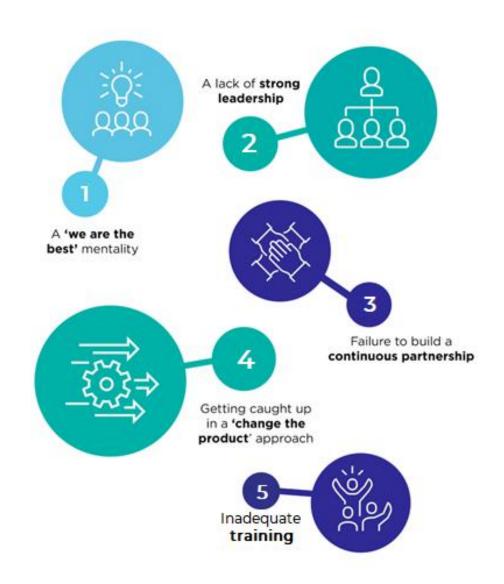
David Sims Clinical Solution Executive InterSystems



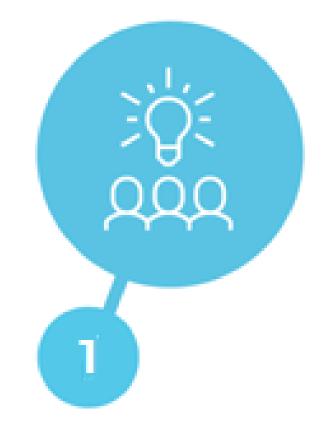
5 Barriers - Culture and People

- Its not just computers, software (and functionality)!
- Cultural and adaptive change





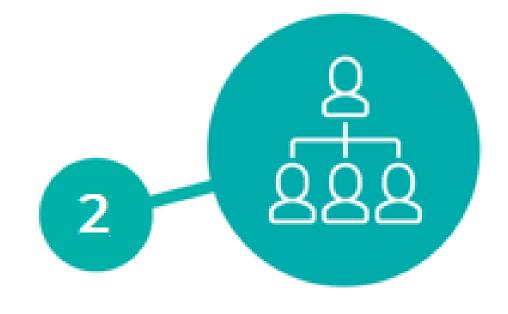




A 'We are the best' mentality

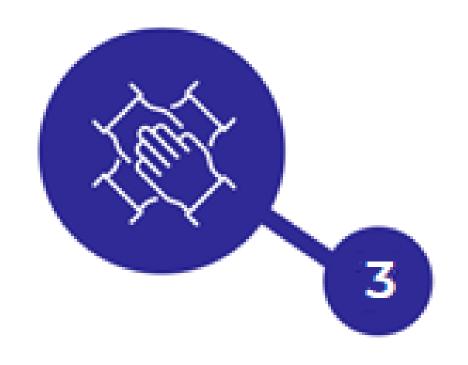


Are the right resources assigned?



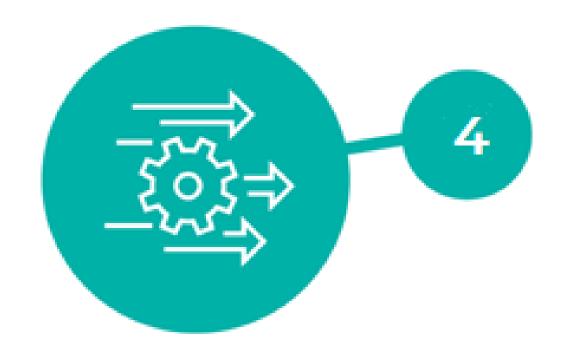
A lack of Strong leadership

Create a culture of proactivity, rather than reactive crisis management!



Failure to build a continuous partnership

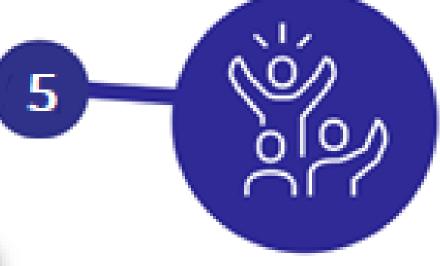
Develop a 'work with what you have' mindset!



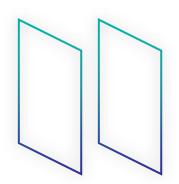
Getting caught up in a 'change the product' approach

Training is not a one-off! Don't cut corners!





Inadequate training



"A successful IT deployment is not just technical — it's cultural — embrace it!"

Dave Sims



For more information, please visit intersystems.com/uk/industries/ healthcare-technology/







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Keynote Presentation



Dr Bernie Croal
President
The Royal College of Pathologists





Saying it How it Really is.....

July 1st 2025

Dr Bernie Croal

President - RCPath



Government

Summary

- Good Intentions
- Fiscally Handicapped
- Financial Black Hole
- Taxation/Borrowing/Backlash
- Wars/Trump/Brexit/Austerity/Immigration/Reform





Reviews, Plans and Actions

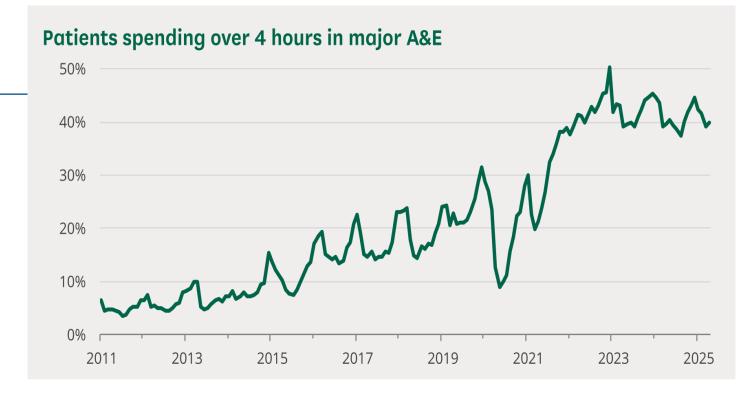
- Long term workforce plan (1)
- Darzi Review
- 10 Year Health Plan for England
- Long term workforce plan (2)
- Training Review/Leng Review
- NHSE Demise + "Bonfire of the Quangos"
- 4 Nations similar trajectory......



The NHS

Summary

- 7.4M Waiting List
- A&E Waiting
- GP Access
- Public Low Confidence
- Not All Bad.....
- Private Sector ?







10 Year Health Plan England

A Healthier Future

THE NHS 10-YEAR PLAN





10 Year Health Plan

The NHS 10-Year Plan for 2025 is shaping up to be a bold reimagining of healthcare delivery in England, with three major shifts at its core:

From hospital to community: A strong emphasis on moving care closer to home, reducing reliance on hospitals by investing in community-based services, integrated care systems, and prevention.

From analogue to digital: Accelerating the use of digital tools—like AI diagnostics, remote monitoring, and electronic health records—to improve efficiency, access, and patient empowerment.

From sickness to prevention: A pivot toward proactive health management, with greater investment in public health, early diagnosis (especially in cancer and cardiovascular disease), and tackling health inequalities.

Diagnostics, in particular, are expected to benefit from:

- Expanded community diagnostic centres.
- Faster access to imaging and pathology services.
- Greater use of AI and digital platforms to streamline workflows and reduce backlogs.

The plan also highlights cutting waiting times, improving urgent and emergency care, and boosting primary care access as immediate priorities. And with a tight fiscal backdrop, there's a clear push for efficiency and accountability in how NHS resources are used.



10 Year Health Plan

Themes

- 3 Shifts Prevention, Community, Digital
- Neighbourhood Health Service
- Single Patient Record/NHS App
- No more money..... 3%...... 103%
- Workforce 10yr workforce plan
 - Training review/governance big shake up?
 - Non Medical expanded scope roles



10 Year Health Plan

Pathology

- No explicit mention
- No defined budget additional for workforce/IT
- 3 Shifts
- Does not cover all that we do
- No implementation plan or budget
- Future workforce and spending reviews important



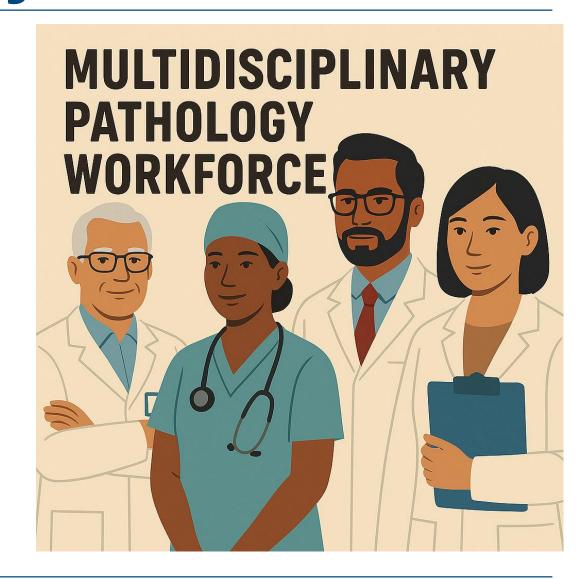
Pathology Workforce

- Pathologists
- Clinical Scientists
- Biomedical Scientists
- IT/Bioinformatics
- External

 Private

 Industry/Tech

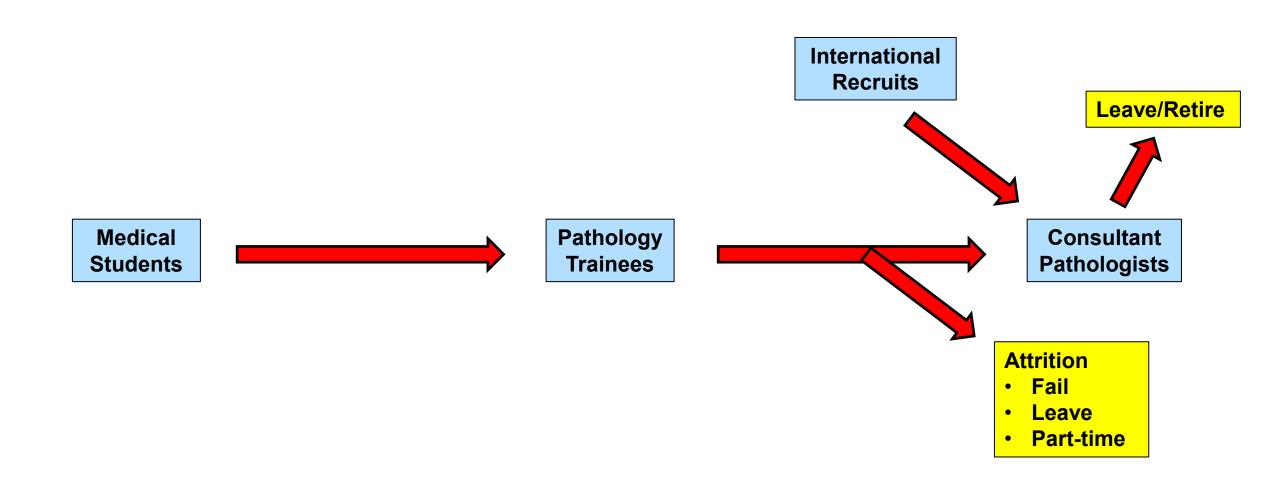
 Supply Chain



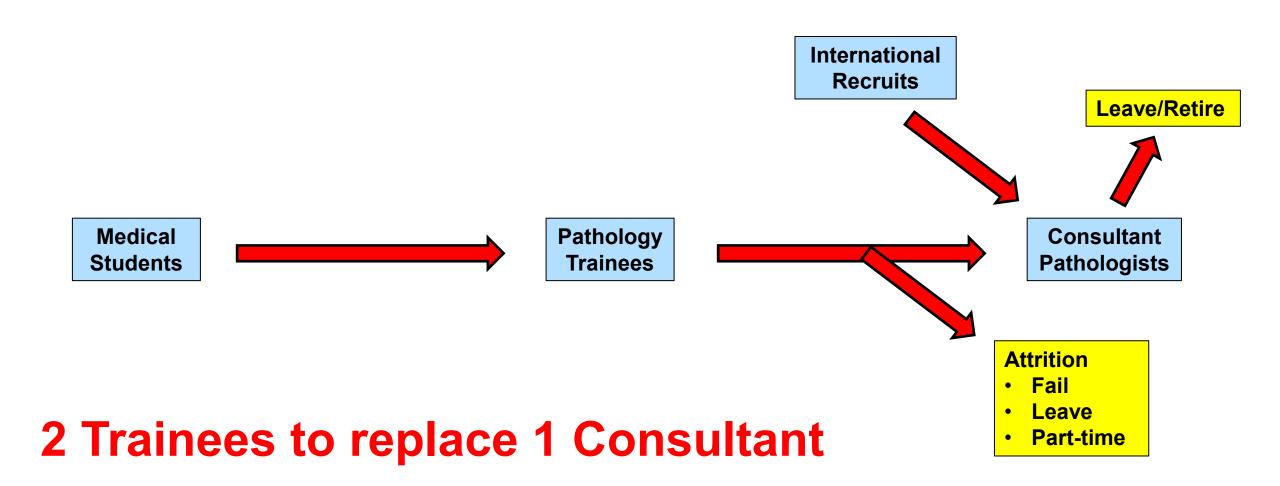
Workforce Flow



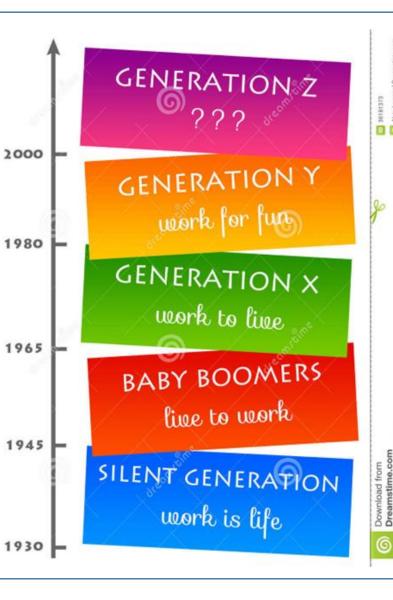
Workforce Flow



Workforce Flow







Service Failure

Paed & Perinatal Pathology

- 37% Consultant Vacancy
- Birmingham, Bristol, Northern Ireland None
- 23% Retiring next 5 years
- 13 trainees but no recruitment 2025

Immunology

- 40% Consultant Vacancy
- Risk to Allergy services and Immunodeficiency
- 32% will retire next 5 years
- Need 50 additional posts to meet demand



Workforce Strategy

- Train Collaboration/lobbying
- Retain wellbeing/lobbying
- Reform workforce/Automation/
 Digital/IT/AI
- Contingency When Demand > Capacity
 - Diagnostic Stewardship
 - Hard choices



The Royal College of Pathologists

Workforce strategy 2025–2028



Retention



The Royal College of Pathologists

Workforce census spotlight 1: response rate, retirements and working patterns

- Average retirement age 63
- 47% of pathologists > 50yrs
- Senior Consultants >11PAs
- 60% > contracted hours
- 40% want to reduce hours
- Pension issues.....

Workforce Summary

- UK/World Crisis
- No workforce planning
- Lack of funding to expand training
- Retention not happening
- Reform options slow and expensive
- Contingency reduce demand

Tech?

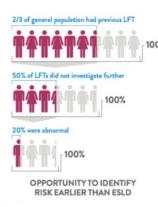
- Digital Pathology ?
- Coding/Interoperability ?
- Al?
- Automation ?
- More Consolidation?

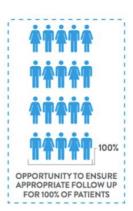


Digital Pathology and Al















Embracing AI to support the NHS in delivering early diagnoses

Report from a meeting at 10 Downing Street, 30 October 2023

Background

On 30 October 2023, the Royal College of Radiologists (RCR) and the Royal College of Pathologists (RCPath) co-chaired a meeting at 10 Downing Street to discuss the role of artificial intelligence (AI) to support the medical workforce in delivering early diagnoses.

Radiologists are specialist doctors who interpret medical images to diagnose, monitor and treat disease. Pathologists play a critical role in the diagnosis of disorders affecting every organ of the body, from before birth to after death. 95% of clinical pathways within the NHS rely on pathology services, with millions of tests performed every day. These two diagnostic specialties are at the forefront of adopting Al Into the NHS.

Following introductions by the previous Secretary of State for Health and Social Care, Steve Barclay MP, Dr Katharine Halliday, President of the RCR, and Dr Bernie Croal, President of the RCPath, there were a series of presentations on the use of Al in radiology and pathology. These were followed by an open discussion. Presentations were delivered by: Professor David Baldwin, Adviser to the UK National Screening Committee; Dr Ellie Dow, Consultant in Biochemical Medicine, NHS Tayside; Dr Hugh Harvey, Managing Director, Hardian Health; Dr Tim Horton, Assistant Director, The Health Foundation; Dr Anne Kinderlerer, Digital Health Clinical Lead, Royal College of Physicians; Dr Qaiser Mallik, Medical Director, Membership and Business, RCR; and Professor Darren Treanor, Digital Pathology Lead, RCPath.

NHS services are under serious pressure, so it is vital that we embrace innovation that could boost capacity. Tackling bottlenecks at the diagnosis stage will help patients receive treatment faster. Al could facilitate this, leading to shorter waiting lists and better outcomes for patients. Nonetheless, much needs to be done if we want to realise the benefits of AI.

Radiology

Radiology is at the forefront of AI in the NHS, with many applications already in use. Demand for diagnostic tests is far outstripping workforce growth, with a 29% shortfall in the consultant workforce.² AI holds much promise to help solve this problem. It could be used to highlight abnormalities on medical images, or to prioritise those images a radiologist should review immediately. However, several factors need to be addressed to allow for AI's adoption into radiology services at scale.

January 2024

Page 1 of 4

¹ National Institute for Health and Care Excellence (2021), "NICE impact diagnostic pathology". Available at: https://rb.gy/zefb37

² RCR, Clinical Radiology 2022 Workforce Census. Available at: https://rb.gy/c7xv9b

Tech?

- Digital Pathology ?
- Coding/Interoperability ?
- Al?
- Automation ?
- More Consolidation?

Conclusions

- NHS Gridlock
- Workforce Crisis
- Huge Tech/IT Gap
- Unwarranted Variation in Pathology Tests
- Service Failure
- Limited Increases in Funding



Actions

- Lobby/Advocate workforce
- Reduce Demand & Unwarranted Variation
- Contingencies Manage failing services
- Develop and adopt coding/Interoperability standards
- Roll out Digital Pathology Important
- AI Image and Cascade Testing ?£££



Thank You





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Case Study



NHS
North West
London Pathology





Case Study



Telmo Costa Global Product Lead BCM Noul Co LTD





Noul and miLab product platform

Caroline Fenlon UK Business Development Manager
Telmo Costa Global Product Manager BCM

1st July 2025



Noul, Redefining Possibilities



"We explore global challenges that threaten human health and life, discover novel potential solutions and realize those possibilities."

Company Overview

Name	Noul Co., Ltd.
Establishment	Dec. 2, 2015 (IPO KOSDAQ Mar. 3, 2022)
CEO	David Lim
Capital	KRW 18,474 million
Employees	137 persons
Location	Yongin-si, Gyeonggi-do, Korea
Key products	Blood analysis, malaria diagnosis, cervical cancer screening, etc.
Website	www.noul.com

[As of Oct. 31, 2024]







Key Milestone

Global Partners & References

100+ partners and references across 25 countries

Government/international organization: WHO, UNDP, FIND, US CDC, KCDC, Italy, Spain, etc. Global company: Largest diagnostic labs in North America/Europe/Latin America, Novartis, and others

CE, GMP, ISO 134865, FDA

ISO 13485(BSI) (2018)

Certification

Achieved the European CE certification for miLab devices and malaria/blood analysis/cervical cancer diagnostic cartridges (2022)

miLab platform achieved the European CE IVDR certification for SafeFix GMP certification for Class 1 IVD medical devices (2023)
Achieved ISO 13485 (3EC) for IVD medical devices in hematology & cytology

Noul miLab™ Platform added to FDA Registration & Listing (2024)

87 Publications

Publications

(Including Nature Review, More than 60% Overseas)

2019~21 Nature Reviews Materials/IEEE Conference/ACS 2023 Frontiers in Bioengineering and Biotechnology 2024 PLOS Global Public Health, Frontiers, Scientific data

Award

Award at the Bill & Melinda Gates Foundation Annual Meeting (2019)

Prime Minister's Award on 57th Invention Day
KIPO Commissioners' Award at the Korea Patent Awards
Top 10 Al Startups in Korea named by NIA

Next-generation Unicorn named by the Ministry of Science and ICT

Clinical Trials

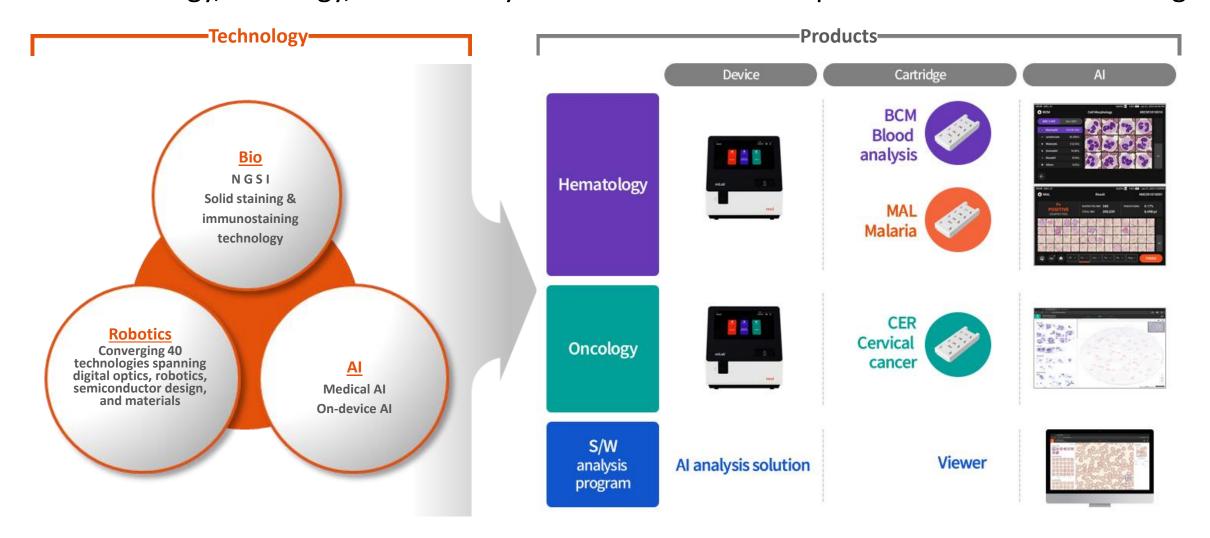
Clinical trials across 20+ global sites for 10,000+ cases

Swiss TPH, FIND, Harvard Medical School, Asan Medical Center, Severance Hospital, etc. RIGHT Foundation's 'Bridging Award Program' (KRW 4 billion) (2023)

Noul's Groundbreaking Technologies



With proprietary expertise in BIO, AI, and Robotics, Noul advanced technologies in hematology, oncology, all driven by innovative in-house capabilities and manufacturing.



miLab™ The world's first AI-Powered diagnostic lab



The world's only platform automating the entire microscopic process described by UNITAID as the most advanced digital microscope and fully integrated benchtop platform.*



^{*} Malaria Diagnostics Market and Technology Landscape Report 4th. UNITAID (2022)



Our Innovation - Overview



"Improved diagnostic accuracy and consistency, simplified workflow"



Fully-Automated Sample Preparation

Smearing and staining in one step, with solid-based staining cartridge

Capturing High-Resolution Digital Images

More than 500 cell images per second, with high-performance digital microscopy

Analyzing with Al Algorithms

Faster, more consistent and accurate results with AI, compared to manual microscopy

O Verifying Results with Remote Access

With network access, view and monitor results anytime, anywhere



Our Innovation - miLab Platform



With its on-device AI, miLab™ can provide reliable microscopy test results anytime and anywhere.

Digital Microscopy Platform, miLab™





Value Proposition

Work Efficiency

for Pathologists
(Al decision Support → Less Turnaround Time)

Quality Reliability

for Technicians
(Automation → Less Human Error)

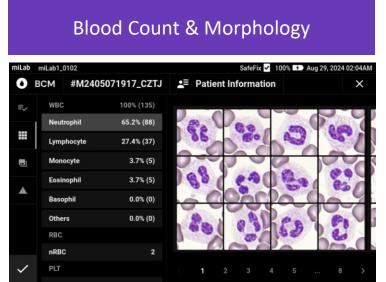
Cost Saving + Fresh Sample

for Patients (On-site Result → Reduce Patient's visit)

miLab™ A Comprehensive portfolio

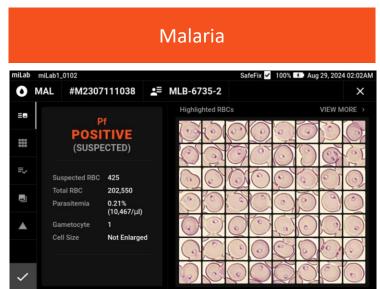


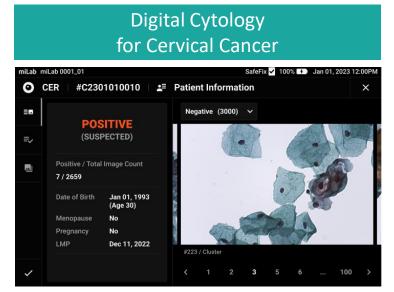
Offers three AI-driven solutions: hematology and cytology, all fully automated and meticulously designed to enhance efficiency and deliver exceptional performance.





•Currently expanding business to target hospitals and labs performing 20 or fewer BCM tests/day





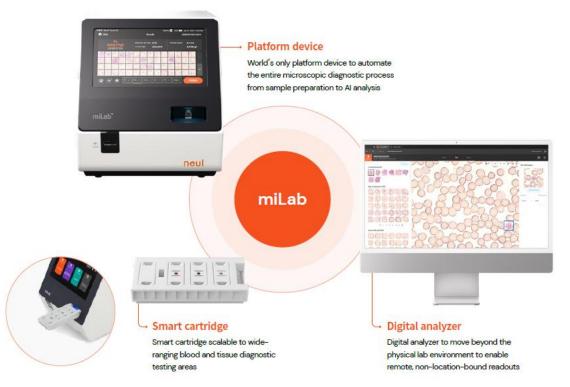


Product Introduction, miLab MAL

miLab™ MAL is an AI-driven fully automated solution that delivers WHO-certified Level 1 microscopy expert-level performance without the need for professionals

miLab™ MAL is globally recognized innovation

UNITAID introduced miLab as "The most advance digital microscopes and fully integrated bench top platforms"*



Clinical Performance

- Ghana & Ethiopia (PLOS Global Public Health Journal, Apr. 2024)
 - o (*P.f*) Sensitivity 94.3%, Specificity 94.0%
 - (*P.v*) Sensitivity 97.0%, specificity 97.6%
- Nigeria (under publication process)
 - o (*P.f*) Sensitivity 94.4%, Specificity 98.1%
- United States (ASM Journal of Clinical Microbiology, Dec 2024)
 - (Imported cases) Sensitivity 99.5%, Specificity 100%

Plan on PPC(Preferred Product Characteristic) for digital malaria microscopy is included in WHO GMP Operational Strategy 2024-2030



^{*} Malaria Diagnostics Market and Technology Landscape Report 4th. UNITAID (2022)

miLab MAL in Malaria High-Endemic Setting

User Profile

- Country: Ghana and Ethiopia (2022)
- Research Institute: University of Notre Dame (USA), KNUST (Ghana), Gondar University (Ethiopia)
- Test Method for the Field Study: miLab, RDT, microscopy, qPCR
- Test setting: Level 1 & Level 2 Health Center

PLOS GLOBAL PUBLIC HEALTH

RESEARCH ARTICLE

A digital microscope for the diagnosis of Plasmodium falciparum and Plasmodium vivax, including *P. falciparum* with *hrp2/hrp3* deletion

Yalemwork Ewnetu^{1,2}, Kingsley Badu³, Lise Carlier⁴, Claudia A. Vera-Arias⁵, Emma V Troth 5, Abdul-Hakim Mutala 3, Stephen Opoku Afriyie 3, Thomas Kwame Addison 3, Nega Berhane¹, Wossenseged Lemma⁶, Cristian Koepfli⁵*

1 Department of Medical Biotechnology, Institute of Biotechnology, University of Gondar, Gondar, Ethiopia, 2 University of Gondar Comprehensive Specialized Hospital, Gondar, Ethiopia, 3 Department of Theoretical and Applied Biology, Kwame Nkrumah University of Science and Technology, Kumasi, Ghana, 4 LMC Projects, Amsterdam, The Netherlands, 5 Department of Biological Sciences & Eck Institute for Global Health, University of Notre Dame, Notre Dame, Indiana, United States of America, 6 Department of Medical Parasitology, School of Biomedical and Laboratory Sciences, Collage of Medicine and Health Sciences, University of Gondar, Gondar, Ethiopia

* ckoepfli@nd.edu

PLOS GLOBAL PUBLIC HEALTH





https://doi.org/10.1371/journal.poph.0003091.p001

Result Summary

- Sensitivity and Specificity for **P. falciparum** the miLab reached **a sensitivity of 94%** and **a specificity of 94%** in both Ghana and Ethiopia.
- **Sensitivity for P. vivax** in Ethiopia was **97**%
- The miLab diagnosed 51/52 P. falciparum infections with hrp2 deletion (48/51 also carried hrp3 deletion).



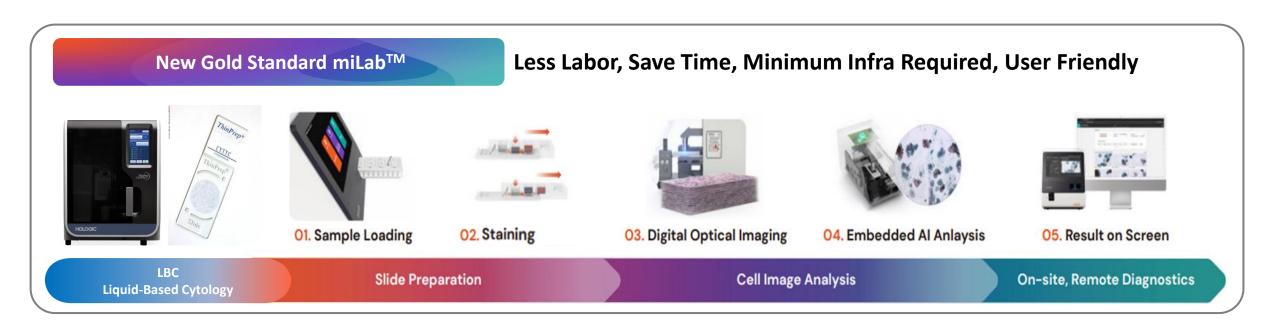
"Patients can be treated quickly with accurate diagnostic tests." There are many cases of finding malaria-infected patients on the miLab that local experts have not found in Ethiopia's clinical sites. miLab is easy and simple to use, it's a must-have product in the clinical field."

by Cristian Koepfli, Ph.D. Assistant Professor of University of Notre Dame

miLab™ CER The Digital Cytology Platform



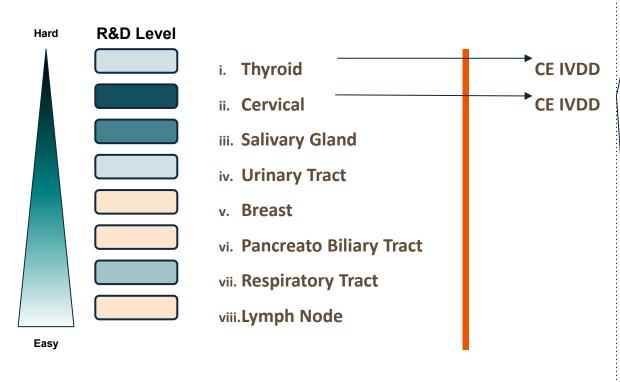
miLab™ CER: Automate Staining, Scanning, and Analysis





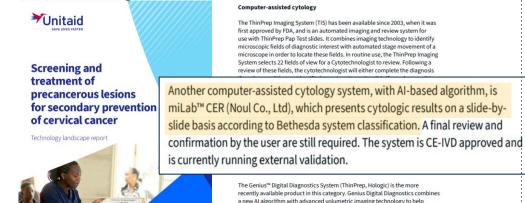
miLab™ CER: The Digital Cytology Platform Profile

	Test Price	Professional	Time to Result	Accuracy	Infrastructure Investment
Cytology	High	Technician & Specialist	Few days to months	High Variability	Very High
miLab	Reduced	Workload Reduction	Point of Care Available	Al based High Accuracy	Low



miLab™ CER is recognized by UNITAID

- UNITAID* introduced miLab™ as a computer-assisted cytology system, with AI-based algorithm
- Hologic ThinPrep and Genius were the only other two platforms introduced together with miLab™ CER



The Genius" Digital Diagnostics System (ThinPrep, Hologic) is the more recently available product in this category. Genius Digital Diagnostics combine a new AI algorithm with advanced volumetric imaging technology to help cytotechnologists and pathologists identify pre-cancerous lesions and cancer cells. The system can rapidly analyze all cells on a ThinPrep* Pap test digital image, presenting an AI-generated gallery of the most diagnostically relevant images on a PC screen. Cytotechnologists and pathologists review images on a computer screen and most cases can be reported without the need for a microscope, using just the scanned image of the slide. The system is CE-marked (https://www.hologic.com/hologic-products/cytology/genius-digital-diagnostics-vsystem).

* WHO/UNITAID Technology Landscape Report (2024)

miLab™ BCM

Innovative CBC – 5part-diff and morphology hematology analyzer

When time, cost and size really matters!!



miLab™ BCM: Workflow



Hospital/Clinic **Laboratory Medicine** Laboratory medicine Hospital/Clinic Review of test Physician Perform Diagnose and ordering results and send test treat CBC* Confirm Flag Morphology 1st Screening 2nd Diagnosis aid Screening test to evaluate Help diagnosis/confirmation of overall health. many illnesses, following 1st CBC Detect/identify a wide screening result.

• If a patient has signs of any

known or suspected hematologic

disorder, cancer, or leukemia.

range of hematologic

Assist in managing

treatment decisions.

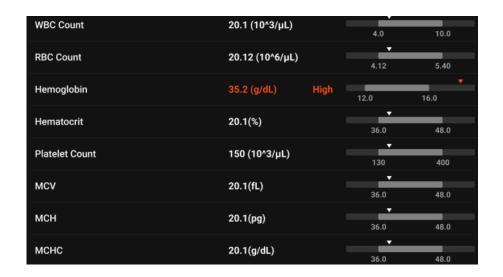
disorders.

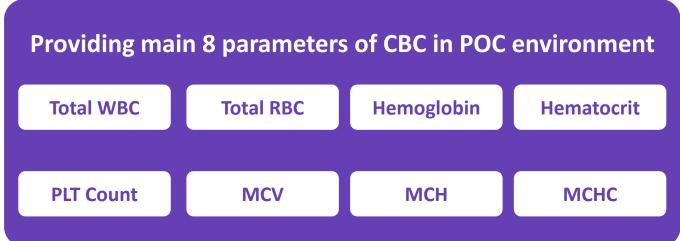
^{*} CBC (Complete blood count)



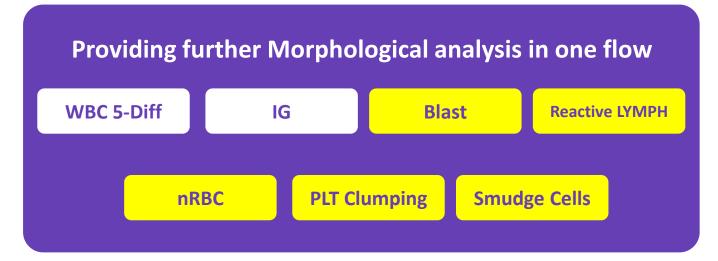
miLab™ BCM > CBC & RBC morphology













miLab™ BCM Advantadges



Advantages of miLab[™]: Blood Cell Morphology Test



Provide User-Convenience Easily with Small Resources

Small ~ Medium Size Laboratory	Big Size Laboratory			
Provide CBC + BCM or BCM only analysis in consistent quality in 20 minutes on-site	Provide efficiency on work-flow after CBC flag			
Provide environment where samples are tested fresh for better and faster results	Appropriate for case-to-case analysis such as ICUs and Emergency Units			
Streamline the labor-intensive workflow automatically				



miLab™ BCM : Summary



In Summary miLab™ BCM

- Full automation system available for both BCM or CBC+BCM analysis
- Compact size for limited spaces in labs
- Target market: Small to medium labs and hospitals with low loads of CBC tests per day
- Can also be used in big labs especially for ICUs and Emergency Units needing case to case
 CBC/BCM tests
- miLab Viewer on PC to view the results to save images and reports









Thank You





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Keynote Presentation



Joanna Andrew IBMS President IBMS





Support · Progress · Promote

Pathology beyond Borders

Joanna Andrew
President
Institute of Biomedical Science



Global Health

Support • Progress • Promote

Aging Population

Cancer – early detection

Emerging Infectious diseases

Workforce shortages





What is required?

Support · Progress · Promote

- Extend thinking beyond the boundaries of individual health systems
- Central Importance of pathology workforce
- Adapt the way we work culturally and operationally
- Flexible future ready teams
- Best use of innovation to enhance quality, efficiency and resilience

IBMS Strategy

Progress the number and range of members that the IBMS attracts, within the UK and globally



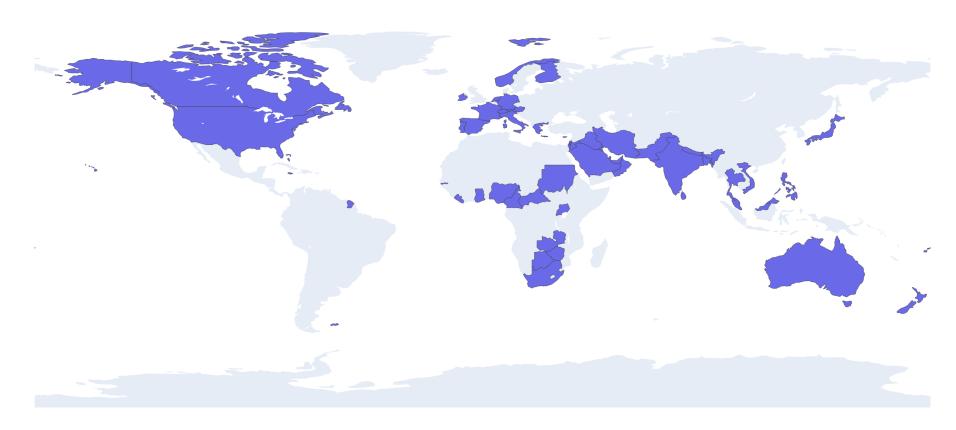
Agree and develop an approach to increase our work and visibility outside of the UK, including increasing the uptake of our qualifications and providing a route to sharing learning and experience across different health systems.



The IBMS has members in over 70 countries across the world

upport - Progress - Promote

Countries with IBMS Members



The IBMS accredits the following Non-UK Universities



- Griffith University, Australia
- Kuwait University
- University of Malta
- Munster Technological University, Cork
- Atlantic Technological University,
 Republic Of Ireland
- Business Management School, Sri Lanka
- Gulf Medical University, United Arab Emirates

6 Universities in Malaysia



- . IMU University
- . Management & Science University
- . Universiti Kuala Lumpur
- . Universiti Kebangsaan
- . Universiti Putra
- . University of Nottingham, Malaysia Campus





Sultan Qabos University, Oman (February 2020)





Issues Across the Globe

Workforce Challenges





Workforce Challenges

Support · Progress · Promote

Increased demand

Aging population

Increased Cancer Screening

World wide shortage of pathologists

Total number of pathologists is decreasing

- Ageing pathologists
- Not enough training positions
- Training takes too long
- Increased complexity and time to make a diagnosis
- 1 in 3 pathologists jobs are vacant

How can we solve these problems?

Global Recruitment Increase training But need to - make it more collaborate. popular for Scandinavia recruit from medics Hungary...creates another problem! Digital Pathology Better use of the workforce we've Influence international got Global Training •The Scientists! Support resilience of workforce

We need to think differently



Improvements can be achieved by enhancing the roles of scientists



The biomedical laboratory scientist workforce has a structured system of post-registration training delivered by its professional body (the IBMS)



More appropriate use of this workforce represents a solution to some of the future workforce problems



Nordisk Medicinsk Laboratoriegruppe (NML) Congress

Support - Progress - Promote



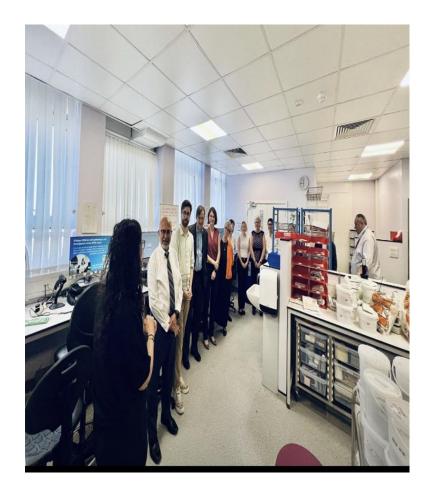
- Held in Reykjavik, 2025
- Advance roles and qualifications for scientists
- To support their recruitment issues



NHSE Collaboration

Support · Progress · Promote

- Two day international learning exchange between NHSE and colleagues from Ontario in Canada.
- Facing similar challenges
- Valuable opportunity to share ideas, showcase transformation
- Focus on digital pathology and histopathology automation





Innovation

Support • Progress • Promote

Last year I visited a laboratory in Viborg in the Midt region of Denmark



Cradle to Grave



The phlebotomy within the hospital is available 24/7 managed by the laboratory.

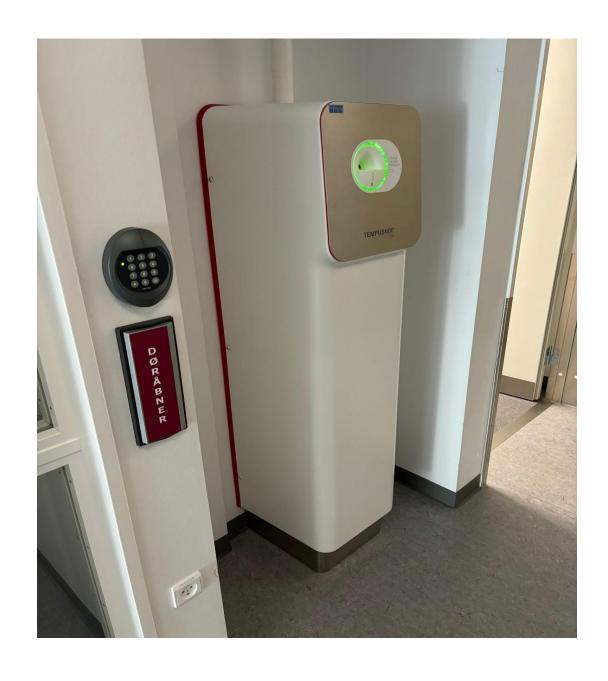


Hand held devices

Alert when a sample needs to be taken Books in sample at patients side Sample sent straight to the analyser Automatically discarded when complete



TAT is 90 minutes from 'vein to brain'







Questions





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Saghar Missaghian-Cully
Managing Director
North West London Pathology



Joanna Andrew IBMS President IBMS



Richard Wardle Head of Pathology South Yorkshire and Bassetlaw Pathology



Debra Padgett, MSc, MA, FIBMS, CSci Clinical Pathology Service Manager / Operational Lead, Institute of Biomedical Science / Northumbria Healthcare NHS Foundation Trust / North East & North Cumbria



Noman Manzoor
Pathology Laboratory Director, General
Manager Pathology , Transfusion and
Mortuary Services
South 4 Pathology Partnership Great
Western Hospitals NHS Foundation Trust





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Drinks & Networking

